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FINANCIAL TIMES

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Impeccable timing.

BAUME & MERCIER GENEVE 1830

By-election will test Government

The Government faces a tough by-election fight in the marginal seat of Fulham, west London, following the death yesterday of Tory MP Martin Stevens.

Mr Stevens, 56, won the seat in 1979 and held it in the 1983 general election with a 4,789 majority. It is halfway up Labour's list of winnable seats, and the party expects to regain it.

The contest comes at a difficult time for the Government following the resignation of the Defence Secretary and the rise in interest rates and unemployment. Back Page

Ulster justice inquiry The Anglo-Irish intergovernmental conference set up a subcommittee to look into the administration of justice in Northern Ireland, at an unannounced London meeting. Page 4

Tests for child migrants Bangladeshi children seeking to join their parents in Britain will have to take a blood test to verify the relationship, Foreign Under-Secretary Timothy Eggar said.

Air safety order The Civil Aviation Authority has ordered higher UK airline safety standards, after investigations into last summer's Manchester crash. Page 3

Rain grounds shuttle The launch of the US space shuttle Columbia was postponed for the seventh time, by heavy rain at Cape Canaveral.

Peres, Mubarak to meet Israeli Premier Shimon Peres and Egyptian President Hosni Mubarak are likely to meet soon in Alexandria, which could be crucial for reviving Middle East peace moves.

Industrialist freed Spanish police seized a kidnaped industrialist, arrested 20 people and seized arms in raids which dealt a blow to Basque separatist guerrillas.

Alcohol drive failing The Kremlin's drive against alcoholism has had little effect since it began seven months ago, the Soviet newspaper Izvestia said.

Tamilis die in battle Thirteen Tamil separatists and a soldier were killed in a gun-battle at a rebel hideout in northern Sri Lanka.

Haiti schools closed Haiti President Jean Claude Duvalier closed universities and schools indefinitely and cut food and fuel prices to try to stem spreading anti-government protests. Page 2

Milk price to rise The average price of a pint of milk in England and Wales will rise 1p to 24p on February 1.

Boy feared dead A 10-year-old Glasgow boy was feared dead after being swept away in a swollen river. Heavy rain and high winds hit much of the country, with roads near Chesterfield under 6ft of water. Weather, Back Page

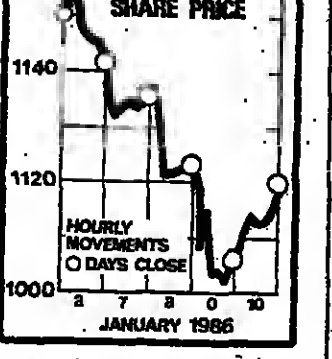
Nobel prizewinner dies Czech poet Jaroslav Seifert, who won the Nobel Prize in 1984, died in Prague, aged 84.

One for the road The Transport Department has approved a list of almost 200 sites to be marked with road signs warning of toads crossing to breeding ponds.

Fixed link talks hit problems

BANKS backing the Channel Tunnel Group, contender for the fixed link scheme, say their finances cannot be switched to other projects. The statement marks a reverse for Government efforts to promote an agreement between rival bidders for the work, and could complicate Monday's meeting between the British and French transport ministers.

Sir Nicholas Henderson, chairman of CTG, which wants to build a twin-bore rail link, told Transport Secretary Nicholas Ridley his group was not interested in amalgamating with other projects. Back Page



LONDON STOCK markets finished the week more settled after four weak sessions, although the underlying tone remained sensitive. The FT Ordinary Index rallied to finish 13.7 up at 1119.5, its best, buoyed by the prospect of a new account starting on Monday. The index fell 20.8 on the week. Page 14

TRADE SECRETARY Leon Brittan formally announced a government inquiry into the regulation of Lloyd's insurance market. The move follows pressure from those who want Lloyd's included in the regulatory framework proposed for the financial community. Back Page; Background, Page 3

SINGAPORE'S securities industry would be regulated more stringently under a bill introduced in the state's parliament. The bill follows last month's crisis closure of the local stock market. Page 11

INLAND REVENUE is to strip the friendly society, Tunbridge Wells Equitable, of special tax status. The move will end the society's successful issue of baby bond regular savings plans which allow tax-exempt savings for children. Back Page

EUROPEAN Options Exchange, based in Amsterdam, plans to start futures trading this year, including continental Europe's first interest-rate contracts. Page 11

SOUTH AFRICAN President P. W. Botha is due for talks with Dr Fritz Leutwiler, mediator between the country and its creditors, over rescheduling \$1.4bn (£9.6bn) of short-term debt. Page 2

SOVIET economist Professor V. Kostakov predicts increased labour efficiency will mean a 13m to 19m reduction in his country's manufacturing workforce over the next 15 years. Page 2

IRELAND'S unemployment figures reached a record 239,867 under last month, representing 18 per cent of the workforce and an increase of almost 12,000 on November's total.

OVERSEAS CONTAINERS, biggest UK container shipping company, has bought 50 per cent of Trade Freight Lines of Australia, marking OCL's first move into Atlantic trades. Page 4

US PRODUCER prices rose by 0.4 per cent in December. Over the year, wholesale inflation measured 1.8 per cent. Page 2

Thatcher acts to cool Heseltine row as ministers attack him

BY PETER RIDDELL, POLITICAL EDITOR

THERE SHOULD be no recriminations after Mr Michael Heseltine's dramatic resignation as Defence Secretary, on Thursday. Mrs Margaret Thatcher said yesterday, but, as the Prime Minister was speaking, her senior colleagues were trying to isolate him.

At the same time, official explanations were offered about the serious charges made by Mr Heseltine about the way the Prime Minister has handled the Westland affair.

In particular, it is officially admitted that Mr Leon Brittan, the Trade and Industry Secretary, met Sir Raymond Lygo, managing director of British Aerospace, at his department on Wednesday evening. BAE is one of two British companies involved in the European consortium trying to mount a package for Westland in opposition to the Sikorsky-Fiat package favoured by the troubled helicopter maker's board. But Mr Heseltine's version that BAE has been under pressure to withdraw from the European consortium, in breach of the Cabinet's neutral line, was officially denied.

The Prime Minister yesterday also filled a gap left by Thursday's ministerial changes by switching Mrs Lynda Chalker from the Department of Transport to the Foreign Office as Minister of State in succession to Mr Malcolm Rifkind, the new Scottish Secretary. Mrs Chalker's successor will be named shortly.

Mrs Thatcher yesterday sought to lower the political temperature by telling American correspondents at Downing Street she is resisting this. Labour will then decide whether to use half or all its Opposition day on Wednesday to debate the affair.

The row is also likely to be raised at Prime Minister's and Defence questions on Tuesday and at Trade and Industry questions on Wednesday. Sir Geoffrey Howe, Foreign Secretary, led yesterday's criticisms of Mr Heseltine, accusing him of presenting "a wholly exaggerated and misleading picture" of Mrs Thatcher's behaviour. He said that if the Cabinet was to work there had to be a regular, robust and vigorous exchange of views.

Mr John Biffen, Leader of the Commons, said he was surprised that Mr Heseltine felt it was a resigning issue and that his "judgment was at fault".

The sharpest attack came from Mr Nicholas Ridley, Transport Secretary, on Channel 4's Week in Politics programme. Describing himself as a friend of Mr Heseltine, Mr Ridley said he was glad that the former Defence Secretary had resigned — "feeling as strongly as he did and behaving as he did because he was beginning to be extremely embarrassing to his colleagues — and I was one of those who expressed this view".

Mr Ridley argued that Mr Heseltine had been outmanned 20:1 in the Cabinet. Mr Heseltine himself said on BBC radio, that what he had done was inevitable in the circumstances.

The Government yesterday attempted to answer the charges Mr Heseltine made on Thursday, notably his claim that Mr Brittan had told Sir Raymond Lygo on Wednesday that the role which BAE was taking in the European consortium was against the national interest and the company should withdraw. For over 24 hours officials refused to comment, with Downing Street saying responsibility lay with Mr Brittan.

Last night, an official gloss was provided that Mr Brittan did see Sir Raymond, who happened to be visiting his department for other reasons. As Chairman of the Department for BAE Mr Brittan apparently said it was entirely a matter for the company whether it took part in the European consortium. But he did express concern that the kind of statements made on its behalf could have the appearance of anti-Americanism, and this could damage

Continued on Back Page

Westland may postpone meeting on rescue

BY LIONEL BARBER AND BRIDGET BLOOM

THE WESTLAND BOARD was bracing itself last night to call an adjournment of next Tuesday's extraordinary general meeting after a major shareholder, United Scientific Holdings, the UK defence contractor, declared that it would vote against the Sikorsky/Fiat offer favoured by the board for rescuing the company.

United Scientific, owning 4.8 per cent of Westland, joined Mr Alan Bristow, the former helicopter operator who has built up a strategic stake of at least 10.5 per cent, in backing the rival rescue plan by the four-nation European aerospace consortium and rejected by the Westland board.

The two hostile stakes, amounting to more than 15 per cent, mean that the board will find it extremely difficult to muster the necessary 75 per cent majority in favour of its preferred solution with Sikorsky/Fiat, City analysts said.

Senior Westland executives said that they were considering adjourning Tuesday's meeting, but a final decision was not expected until shareholders' proxies were counted tomorrow night.

An impassioned appeal for shareholders to back the European consortium's rival plan was made yesterday by Mr Michael Heseltine less than 24 hours after his dramatic resignation as Defence Secretary.

At a hastily convened press conference in London Mr Heseltine said he had no formal or informal relationship with the consortium, but believed that the British-European plan offered more work for Westland employees, better terms for

shareholders and a major role for Westland in design and production of new generations of helicopters well into the 1990s.

The former Defence Secretary refused to answer any political questions about his resignation. He said that if he had failed to speak out in support of the European deal he would have been letting down his defence minister colleagues and the Italian, French, and West German companies involved.

Mr Heseltine's resignation on Thursday aroused concern in Paris, Rome and Bonn, where firms have been expressed about the future of European defence collaboration.

It is understood that following his resignation Mr Heseltine sent personal messages to the defence ministers of France, West Germany, the Netherlands and Italy saying that despite his sudden departure he was making every effort to ensure the success of the British-European plan.

Mr George Younger, Mr Heseltine's successor as Defence Secretary, is not expected to begin work formally at the end of the week. Continued on Back Page

Lex, Back Page

Jobs to go in Debenhams' changes

BY MARTIN DICKSON

ABOUT 850 jobs are expected to be affected in a big reorganisation at Debenhams, the department store chain, following the £560m takeover of the company last August by Burton Group, the clothing retailer.

Some staff will be made redundant and others will be redeployed within the group. The structural change is the first at the chain of 67 stores since the takeover. Last November Burton announced a shake-up of Debenhams' stores, retaining only two of the old directors in a new nine-strong management team.

The group said yesterday it had also introduced control systems to bring costs in relation to sales down to Burton levels. These included improved computer systems and a more efficient distribution network.

Burton declined to put a firm figure on job losses, which will be spread across the country and will affect both shop and administrative staff. It said the losses would be offset by employment growth in the group as a whole, including that arising from the introduction of Burton departments into Debenhams stores.

Since the takeover, Burton clothing departments such as Top Shop and Principles have taken over 250,000 sq ft of Debenhams' 4.7m sq ft of trading space. Burton aims to increase this to 500,000 sq ft by August, the end of its financial year.

The new management also announced yesterday that it would keep open Debenhams' store in Torquay, Devon, which the previous team had planned to close.

End to trial by jury urged for complex frauds

ROSKILL COMMITTEE

BY CLIVE WOLMAN

TRIAL BY jury should be abolished in complex fraud cases and the "archaic, cumbersome and unreliable" arrangements for investigating and trying such cases overhauled, the Government-appointed committee chaired by Lord Roskill recommended yesterday.

The committee's report says the growth of fraud in financial markets threatens to undermine the Government's vision of a share-owning democracy and damage the reputation of the nation, particularly the City.

A Government inquiry into the regulatory system of the Lloyd's insurance market was formally announced yesterday. The more has been prompted by political pressure from MPs. Back Page

of London, as one of the world's great financial centres.

The proposed abolition of jury trials—which the committee urged by a majority of seven to one—provoked criticism from the two main legal professional bodies, the Law Society and the Criminal Bar Association. They said the proposal, while affecting only a small proportion of fraud trials, would infringe the basic constitutional rights of the individual.

The police also reacted with scepticism. Commander Malcolm Campbell, head of the Metropolitan and City fraud squads, said: "Their belief that juries do not understand the evidence in fraud trials is nothing more than a gut feeling. The committee has failed to take its case out."

The Government welcomed the 245-page report and promised urgent consideration with a statement to Parliament next week. Mr Leon Brittan, Secretary for Trade and Industry,

announced at the same time a substantial increase in his department's resources for tackling fraud with the creation of 195 new posts.

It emerged later, however, that only 43 of the posts would be in departments investigating suspected commercial frauds. The other 152 have been allocated to the Insolvency Service in line with recent insolvency legislation.

The Roskill Committee, set up in November 1983, says the legal system in England and Wales is "not capable of bringing the perpetrators of serious frauds expeditiously and effectively to book." The system offers "an open invitation to blatant delay and abuse."

In a side-sweep at the legal profession, which has resisted several of the reforms in the past, the report says: "Some of our proposals may shock traditionalists. The same was probably true of the proposal to abolish the medieval practice of trial by combat."

The report makes 112 recommendations. Among the most controversial is a proposal to deny defendants the right of peremptory challenge of jurors. Jurors should be removed only if there is good cause, the report says. Civil liberties groups have claimed this will make it difficult to ensure racial minorities are represented on juries.

The proposals most likely to be accepted relate to the rules of evidence and procedure in fraud trials. The report proposes to allow the prosecution to dispense with full committal hearings, in which their evidence can be exhaustively tested. Instead, there would be extensive preparatory hearings just before the start of a trial, in which both defence

Continued on Back Page

Details, Page 7

A well-timed shot, Page 8

MAIN RECOMMENDATIONS

- Replace juries in "complex" fraud cases by tribunals comprising a judge and two laymen with business experience and the capacity to grasp intricate issues.
- Abolish automatic right of a defendant at the start of a fraud trial to challenge and replace three potential members of a jury.
- Abolish full committal proceedings in serious fraud cases.
- Require defendants to disclose an outline of their defence at pre-trial reviews.
- Overhaul the "archaic" laws of evidence in fraud trials to allow, in particular, greater use of evidence gathered overseas.
- Make more use of written summaries, glossaries, charts and visual aids in fraud trials.
- Bring together the various police forces and Government departments investigating commercial fraud in a unified organisation responsible for both investigation and prosecution.
- Provide more training and resources for police, judges and barristers dealing with fraud cases.

- The Directors have considerable experience of this type of business and have made a substantial financial commitment to the Company.
- Public house revenue has historically been a relatively stable component of consumer expenditure.
- The subscription list is now open and will be closed as soon as the maximum subscription is achieved.

BUSINESS EXPANSION SCHEME



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Offer for Subscription by W. GREENWELL & CO. of up to 3,000,000 Ordinary Shares of 25p each at £1 per share payable in full on application. Minimum application: £2,000.

□ The Company has been formed mainly with the intention of developing and operating freehold public houses. It has already commenced trading from a free house in Islington. BES tax relief forms (for the current financial year) should be available in May, 1986.

□ The terms of the Offer are favourable—net assets per share will be 93p on the basis of the maximum subscription (86p on the minimum subscription of £750,000). The Founder Shares held by the Directors do not benefit from enhanced conversion rights until the value of the Company has increased by 50% and are then entitled to 40% of any further increase.

MARKETS

DOLLAR

New York lunchtime: DM 2.46225
FF 7.5615
SF 2.0925
Y202.5

London: DM 2.4655 (2.4465)
FF 7.5150 (7.501)
SF 2.0785 (2.0785)
Y202.10 (202.05)

Dollar Index 125.3 (125.5)
Tokyo close Y201.88

US LUNCHTIME RATES

3-month Treasury Bills: yield: 7.4%
Long Bond: 1041
yield: 9.46%

GOLD

New York: Comex Feb latest \$340.4
London: \$340.1 (\$235.1)

STERLING

New York lunchtime: \$1.4495
London: \$1.4545 (1.4530)
DM 3.5725 (3.5550)
FF 10.83 (10.8975)
SF 2.0250 (2.02)
Y283.95 (283.50)
Sterling Index 78.9 (78.2)

LONDON MONEY

3-month interbank: 12 1/4% (12 1/4%)
3-month eligible bills: buying rate 12 1/4% (12 1/4%)

STOCK INDICES

FT Ord 1119.8 (+13.7)
FT-A All Share 874.57 (+0.8%)
FT-SE 100 1394.5 (+14.0)
FT-A Long Gilt Yield Index: High coupon 10.39 (10.64)

New York lunchtime: DJ Ind Av 1518.69 (+0.46)
Tokyo: Nikkei 12,988.21 (-35.98)

Chief price changes yesterday. Back Page

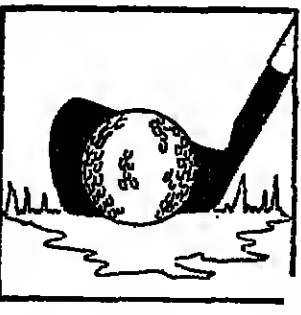
CONTINENTAL SELLING PRICES: Austria Sch 20; Belgium BF 45; Denmark K 4; France FF 5.95; W Germany DM 2.30; Ireland £M 2; Italy L 1,500; Malta 30c; Netherlands Fl 2.75; Norway Nkr 1.50; Portugal Esc 90; Spain Pta 125; Sweden Skr 2.00; Switzerland Fr 2.20.

WEEKEND FT



SHARE OWNERS

Clive Wolman reports on the extraordinary increase in individual holdings over the past few years. Page 1

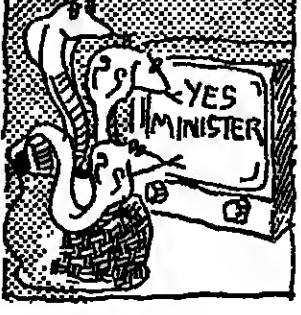


GOLF

US golf equipment manufacturers are gunning for the consumer's attention by beginning to share. Page XI

BOOKS

A new biography of Clement Attlee, the postwar Labour PM, marks his rising reputation. Page XII



PRIVATE VIEW

"Yes Minister," Indo-style. Page XIV

Leutwiler set to meet S. Africa president today

BY ANTHONY ROBINSON IN JOHANNESBURG

DR FRITZ LEUTWILER, the former Swiss Central banker who is mediating between South Africa and its creditor banks, is due to hold crucial talks with President P. W. Botha at his holiday home on the Cape coast today.

White political parties condemn ANC strategy

BY OUR JOHANNESBURG CORRESPONDENT

PLANS BY the African National Congress (ANC) to expand and escalate its guerrilla war against strategic targets and warnings of further possible attacks against "soft" civilian targets were condemned by all white South African political parties yesterday against the background of another bomb explosion in the Durban area which wounded five whites.

Shevardnadze underlines Soviet support for Libya

BY PATRICK COCKBURN IN MOSCOW AND JAMES BUXTON

THE Soviet Union has underlined its determination to stand by Libya with a headline speech by Mr Eduard Shevardnadze, the Foreign Minister, on Thursday night pledging firm support against "intervention, pressure and diktat".

Three killed in protest by Sikh radicals

THREE PEOPLE were killed yesterday during a protest by radical Sikh youths who set up roadblocks and disrupted traffic across the State of Punjab to demand the release of jailed comrades, authorities said.

One man was shot and killed inside a Sikh temple at Sullapur Ludhi by four militants while delivering a speech against the blockade, the Punjab Chief Minister Mr Surjit Singh Barnala said.

Singapore to limit foreign publications

By Chris Sherwell in Singapore

SINGAPORE is to limit the sales of foreign publications which try to influence the island state's domestic politics.

Duvalier shuts universities

By Canute James in Kingston

JEAN-CLAUDE DUVALIER, President of Haiti, has ordered the indefinite closure of schools and universities, and cut food and fuel prices, in an effort to quell spreading anti-government protests.

Indonesia accused of space data 'piracy'

BY PETER MARSH

GOVERNMENT officials in the US are probing allegations that Indonesia is committing space-age "piracy" by tuning in illicitly to satellite signals that are intended for other countries.

According to the allegations, engineers at a receiving station in Jakarta run by the Indonesian Government are obtaining signals from the US's two Landsat Earth-mapping satellites, even though for two years the country has refused to pay the US for the data.

The spacecraft provide pictures of the Earth's surface, useful in, for instance, monitoring crops or population growth.

SEC drops bid to control takeover wave

BY WILLIAM HALL IN NEW YORK

THE US Securities and Exchange Commission (SEC), the watchdog agency of the securities industry, has abandoned attempts to try to control some of the more controversial aspects of the current takeover wave sweeping the US corporate sector.

The SEC voted on Thursday to ask Congress to shorten the period under which purchasers of more than 5 per cent of a company's shares must disclose their stake, but decided either to drop attempts to curb other take over moves or seek further comment.

Soviet industries 'face job cuts of 19m'

BY PATRICK COCKBURN IN MOSCOW

THE GROWTH of labour efficiency in the Soviet Union over the next 15 years will reduce the work force in manufacturing industry by between 13m and 19m, according to a Soviet economist.

Prof V. Kostakov, writing in Sovetskaya Kultura, says that redundancies in the industrial workforce are inevitable if long-term targets for labour productivity are achieved.

Swedish wage policy under fire

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

SWEDISH trade unions are putting up fierce opposition to the Government initiative launched earlier this week for a three-year national wage contract.

Greece sets 4.5% ceiling on wage rises

THE GREEK Economy Ministry has set a 4.5 per cent ceiling on January increases in salaries and pensions to compensate for inflation in the last four months of 1985, and the first four of this year.

The inflation rate in 1985 alone is expected to reach about 25 per cent. The Greek Government's economic austerity programme, designed to reduce public sector and current

Department) whose officials are investigating the affair as delicately as possible.

The US is anxious not to upset Indonesia, not only because the country might change its mind and restart the payment for the Landsat data, but also because up to now the nations have enjoyed cordial relations on space matters.

US space vehicles have lifted into orbit three Indonesian satellites. Later this year a space shuttle is due to take into the heavens the country's first astronaut, Ma Pratiwi Sodarmanto, together with a giant Sumatran frog whose movements may shed

It also voted against legislation banning "greenmail", which arises when a company repurchases its stock from a corporate "raider" at a premium.

It voted against limiting the use of "junk bonds", high-yield securities rated below investment grade — in takeover battles.

It also refused to rule against "two-tier" tender offers, discriminate against arbitrageurs — speculative investors — and restrict the use of "lock-up" options — a device whereby companies are given the right

light on the effect of weightlessness on biological mechanisms.

The "piracy" affair came to light after an unnamed US mining company informed Eosat, a consortium of Hughes Aircraft and RSA, that it had purchased recently-acquired images of the earth from the Indonesian government.

Eosat was immediately alerted because since 1984 the country has refused to pay the \$800,000 (\$414,000) a year access fee demanded by the US of the dozen or so countries which operate Landsat receiving stations.

The commission postponed action for 90 days on the so-called "all-bidders" proposal which would require bidders to extend a tender offer to all stockholders and to pay every stockholder the same price.

The SEC plans to seek public comment on the so-called "poison pills" aimed at discouraging hostile takeover bids. The commission wants comments on whether these devices should be voted on by shareholders before they are put in place.

At present, Soviet factories try to have as large a labour force as possible, according to another Soviet economist, Prof E. Manevich, writing in the radical monthly magazine Eko this month.

Prof Manevich says that fear of the labour shortage means that Soviet enterprises are unwilling to make workers redundant, even when productivity has increased. Gains in labour efficiency in recent years has therefore not led to workers seeking new jobs.

The Government is eager to increase the mobility of labour and Prof Kostakov says that when five agricultural ministries were recently amalgamated, redundant personnel were given three months' wages and told to find another job.

CHINESE Communist Party chief Hu Yaobang has accused some government officials of dishonesty and favouritism and urged people to report serious wrongdoings by their superiors, the New China News Agency said. Reuter reports from Peking.

According to the agency Hu told a rally of 8,000 senior party and government officials and army officers in Peking yesterday that they should resist a tendency to consider Marx outdated.

He said many Chinese administrators lacked discipline, indulged in favouritism or dishonesty and sacrificed their dignity in contractual dealings with foreigners.

The secretary-general's speech follows daily press reports of corruption and other economic crimes which party conservatives blame partly on more liberal economic policies.

Hu urged a crackdown on lawbreakers and said only a few of these could have a very corrosive influence.

Argentina faces delay of IMF payment

By Peter Montagnon, Euromarkets Correspondent

AN International Monetary Fund payment of about \$270m to Argentina due this month is likely to be delayed until February—the Government of President Paul Alfonsín has failed to meet all the fiscal targets agreed last June.

The delay is also likely to put back by a few weeks the next disbursement of about \$600m to Argentina by its commercial bank creditors. However, bankers said the problems encountered were regarded as technical and do not signal that Argentina's IMF deal had come off the rails.

Argentina's fiscal targets assumed that its new compulsory savings tax would come into effect in the third quarter of last year. The tax was only introduced in the fourth quarter, causing a shortfall in budget receipts.

Mr Jose Luis Machineo, under-secretary of Economy, was due in Washington yesterday to negotiate a waiver from the IMF on the missed targets amid expectations that this could be achieved without difficulty.

US wholesale prices up 1.8%

Wholesale prices rose a modest 1.8 per cent in 1985, giving the nation its lowest three-year inflation rate in 20 years, the Labor Department said, AP-DJ reports.

At the White House Mr Larry Speakes, the Presidential spokesman, called the wholesale price report "a remarkable record of low inflation."

With oil prices falling, Mr Speakes said, "there should be no near-term big increases in finished energy prices over the coming months. That should be joined by reduced car prices, largely because of manufacturers' incentive programmes."

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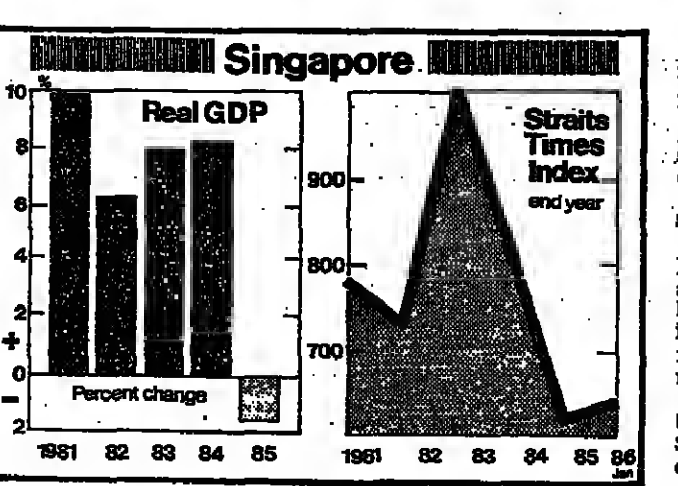
A FINANCIAL TIMES SURVEY ESSEX Monday March 10 1986 For further details, please contact: COLIN DAVIES on 01-248 8000 ext. 3240 FINANCIAL TIMES Europe's Business Newspaper

Chris Sherwell describes how one South East Asian country's troubles cannot be wholly blamed on external factors

Lee spells out the lesson Singapore must take to heart

WHEN Prime Minister Lee Kuan Yew told Singaporeans last week that the island state's economy would show zero growth in 1986, he was probably confirming what they suspected already.

After all, 1985 had seen a 1.7 per cent contraction, and there have been no signs of improvement. But his sombre New Year message also contained a remarkable new fact documenting the impact of Singapore's deceleration from 8.2 per cent growth in 1984. The profitability of foreign manufacturing companies, Mr Lee revealed, had declined by 70 per cent in 1985.



International competitiveness. To the country's credit, the first public acknowledgement of this problem came five months ago, in the interim report of a special government-appointed committee set up to chart a future growth path for the Singapore economy.

of crisis in Singapore has been the most spectacular manifestation of it yet—the unprecedented closure of the Singapore Stock Exchange for three days early last month following the start of the collapse of Pan-Electric Industries, a quoted marine salvage, hotel and property group.

The group, with debts of S\$400m (£123m) could not meet huge share purchase obligations, and this threatened several other companies, and ultimately, the whole market.

This as an abiding general problem for Singapore. The ruling People's Action Party has long preferred control to deregulation, and while the achievements of this policy have been clear, the country has plainly evolved to a point where less rather than more intervention is now needed.

If this is increasingly accepted by the Government, more evidence of it is awaited. Greater recognition is also needed of the fact that Singapore may not secure for the foreseeable future the kind of growth rates achieved in the past — averaging 9 per cent in the 20 years 1965-84.

UK NEWS

CAA lifts safety standards for air passengers

By LYNTON McLAIR
THE Civil Aviation Authority has acted to raise UK airline safety standards in time for summer holidays a year after 53 holidaymakers died when there was an explosion on a British Airways Boeing 737 at Manchester.
The authority has identified several ways of improving passenger safety from the investigation into the crash, and yesterday issued three airworthiness notices to UK airlines demanding mandatory action by airlines to improve passenger safety.

Companies House calls for timely reports

By Charles Batchelor
COMPANIES HOUSE, which maintains a register of company reports and accounts, has launched a campaign to ensure that companies file their data on time following two critical reports on its efficiency.
It has started a £10,000 newspaper advertising campaign to remind company directors and accountants that accounts for the year ended March 1985 should be filed by January 31.

John Moore on why a probe has been launched into insurance market regulation Inquiry seeks to answer Lloyd's critics

MR LEON BRITTAN, Trade and Industry Secretary, has decided to set up an inquiry into the regulatory arrangements of the Lloyd's insurance market before the debate in parliament next week on the most radical reforms proposed for the regulation of London's financial community in years.
For the past few weeks, Lloyd's has been under considerable attack in parliament about the conduct of its affairs.



Leon Brittan (right) keen to allay criticism that the professionals on Lloyd's trading floor do not always look after members' interests

hundreds of members have yet to be resolved which have again attracted criticism in the parliament.
Other investigations have been carried out by Lloyd's into allegations since the scandals emerged in 1982, and the passing of the new Lloyd's legislation, but have not been made public, something which has prompted criticism within Lloyd's. Some underwriting members have grown restive that their affairs are not sufficiently protected by impartial decisions.

Mr Bryan Sedgewick, the Labour MP for Hackney South and Shoreditch, has made serious allegations against members of the Lloyd's community for their involvement in scandals which first surfaced in 1982.
In 1982 it emerged that millions of pounds belonging to Lloyd's underwriting members had been misappropriated by a number of professionals in the market who looked after the members' affairs.

Mr Sedgewick's campaign has been effective—establishing the impression that there is widespread corruption at Lloyd's. This week he threatened that he would be making further allegations in the House of Commons about Lloyd's affairs once parliament reassembled.
The allegations have come at a politically difficult moment for the Government. The new Financial Services Bill is due to receive its second reading in the House of Commons on Tuesday, and it proposes a bold new framework for the regulation of financial companies in the City. But Lloyd's is not to be subject to the new regulatory regime.

So, the inquiry has been set up to look at the adequacy of Lloyd's own regulatory arrangements, which the Government hopes will satisfy the critics.
The inquiry is timely for other reasons. Lloyd's is a unique financial institution, an insurance market which is supported largely by the private wealth of individuals who have no knowledge of the business of insurance.
About 22,000 of the 28,000 members of the Lloyd's market do not work there. The business of insurance is carried out on all members' behalf by professionals who work in the market.

Individually the members are sole traders, and are regarded for operational purposes as small insurance groups. But many of the members argue that they are investors, putting money into a financial institution in much the same way as they would buy shares in a company.
Lloyd's is allowed to run its own affairs under an act of parliament, promoted by itself, which was reformed in 1982. The reforms followed a study commissioned by Lloyd's and prepared by Sir Henry Fisher, the former High Court judge with a specific aim of reviewing the amount of protection that underwriting members who did not work in the market were receiving from Lloyd's regulatory structure.

Let November, Lloyd's chief executive, Mr Ian Hay Davison, resigned. He has been locked in arguments with the Lloyd's ruling body and the chairman of Lloyd's should deny a non-executive role. Mr Hay Davison said his terms of reference, set out by the Bank of England, clearly indicated that he was the main executive responsible to the council and not to the chairman of Lloyd's.
So far the Government has argued that Lloyd's is not an institution which carries out the business of investment—rather, that it is an insurance operation occupied with the business of general insurance. It should not be brought into the ambit of the financial services legislation.
Now, following the pressure in parliament, it is determined to see whether underwriting members of Lloyd's were brought within the scope of the Financial Services Bill.
Lloyd's publicly welcomed the Government inquiry yesterday, but is privately anxious that the best thing it wants to do is to return to parliament with amending legislation for its own regulatory framework.

London talks confirmed

By Our Economics Correspondent
THE TREASURY confirmed yesterday that Mr Nigel Lawson, the Chancellor, will host a meeting of finance ministers from the five main industrial countries in London on January 18 and 19.
The meeting, the first since the ministers from the US, Japan, West Germany, France and Britain, agreed a joint intervention pact against the dollar last September will focus on an assessment of that initiative.
It will also review the progress of the plan formulated by Mr James Baker, the US Treasury Secretary, to provide additional funds for the main debtor nations.

'Deathbed' tax test case settled without hearing

AN IMPORTANT potential test case affecting a capital transfer tax avoidance scheme has been settled without being heard by the Special Commissioners of the Inland Revenue.
The case, which was due to be heard this month, had created considerable interest since it was feared it might be used by the Inland Revenue as a platform for attacking all CIT avoidance schemes.
The concerned a particular scheme promoted by Albany Life—now withdrawn—designed to exploit a loophole in the tax regulations. The "deathbed" scheme, as it was known, was a variation on the assurance plans widely used to reduce liability to CIT.
An expert said the settlement of the case confirmed the revenue was prepared to accept the formula used for most CIT schemes.

New Jarrow march planned

A REPEAT of the historic 1936 Jarrow hunger march is to be held this year to raise with the Government the high unemployment in the area.
The latest figures for South Tyneside, the area covering Jarrow, record 25.3 per cent unemployment—the worst rate in the north-east which continues to be the UK's highest jobless region outside Ulster.
Organisers of Jarrow '86 plan to retrace the exact route taken in 1936.

Swindon parts company to introduce franchising

BY WALTER ELLIS
TRUST PARTS, which deals in direct sales of workshop materials and tools, hopes to double its sales over the next five years through franchising.
The Swindon-based company employs 63 salesmen selling to garages, hauliers and fleet operators direct from vans. It plans to recruit some 60 franchisees between now and 1990.
Mr Robin Bourne, managing director, said yesterday the company had turned to franchising "because we wish to expand more quickly and it is becoming increasingly difficult to recruit dedicated, committed sales people".
Mr Bourne said there would be a lower capital investment for "Trust Parts and fewer administrative problems."

WORLD VALUE OF THE DOLLAR

BANK OF AMERICA NT & SA, ECONOMICS DEPARTMENT, LONDON

The table below gives the rates of exchange for the US dollar against various currencies as of Wednesday, January 9, 1986. The exchange rates listed are middle rates between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one US dollar except in certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used as a basis for, particular transactions.

Table with columns: COUNTRY, CURRENCY, VALUE OF DOLLAR. Lists exchange rates for various countries including Afghanistan, Albania, Algeria, etc.

Money Market Cheque Account from Bank of Scotland.

Advertisement for Money Market Cheque Account. Includes text: 'THE ULTIMATE HOME FOR ALL YOUR MONEY. INTEREST CREDITED MONTHLY AND SO ACCESSIBLE WITH NO PENALTY FOR EARLY WITHDRAWAL.' and interest rate information: '9.08% = 9.47% = 13.53%'.

Anglo-Irish conference in surprise London meeting

BY JOHN HUNT

THE ANGLO-IRISH inter-governmental conference held a surprise meeting in London yesterday and set up a sub-committee to look into administration of justice in Northern Ireland.

It will report back the full conference, which meets again next month.

There was a promise from the Dublin representatives of a large-scale build up of police activity and manpower on the Republic's side of the border to stop IRA terrorists crossing.

The Irish side pressed for a review of the law which can prevent the provocative showing of the flag of the Republic in Northern Ireland. In addition it wanted some recognition in Ulster for the Irish language.

The British side promised to look at these points but emphasised strongly that full con-

sideration would have to be given to the views of Ulster unionists on such controversial matters.

The meeting, which was kept secret, was the second full session of the conference. It was held in private in London to avoid the violent demonstrations which the Ulster "loyalists" mounted when the first meeting took place at Stormont.

Mr Tom King, Northern Ireland Secretary and Mr Nicholas Scott, his junior minister, were the British representatives. The Republic was represented by Mr Peter Barry, the Foreign Secretary, and Mr Michael Noonan, Minister of Justice.

Also present were Sir John Herman, Chief Constable of the Royal Irish Constabulary, and Mr Laurence Wren, Commis-

sioner of Irish Police. The British side emphasised the need for an early review of Irish policy on extradition. Mr Barry, agreeing to step up the Garda on his side of the border, emphasised the Republic's commitment to the defeat of terrorism.

Mr Barry raised the question of the Diplock courts in the north where trials are held without jury, a system which has been the target of bitter protests from the Republic.

He stressed the importance of measures in the north to underline public confidence in administration of justice.

A communiqué issued later said: "Ministers emphasised their commitment to making rapid progress in providing means to ensure that cross-border security operation is as close and effective as possible."

Dallas returns to BBC after deal

By Raymond Snoddy

DALLAS television's oil industry saga is going back to the BBC just in time for the first anniversary of one of the most unusual incidents in the history of British broadcasting.

Worldvision which distributes the series has signed a deal with the BBC to buy the rights in all future episodes to the BBC. The documents are on the way to the BBC and Thames for final signing.

Mr Kevin O'Sullivan, president of Worldvision said last night: "I have been in broadcasting since my college days and I have never seen anything like this."

Mr O'Sullivan said that after the BBC had refused to pay what he regarded as the fair price of \$60,000 an hour for rights to show a series which cost \$1.5m an hour to make, he did a deal with Thames.

"Then all hell broke loose," Mr O'Sullivan added.

After nearly a year of negotiations Worldvision will now get its \$60,000 an episode plus an increase of 10 per cent for every year that the series lasts from the BBC.

Thames Television will pay the BBC £300,000 as a one-off payment for getting out of a politically embarrassing contract.

The money will be sent to the solicitors of the Independent Television Companies Association who will send a cheque, probably under their own name, to the BBC.

Thames Television will indemnify Worldvision against any future breach of contract by the BBC. The BBC counter indemnity Thames.

"Alasdair Milne (director general of the BBC) has never forgiven me for delivering him a hit," said Mr O'Sullivan. Now the Worldvision president hopes the Office of Fair Trading will continue to investigate what he regards as the anti-competitive aspects of the programme purchasing practices of British television.

"I do believe that in the best interests of the British television public that the Government should pursue this matter. It is not in the best interests of the public for a hit of a club to decide what is going on the air," Mr O'Sullivan added.

Mr Michael Crade, BBCI controller, hopes to put Dallas into viewing schedules by March.

Mark Meredith watches the changeover of ministers at Edinburgh Rifkind opens the Scottish files

THE CHANGEOVER at the Scottish Office in Edinburgh was both frantic and festive. Relays of senior colleagues paraded through the office of Mr George Younger to say their farewells. Glasses of wine were left half full in the polite hurry.

Between visitors Mrs Diana Younger took over a desk and telephone in an adjoining office to make arrangements. Downstairs, the office Rover waited, engine running.

The new Defence Secretary had spent only one hour inside his new office in London. His successor, Mr Malcolm Rifkind, at 29 the youngest man to be Secretary of State for Scotland, read into the job in another office in the Edinburgh building.

In the stack of files before him was information both to alleviate and aggravate a bout of "fin" he has been trying to shake off.

What will have impressed him is the general improvement in the Scottish economy: established electronics and off-shore oil industries, a growing service sector, some textbook examples of urban regeneration in cities such as Glasgow and a programme for industrial promotion and inward investment.

"In the past 6½ years the economy of Scotland has been literally transformed," Mr Younger said in a nearby office. Government influence over the economy was now easier, he said, through the impact of the Scottish Development Agency which has encouraged areas of industrial growth and through Locate in Scotland, which combines the talents of the SDA with the grant-giving powers of government to entice industries to Scotland.

Inward investment is credited with creating nearly 19,000 jobs in the past four years and helped overcome some of the impact of the decay in Scot-



Malcolm Rifkind and his wife Edith yesterday

land's traditional heavy industries.

What probably did Mr Rifkind's "fin" no good at all is a portfolio of serious industrial and political worries—issues which had stalked Mr Younger and increased his hopes for a new job in government.

Mr Rifkind faces a serious dispute among Scottish teachers, barely tolerable pressure for rate reform and a persistent, politically dangerous problem over the future of steel-making in Scotland.

The issues of rates and fears for the future of the Ravenscraig steelworks have also set off an alarming revolt among Scottish Tories whom Mr Rifkind now leads. Disaffection threatens to erode their minority position in Scottish politics. They held 21 of the 72 Scottish seats to Labour's 42.

Both issues are widely believed to have brought Mr Younger close to resignation as he struggled to present Scotland's case to the Cabinet.

While England and Wales have been able to postpone the complexity of rate reform, a mandatory revaluation in Scot-

land last year saw domestic rates increase on average 20 per cent with wild increases—some around 300 per cent—to some businesses. An embarrassed Government had quickly provided £30m in rate relief.

The pressure will be on Mr Rifkind to act quickly and possibly unilaterally on the findings of a Green Paper on rate reform due out later this month. Scottish Tories will want action before the party conference in Perth in May.

More worrying is the revolt stirred up by the decision of the British Steel Corporation to close the Gartcosh steel rolling mill in March with the loss of over 700 jobs. Gartcosh is part of the Ravenscraig strip steel works and many Conservatives in local government have sided with the trade unions in opposing the closure.

One prominent party activist, Mr Iain Lawson, has ripped up his party card over Gartcosh and joined a march on its way to London to lobby Mrs Margaret Thatcher. Another Conservative constituency organisation has said it will resign en bloc if the

responsibilities for European and African affairs.

On the "wet" side of the Tory Party, Mrs Chalker has confessed that her views on such issues as public expenditure are distinctly "damp."

She joined the left-of-centre Tory Reform Group in 1975, having entered Parliament as MP for Wallasey, Mr Ernest Marples' old seat, at the 1974 General Election.

Despite this she has been held in high esteem by Mrs Margaret Thatcher for her abilities in a Government which has not been conspicuous for putting women in.

Mrs Chalker herself has said she does not think there will be another woman Prime Minister in her lifetime.

works are closed.

The unions say the closure of Gartcosh will lead to the closure of Ravenscraig, a fact British Steel denies. The steel lobby remains one of the best organised and powerful in Scotland and may give Mr Rifkind his biggest test.

While offering to examine any new evidence in favour of Gartcosh, Mr Rifkind is likely to take Mr Younger's view which accepted the plant's closure. Mr Younger's decision following his support for Ravenscraig two years earlier was a blow for the campaign.

Mr Rifkind will be more in his element on the difficult question of local government spending. He was the Scottish Minister for Home Affairs under Mr Younger before he moved to the Foreign Office in 1982. He led the Government's first battle in Britain to cut council spending: a battle with Labour-controlled Lothian Region in 1981 which eventually led to Lothian giving in and cutting expenditure.

The Scottish Office, which marked its 100th anniversary last year is constantly fighting the centralising forces of Westminster. Its wide field of responsibilities covering most aspects of Scotland's economy give a secretary of state a taste of many of the functions of Whitehall.

Increasingly, however, solutions in Scotland have depended on solutions worked out in Whitehall. A case in point is the teachers' dispute which is separate from the teachers' dispute south of the border.

Mr Younger has been anxious to solve the dispute but has been frustrated by the strikes in England. Mr Rifkind may want to make his mark here as a skilled negotiator and doer. But he too may be frustrated by a dispute which for political reasons may need to await resolution in the south.

Unionist candidates put in nominations

BY OUR BELFAST CORRESPONDENT

UNIONIST CANDIDATES opposing the Anglo-Irish agreement put forward their nominations yesterday for by-elections in the 15 parliamentary seats they vacated in protest last month.

On the second day of nominations for the January 23 by-elections it looks as if the Unionists will benefit from a split Nationalist vote in all four marginal constituencies.

Sinn Féin, the political wing

of the Provisional IRA, is expected to fight four seats, the same number as the main Nationalist party, the Social Democratic and Labour Party. The non-sectarian Alliance Party will probably contest five or possibly six seats.

One problem for the Unionists is that they might find their candidates unopposed in four safe seats. To validate their claim that the by-elections are a mini-referendum, they

would have to nominate a second, "dummy" candidate in each seat.

The Unionists are considering putting forward candidates who would run under the name of "Peter Barry," the name of the Irish Foreign Affairs Minister who is co-chairman of the Anglo-Irish Conference set up by the agreement.

Nominations close on Monday afternoon.

Plessey in European projects

By Jason Crisp

PLESSEY, the telecommunications and electronics group, has made prime contractor of two consortia for research projects for Race, the European Commission's programme for advanced communications.

Plessey — subject of a bid by the General Electric Company — said the two projects were being funded with £2.5m. Earlier this week GEC said that it had won a deal under Race to co-ordinate and manage a technical study by 29 European companies.

Race (Research and Development in Advanced Communications and Electronics) is an EEC initiative to develop European-wide standards for advanced telecommunications for use in the second half of the 1990s.

The first Plessey project is to evaluate alternative telecommunications switching (exchanges) and technologies and includes British Telecom, Siemens of West Germany, Alcatel and CSELT of Italy, CIT Alcatel and the Centre d'Etudes de Télécommunications in France.

The second project is to study how individual customers may be connected to the "broadband" networks proposed for the future.

Sir John Clark, chairman of Plessey, said: "The importance to British industry of practical collaboration with our peers in the European telecommunications industry cannot be over-estimated.

"This is real and meaningful work which demonstrates vividly the value of our association with Siemens, CIT, Alcatel and Italtel."

OCL buys 50% stake in Atlantic shipping operator

BY ANDREW FISHER, SHIPPING CORRESPONDENT

OVERSEAS CONTAINERS, Britain's biggest container shipping company, has made its first move on to the Atlantic trade with the purchase of a 50 per cent stake in an Australian-owned operator.

OCL operates on routes linking Europe, South Africa, the Middle and Far East, Australia and New Zealand. It has long considered whether to enter the Atlantic market.

It has bought 50 per cent of Trans Freight Lines, which runs eight chartered ships across the north and south Atlantic to the UK and other European ports. The purchase, subject to US Government approval, was made from TNT of Australia.

Mr Kerry St Johnston, chairman of OCL, said the move was an exciting one for the company. By making its entry on to the Atlantic through an established operator in partnership with TNT, OCL would avoid bringing more unwanted capacity into the market.

OCL is owned by Peninsular and Oriental Steam Navigation, which has 47.4 per cent, Ocean Transport and Trading (32.8 per cent) and British and Commonwealth Shipping (19.8 per cent). It has a fleet of 20 ships.

The group does not intend to put its own vessels on the Atlantic routes, which have recently suffered less from overcapacity than the Pacific, where rates plummeted last year.

With P & O, chaired by Sir Jeffrey Sterling, now owning 13 per cent of Ocean, there has been strong City speculation over a possible bid and thus a change in the ownership structure of OCL.

Kitcat and Aitken, the stockbrokers, estimated that OCL's pre-tax profits in the year to November 30 1985 would be around \$60m against \$55.6m the previous year. But it expected a drop to \$45m in 1985-86 as a result of worsening trade conditions in the shipping sector.

Loss provision increased

BY OUR FINANCIAL STAFF

BARCLAYS BANK said yesterday it has had to make further provisions against possible losses on its troubled US energy loan portfolio.

The bank would not say exactly how large they were, but said they were "less than half" the reports of \$30m that had been circulating in the stock market.

De Zoete & Bevan, the stockbroking firm which Barclays Bank is acquiring, reduced its

1985 profit forecast for Barclays yesterday by \$15m to \$245m before tax.

The bank said it had ordered a comprehensive review of its energy portfolio at the end of last year, and this had shown the need for further provisions.

Barclays was forced to make substantial provisions on its US energy loans in 1982 and 1983 after the softening of the oil price triggered a sharp recession in the US oil and gas industry.

BOC, the UK industrial gases company, announced yesterday that it had been awarded a contract to build and operate a textile warehouse in Carnoustie, Scotland, for Marks and Spencer.

The group, through its BOC Transubid subsidiary, already handles much of M and S's chilled and frozen foods. BOC said it regarded the new contract as a big step in its relationship with M and S and in broadening its specialised distribution network.

Until now M and S has handled its own textile storage and distribution.

BOC in move to store textiles

By Charles Batchelor

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Energetic Mrs Chalker for Foreign Office

BY JOHN HUNT

MRS LYNDIA CHALKER, the Transport Minister, has been appointed to succeed Mr Malcolm Rifkind as Minister of State at the Foreign Office in the ministerial changes resulting from the departure of Mr Michael Heseltine.

Mrs Chalker, 43, pictured right, former head girl at Redean, has been a hustling and energetic Transport Minister.

She has been frequently in the news over her strong road safety campaigns and her backing for tough police action against drunken drivers. She piloted the seatbelt laws on the Statute Book.

At the Foreign Office she is likely to take over Mr Rifkind's

Government sponsors glass bottle study

FINANCIAL TIMES REPORTER

THE GOVERNMENT is to sponsor a study of Britain's glass bottle industry. Glass container makers have been under severe pressure in recent years, with the risk that one of them might collapse.

The study is being commissioned jointly by the Department of Trade and Industry and the Glass Manufacturers Federation and undertaken by Touche Ross management consultants, following requests by Britain's nine glass container manufacturers.

The survey is to be completed by the end of March, and will cover overcapacity in the industry, demand until 1990, and other topics including growth in imports and competition from other forms of packaging.

The industry, fighting competition from plastic and metal containers and from imports, went through a costly bout of rationalisation in 1983. Pressure from imports in particular has continued, and in recent months the industry has suffered from a fresh round of competitive price-cutting.

Hull company to shed jobs

ONE HUNDRED engineering company workers in Hull are to lose their jobs, it was announced yesterday.

Simon Rosedowns, which makes vegetable oil extraction equipment, said falling demand was responsible for the job losses. The redundancies will reduce the workforce to 280.



J. Carl Ross

J. CARL ROSS, the founder of the Grimsby-based frozen food empire Ross Foods, now part of Imperial Group, died yesterday at 84.

One example is the idea of using a monoclonal antibody to carry a dangerously potent drug specifically to sick tissue—such as a cancer—without otherwise damaging the patient.

Another is tests as simple as a litmus paper that might sell over-the-counter for people to check more reliably on many aspects of their health.

Far from milking the British academic community, Celtech recognises that it must plough money back. In its first five years it reckons to have spent about \$600,000 in research grants and other scientific support, and this year expects to spend another \$400,000.

In addition, it has paid the academics about £100,000 in royalties on sales of its products. Mr Fairclough forecasts that royalty repayments, paid straight into the research funds of the Medical Research Council, will be growing rapidly in the years to come.

The academics thus have a direct measure of the efficiency of technology transfer from their laboratories to the market place.

ECONOMIC DIARY

TOMORROW: Sir Geoffrey Howe, Foreign Secretary, to visit Oman.

MONDAY: Producer price index numbers (December-provisional). European Parliament in session in Strasbourg (until January 17). Sir Geoffrey Howe to visit Saudi Arabia. Commons returns after Christmas recess. Ford workers vote on industrial action over pay and productivity. FT Conference "Aerospac" in Asia and the Pacific Basin" in Singapore (until January 14).

TUESDAY: Provisional figures of vehicle production (December). Retail sales (December-provisional). Building Societies monthly figures (December). Westland shareholders meeting to discuss rescue plans. CBI make statement on budget submissions. National Consumer Council

makes announcement. Lords return from Christmas recess. **WEDNESDAY:** CBI/FT survey of distributive trades (end-December). Average earnings indices (November-provisional); employment hours and unit wage costs. Result of Ford workers ballot on industrial action. East African drought summit in Djibouti. **THURSDAY:** Preliminary estimate of consumers' expenditure (fourth quarter provisional). London sterling certificates of deposit (December). UK banks assets and liabilities and the money stock (mid-December). Usable steel production (December). US/Soviet missile talks resume in Geneva. **FRIDAY:** Tax and price index (December). Retail prices index (December). Public sector borrowing requirement (December).

Stores group names director

By Charles Batchelor

WOOLWORTH HOLDINGS, the F. W. Woolworth, Comet and B & Q stores group, has appointed Mr Derek Pretty, 38, as finance director after a gap of nearly a year following the sudden resignation of Mr Paul Guy last February.

Mr Pretty was formerly finance director of F. W. Woolworth, the Woolworth stores part of the group which accounts for £1.2bn worth of total group turnover of £2bn.

The role of finance director has been shared by Mr Geoffrey Mulcahy, managing director, and Mr Nigel Whitaker, corporate affairs director, since Mr Guy resigned after less than six months for personal reasons.

Mr Pretty's position of finance director at F. W. Woolworth has been taken by Mr David Defty, 40.

David Fishlock on how one company has meant business in biotechnology From the laboratory into the marketplace

The evidence comes from five years of operations by Celtech, Britain's belated attempt to imitate a Californian phenomenon of the late-1970s, which produced a host of research-based biotechnology companies.

Celtech was the creation of the National Enterprise Board — now part of the British Technology Group — which obtained 56 per cent of the backing it needed from City institutions, before inviting the Government to put up the rest. Today, all but 15 per cent of Celtech is privately owned.

Celtech was modelled on one of the first US biotechnology ventures. This was Centech, brainchild of Mr Bob Swanson, a chemistry degree who in 1976 persuaded a Californian professor to partner him in a "genetic engineering" company. Every other scientist he approached cried "too soon," Mr Swanson recalls.

For a decade Centech has been undisputed leader of the world's 200-odd biotechnology firms. It has been innovative both in research and financial management and is the biggest with about 900 staff. Its target, says Mr Swanson, is to continue to grow steadily to a \$1bn drug company in its second decade.

Like Centech, Celtech wants to become a substantial drug house. It began life in January 1981 with an exclusive agreement with the Medical Research Council, one of the world's most fertile organisations for ideas in biotechnology.

Driving the research council hard to co-operate was the Government's displeasure at its failure to patent one particular discovery, monoclonal antibodies, later to earn a Nobel prize for Britain. The failure was a symptom of widespread academic contempt for commercial considerations.

Monoclonal antibodies are a big family of proteins, each of which has unique power for recognising another natural substance. That power can be harnessed in purifying natural drugs such as interferon in diagnosing diseases, in identifying blood groups, even in treating diseases such as cancer, it is believed.

By the time of Celtech's birth, US companies had already begun to exploit the British discovery. The five-year-old toddler now claims, however, that it has regained the initiative for Britain. It set about making monoclonal antibodies in bulk, virtually as a commodity for the medical market.

In the late-1970s they were made in the laboratory, by highly skilled people, in milligram amounts, using mice as "mini-reactors" in which they were carefully cultured.

Celtech approached the issue as a chemical engineer and designed bio-reactors to replace the mice. It then set up production lines and makes monoclonal antibodies in kilogram quantities.

Mr Gerard Fairclough, chief executive and chief architect of the original blueprint for Cel-

CELTECH SALES GROWTH (in £m)

Year	Celtech	Celtech + JVs*
1981	0.1	0.1
1982	0.4	0.4
1983	0.8	0.8
1984	1.9	2.3
1985	3.8	5.9

* Joint ventures are Boots-Celtech and Apcel (with Air Products).

regents because it is convinced that they make more effective reagents and the supply is more secure, Mr Fairclough says.

In 1984 Celtech negotiated a 50-50 joint venture with Boots, called Boots-Celtech, for the development and marketing of medical test products based on monoclonal antibodies. The deal gives Boots access to but no exclusivity in the new products.

The joint venture has launched 19 products for the clinical chemistry laboratory, a performance unmatched by any US rival. The inventory includes products for dealing with infectious diseases and fertility tests.

The Boots deal included a purchase price with two payments by Boots to Celtech tied to meeting sales forecasts, the second of which falls due on schedule this year.

Two of the US front-runners in exploiting monoclonal antibodies have recently been bought up by big drug companies: Hybritech by Eli Lilly and Genetic Systems by Bristol Myers. On the basis of the prices reported to have been paid for the two companies, Mr Fairclough values Boots-Celtech at about \$400m. "But it's net for sale."

Celtech's earnings of \$3.8m last year were double those of the previous year, and the company expects to make its first profit in 1987. It remains an heavily research-based company. It spent about \$2.5m of its own cash on research and development last year and

expects the figure to exceed £3m this year.

Britain may have been late in entering the commercial arena but its scientists were quick to recognise the value of monoclonal antibodies as a research tool. Their use has become established in British laboratories more quickly than anywhere else, Mr Fairclough says.

Another is tests as simple as a litmus paper that might sell over-the-counter for people to check more reliably on many aspects of their health.

Far from milking the British academic community, Celtech recognises that it must plough money back. In its first five years it reckons to have spent about \$600,000 in research grants and other scientific support, and this year expects to spend another \$400,000.

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By order of D. H. Gilbert, ACA, Liquidator of P&O Carpets Ltd., (In liquidation)
Formerly one of the United Kingdom's most prestigious and long-established internationally renowned Persian and Oriental Carpet Distributors.

Complete winding up in accordance with Section 293 Companies Act 1948

BANKRUPTCY AUCTION

A VAST, EXTREMELY VALUABLE CONNOISSEUR SELECTION OLD CONTEMPORARY, CHOICE, HIGH & EXPORT QUALITIES GENUINE HANDMADE RETAIL & WHOLESALE STOCK DECORATIVE & FINE PERSIAN, TURKISH, CHINESE, CAUCASIAN, AFGHANISTAN, INDIA, PAKISTAN CARPETS, RUGS & RUNNERS in all sizes including very large.

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AT 7.00 p.m. ON SUNDAY 12th JANUARY

INSPECTION FROM 5.00 p.m. OF THIS PORTION, ON THE PREMISES OF

P & O CARPETS LTD (IN LIQUIDATION)
63 SOUTH AUDLEY STREET, LONDON W1

مكتبة الشامل

Distillers' shareholders have recently been bombarded with opinions from James Gulliver, chairman of the Argyll Group of Companies.

He claims that Distillers suffers from "an inbred management culture."

Its problems, he argues, "can only be cured by a change of control and the introduction of new, vigorous management."

The fact is, his opinions are two years out of date. In 1983, John Connell was appointed chairman of Distillers.

He brought with him an entirely new management philosophy. And set about revitalising the company.

A RADICAL CHANGE IN MANAGEMENT.

The management committee that had run Distillers for decades has been abolished.

The main business areas are now the responsibility of individuals.

The management of famous brands like Johnnie Walker, Dewar's and Gordon's is also in the hands of individuals.

Division was established to promote better the marketing of our Scotch whiskies. It will soon be integrated with our white spirits division.

Decline has now become growth.

In the first six months of this financial year, sales of Johnnie Walker Red Label rose by 37%*

Cardhu Single Malt was up by 51%*. And Gordon's Gin continued to dominate with around 50% of the gin market.

Argyll also argue that Distillers have neglected the vital area of new product development.

In fact a New Products department was established in 1984.

Currently, there are more than fifty new concepts under examination.

BRAND-BUILDING ABROAD.

This time, Mr Gulliver travels back as far as the 1970's in his attempt to belittle

management team has been to protect value worldwide, thereby guaranteeing the highest return to shareholders.

Thus Distillers' de-luxe brands account for just 20% of Scotch whisky volume, but 43% of profits.

Distillers' exports of Scotch whisky to the US, the largest drinks market in the world, are worth more than those of all its competitors.

A FRESH LOOK AT PRODUCTION.

Thus far, Argyll have had little to say about improving Distillers' production performance.

This could be because they recently sold their Loch Lomond distillery, following "a policy decision to reduce investment in Scotch whisky production."

Distillers, meanwhile, have been making great strides in the area of cost efficiency.

The new management team has continued to tackle the problem of excess stocks of maturing Scotch whisky.

Sorry, Argyll. You are two years too late.

Accordingly, decision-making is more efficient and the response to world market changes is faster.

Needless to say, Distillers' new style of management has necessitated the recruitment of new and highly-motivated personnel.

Argyll make much of the marketing staff they have recruited from among Britain's top companies.

We too have employed able people from successful companies like Unilever and Beechams.

But, more importantly, we have also recruited young and talented marketing executives from within the drinks industry itself.

In our 1985 Report and Accounts we said we were considering a share option scheme. It is designed to motivate our key people and ensure their commitment to Distillers.

We intend, after the offer, to put this to our shareholders for their approval.

A NEW APPROACH AT HOME.

Argyll believe that the performance of Distillers in the home market has been less than impressive.

In the circular announcing their offer they quote sales figures from as far back as the early 1960's to bolster their argument.

The facts are these:

In April 1984, a Distillers Home Trade

Distillers' performance overseas.

We believe that he has undervalued what has happened in the last two years, including the purchase of an American distributor and bourbon producer for 250 million dollars.

And the increase in advertising and marketing budgets of over 17% in the same period.

In the all-important U.S. Market, Tanqueray is now the number one best-selling imported gin and Dewar's is the number one Scotch whisky.

In the 12 months to September 1985, worldwide sales of Johnnie Walker Black Label increased by 26%. And in the vital duty-free spirits market, Distillers' whiskies, gins, vodkas, cognacs and Pimm's together now hold 23%.

A VALUE STRATEGY WORLDWIDE.

It is interesting to note that Argyll's criticisms largely refer to volume share.

This is no surprise since their own background is in discount retailing.

But they really should be aware that the international drinks business is as much to do with value as volume.

One of the main tasks of the new

Gin and whisky bottling plants have been rationalised and modernised.

And between March 1984 and September 1985, Scotch whisky blending and bottling costs were reduced by 19%.

FUTURE GROWTH.

To listen to Argyll, you would think that success in the international drinks business can be achieved overnight.

In reality it is much to do with astute marketing and image building over a period of many years.

The recent upturn in Distillers' fortunes reported here is more than encouraging. Yet the changes implemented since 1983 were intended for long-term growth.

The major benefits have still to be reaped.

We will continue with the strategy of protecting and maintaining our famous brands.

Product innovation will continue through line extension and the introduction of new brands.

Our experience in the drinks business will be coupled with a positive attitude towards acquisition.

We believe Argyll have little to bring to our business.

In our opinion, their highly-gearred offer could easily throw Distillers into reverse.

We urge you to reject the offer.

The Distillers Company plc.

This advertisement is published by The Distillers Company plc, whose directors (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate. Each of the directors accepts responsibility accordingly.

*Source: DCL Home Trade Case Sales statistics comparing the same period in the previous year. Argyll's Offer Documents, DCL Defence Document, Argyll's Report and Accounts 1984/85, Distillers' sales statistics.

Raymond Snoddy talks to the Daily Telegraph's next chief executive
The task of waking a sleeping giant

LAST WEEK the Economist asked a pertinent question in a look at the dramatic changes under way in Fleet Street. "Will the sleeping giants of Fleet Street wake in time to fight and survive?"



Andrew Knight: Telegraph's potential must be unlocked

Mr Andrew Knight, editor of the Economist for more than 11 years is about to provide an answer to the magazine's own question.

It's got to be unlocked. It can only be unlocked if all those responsible for editorial and for earning revenue take an active view of their responsibilities and if all those involved in the oosts of the paper, management, and unions really want to see the Telegraph able to compete.

commercial sides of the organisation. Releasing individual initiative and responsibility and ending the tendency to refer every decision upwards to Lord Hartwell, the chairman and editor-in-chief.

A review of manning levels at the Telegraph's new printing plant at Manchester has already taken place and savings achieved. A similar review of costs at the new London plant in London's Docklands is being carried out.

to get involved in the day-to-day editing of the paper but it seems equally unlikely that he would have accepted the job without the right to appoint the next editor.

Mr Knight has one notable success behind him in helping to pull back from the precipice a British institution enmeshed with tradition. In the late 1970s he was one of a small group that saved the RAC club, down the road from the Economist, from collapse by modernising its management, encouraging a more commercial approach and developing under-used facilities.

CPSA's ruling faction splits

By David Brindle, Labour Staff

THE RULING centre-right faction in the Civil and Public Services Association, the highest of the breakaway non-TUC Union of Democratic Mineworkers.

Seven members of the CPSA's national executive committee are said to have broken from the National Moderate Group to form the core of a Democratic Moderate Group, which will be less right wing.

Philip Bassett on the UDM-EETPU meeting
Bridging a TUC divide

"VERY OFTEN, what we are saying this year happens to turn out to be the favour of next year." So said Mr Eric Hammond, general secretary of the EETPU electricians' union yesterday, seated at the same table as Mr Roy Lytk, general secretary of the breakaway non-TUC Union of Democratic Mineworkers.

centre at Cudham Hall, Kent, the UDM. Mr Lytk said the connections between the two unions had been struck openly, with no secret meetings. He then, however, refused to detail the number of contacts between them.

because of its relationship with the UDM. Mr Lytk said the connections between the two unions had been struck openly, with no secret meetings. He then, however, refused to detail the number of contacts between them.

United Newspapers set to announce Express job cuts
Weekly survey of press readership launched

BY HELEN HAGUE UNITED NEWSPAPERS, which made a successful takeover bid for Fleet Holdings last autumn, is expected to announce job cuts at the Daily Express, Sunday Express and The Star within the next few days.

print and journalists' union officials earlier this week that the company's plans for the titles were now in their final stages. Union general secretaries would be informed — but detailed discussions would be left to chapels (office branches).

AGB, The research company, plans to launch a weekly electronic survey of newspaper readership during the crucial weeks when Today, Mr Eddie Sbah's new daily, is launched.

of the trends will also be published. Mr John Clemens, managing director of AGB Cable and Viewdata, said the weekly service would continue beyond May if there was demand for it.

Table with columns: Building Society Name, Share Price, and Other details. Includes Abbey National, Ald to Thrift, Alliance and Leicester, Anglia, Barnsley, Bradford and Bingley, Bristol and West, Britannia, Cardiff, Catholic, Century (Edinburgh), Chelsea, Chesham and Gloucester, Chestnut, City of London (The), Coventry, Derbyshire, Frome Selwood, Gateway, Greenwich Guardian, Halifax, Heart of England, Havel Hempstead, Hendon, Hinckley and Rugby, Lambeth, Leamington Spa, Leeds and Holbeck, Leeds Permanent, London Permanent, Midlands, Mornington, National Counties, National and Provincial, Nationwide, Newcastle, Northern Rock, Norwich, Posham, Peterborough, Porton, Portsmouth, Property Owners, Regency, Scarborough, Skipton, Stroud, Sussex County, Thurst, Town and Country, Wessex, Woolwich, Yorkshire.

Changes at International Thomson Organisation

At INTERNATIONAL THOMSON ORGANISATION PLC (ITOPIC), principal Thomson subsidiary in the UK, Mr James Evans, managing director and chief executive becomes additionally chairman of ITOPIC.

Western in 1984, Mr Bob Astleson, presently chief executive of International Thomson Information Inc. will be president and chief executive officer of a new group, International Thomson Library Services. This new group will become part of ITPI and be comprised of Gale Research Co., Research Publications Inc. and Utlax Inc.

Mr John Green has been appointed assistant general manager (planning and marketing) of NATIONAL WESTMINSTER BANK'S domestic banking division.

Mr Charles Tibbary has been appointed a non-executive director of PEARL ASSURANCE. He was chairman of Whitbread from 1978-84 and remains on the Whitbread board.

Mr Tommaso Zanotto has been appointed president — travel related services (TRS), Europe, Middle East and Africa (EMEA), AMERICAN EXPRESS EUROPE in addition to his present responsibilities.

Advertisement for Standard Chartered Bank. Includes text: 'Standard Chartered Base Rate', 'On and after 9th January 1986 Standard Chartered Bank's Base Rate for lending is being increased from 11.50% to 12.50%', 'Deposit Rates are', 'Interest Rate Change', 'Allied Irish Banks plc announces that with effect from close of business on 9th January 1986 its Base Rate was increased from 11 1/2% to 12 1/2% p.a.'

All these per cent rates are after basic rate tax liability has been settled on behalf of the investor.

THE ROSKILL REPORT

Fundamental changes in legal system needed to fight fraud

BY GEORGE GRAHAM

The Fraud Trials Committee chaired by Lord Roskill calls for fundamental changes in the law and in attitudes and procedures if the perpetrators of serious fraud are to be swiftly and effectively discovered, convicted and punished.

The public no longer believes the legal system in England and Wales is capable of bringing fraudsters to book, and the overwhelming weight of evidence before the committee suggests the public is right. The legal system is archaic, cumbersome and unreliable in relation to frauds and to the skilful and determined criminals who commit them.

The committee hopes the Government will not shrink from giving effect to the radical changes it has proposed. It feels changes in the law will not be enough. Changes in practice and attitudes will also be required from the investigating authorities, the judiciary and the Bar.

The report, published yesterday, makes 112 specific recommendations, half of which will require changes in the law. The committee says it has tried to produce a coherent and integrated set of proposals, and warns that substantial alteration to any of them may damage the structure of the whole.

Some of its proposals may shock traditionalists, the committee says, but the same was probably true of the proposal to abolish the medieval practice of trial by combat.

The Report of the Fraud Trials Committee, HMSO, £9 net.

A Report of Four Research Studies, HMSO, £4.50



Committee members (from left); Lord Roskill, chairman; Michael Farmer, secretary; Judge Hazan and Walter Merricks

Alternative to jury trial proposed

TRIAL BY jury should be done away with for complex cases of fraud, the committee recommends. Instead, it proposes a fraud trials tribunal, composed of a judge and two lay members with experience of complex business transactions.

As long as jury trial remains the principal method of trying criminal cases in the Crown Court, it should be continued for fraud cases which do not fall within the guidelines for complexity laid down by the committee.

The fraud trials tribunal could be invoked by either prosecution or defence through an application to a High Court judge. The court should not be able to impose the tribunal if both sides agree the case is suitable for jury trial.

There should be a right of appeal to the Court of Appeal against an order for a case to be heard by the tribunal.

The judge sitting in the Fraud Trials Tribunal should be the same one sitting in the preparatory hearings to the fraud trial. Application for the case to be heard by the tribunal should therefore be made to a different High Court judge.

The lay experts would be chosen from a list of 150 to 200 people whose integrity is not open to doubt, who have no known extreme views which might affect their ability to form a balanced view and who have experience of business dealings and the capacity to understand them.

The list would be maintained by the Lord Chancellor, and every name on it should be reviewed at least every three years. Lay members should be paid on the basis of the time occupied in preparation and sittings in court, and should receive an allowance for any necessary expenses incurred.

The committee does not suggest a rate of pay, although at one point in the report it calculates the costs of the Fraud Trials Tribunal on the assumption that lay members would be paid at a circuit judge's daily rate. It says some lay members would see service as a public duty and would be prepared to sit for their out of pocket expenses alone.

Lay members to sit in a particular case would be selected by the Lord Chancellor

in consultation with the nominated judge for that trial. They should not sit if they have a conflict of interest.

The committee says there is a long history of specially qualified adjudicators. It cites a London jury of cooks and fishmongers being summoned in 1394 to try someone accused of selling bad food.

It rejects the argument that abolishing trial by jury for complex fraud cases would be the thin end of the wedge, and points out that the majority of cases in England and Wales are already tried before a specialist, as opposed to a random tribunal.

Trial by jury is an institution which, like any other, is suitable in certain circumstances and unsuitable in others, the committee says.

At the trial, the judge would have sole responsibility for the questions of law and for the exercise of judicial discretion such as deciding on the admissibility of evidence. Many of these matters would be dealt with at the preparatory hearings, which the lay members would not attend in most cases.

In deciding questions of fact, however, the lay members

would play an equal part. They would be full members of the court and could ask questions or put points to counsel or witnesses.

The verdict should be reached by a simple majority so that the two lay members could outvote the judge. Only one verdict should be given, and if there is a dissenting opinion it should not be disclosed.

The judge should deliver in open court a statement of the law applied to the case and the court's decision on the facts. The committee believes the court should be required to record the reasons for finding someone guilty or not guilty. Sentencing should be carried out by the judge alone, although the Roskill committee has no doubt the lay members will express an opinion on sentencing when discussing the verdict with the judge.

Rights of appeal should be the same as those now prevailing in jury trials, the report concludes. It does not accept the suggestion that the workload of the Court of Appeal would increase because every defendant convicted by the Fraud Trials Tribunal would be certain to appeal.

Table: OFFENDERS FOUND GUILTY FOR OFFENCES OF FRAUD (1974-1984). Columns: Year, Magistrates courts, Crown court, Total. Rows: 1974, 1975, 1976, 1977, 1978, 1977*, 1978, 1979, 1980, 1981, 1982, 1983, 1984.

* Based on indictable and summary offences as redefined by the Criminal Law Act 1977 and on a new counting procedure.

CASES INVESTIGATED BY THE METROPOLITAN AND CITY POLICE COMPANY FRAUD DEPARTMENT (1980-1984)

Table: Metropolitan Branch. Columns: 1980, 1981, 1982, 1983, 1984. Rows: Arrests and major crime summonses, Cases under active consideration at end of year, Money at risk.

Source: Annual Reports of the Commissioner of Police of the Metropolis

Table: City of London Branch. Columns: 1980, 1981, 1982, 1983, 1984. Rows: Arrests, Cases under active consideration at end of year, Money at risk.

Source: Annual Reports of the Commissioner of Police for the City of London

OTHER MAIN RECOMMENDATIONS OF THE REPORT

Inquiry and prosecution

THE RESOURCES available for investigating fraud are inadequate and must be increased as a matter of priority, the committee urges. Expert accounting advice is particularly important and permanent accounting staff should be attached to police fraud squads.

The separate police forces and Government departments responsible for investigating and prosecuting fraud are too fragmented and may need to be replaced by a new unified organisation, the report suggests.

The Fraud Investigation Group has only been in operation for a year and represents a move in the right direction, but the Roskill committee recommends that a new inquiry should examine the idea of taking it a step further. A unified organisation would be staffed by lawyers, accountants and skilled investigation officers and would be responsible for all the functions of detection, investigation and prosecution of serious fraud.

An independent monitoring body, the Fraud Commission, should be created immediately to study and advise on the efficiency with which fraud cases are conducted. The Fraud Commission would provide a degree of co-ordination of the various interests involved which is at present lacking.

The Commission should oversee the introduction of the Roskill committee's proposals, if they are accepted by the Government. It should work closely with other bodies examining fraud, including the Institute of Chartered Accountants in England and Wales and the self-regulatory organisations proposed by the Financial Services Bill now before Parliament.

A Case Controller should be appointed to take charge of each serious fraud case as soon as it is detected. He should direct the initial investigation, employ suitable accountancy and legal services from the start, and brief prosecuting counsel. The Case Controller should not be changed in the middle of a case.

The investigating team should be joined by prosecuting counsel who will provide expert legal guidance to their inquiries. The committee rejects the argument that the police receive adequate legal advice from the Director of Public Prosecutions. It does not believe there are enough legal staff in the DPP's department with the necessary ability to provide the directional work required in these cases.

Although busy people with other heavy commitments, the report urges them to adapt themselves

to being members of the investigating team.

The committee also criticises the police force policy of posting officers to fraud squads only for three year terms. Only the City of London fraud squad retains its officers for substantially longer periods.

It urges the creation of a career structure within fraud squads as essential for creating the expertise to deal with increasingly sophisticated frauds.

The police should be given the same powers of investigation as those enjoyed by inspectors in the Department of Trade and Industry's Companies Investigations Branch.

The law on fraud

CHANGES TO the substantive law of fraud should be examined by the Law Commission or the Criminal Law Revision Committee, the committee recommends. "Disonesty," which is an essential ingredient of offences in the Theft Acts of 1968 and 1978 and of conspiracy to defraud at common law, may need clarification. It is not defined by statute and Court of Appeal decisions are not always consistent.

Common law conspiracy to defraud, which was excluded from the statutory reform of conspiracy law in 1977, is already under review by the Law Commission. The committee suggests that changes may be required to prevent some criminals from escaping adequate punishment because they can only be charged with minor offences. It noted that conspiracy to defraud charges are often criticised for being too vague.

One proposal put to the committee was that a new statutory offence of fraud should be created to replace the several hundred criminal offences on the statute book which may form the basis of a charge of fraud.

It was also suggested that the prosecution should be able to allege an aggregate loss for a single offence to deal with a succession of individual transactions. This would also allow judges to sentence on the totality of criminal conduct without a trial for each transaction.

Committal proceedings

ANew method is needed for bringing fraud cases to trial which avoids the injustice, waste and delay of full committal proceedings, the committee recommends. It suggests an interim procedure

until the proposals of the Royal Commission on Criminal Procedure for abolishing committal proceedings can be implemented.

The committee rejects the voluntary bill of indictment as a satisfactory substitute for full committal proceedings. High Court judges have been reluctant to authorise these bills, and the defence has no right to be represented or to object to the application.

An alternative procedure is proposed under which the prosecuting authority may before the start of committal proceedings issue a transfer certificate to move the case from the magistrates' court to the Crown Court.

A trial judge with special experience of fraud cases should be nominated at an early stage to deal with the case, including preparatory hearings. The defendant should be able to apply in open court to this judge for discharge on the grounds that the prosecution's evidence fails to disclose a prima facie case.

Without this right the defendant might have no opportunity to ask for the case to be thrown out until after the prosecution has finished its case at the trial. The defendant should not be able to challenge the certificate by an appeal or judicial review.

If the application for discharge is successful it should amount to a full acquittal, and the defendant could not be charged again on the same facts. The transfer certificate should be used at the prosecution's discretion, and it is not necessary or desirable to define the classes of case for which it is appropriate. It would normally be used for serious or complex fraud cases, especially those where delay is threatened by protracted committal proceedings.

Customs and Excise and the Inland Revenue should have the same powers as the Director of Public Prosecutions to issue a transfer certificate, the report proposes.

Rules of evidence

RADICAL CHANGES to the rules of evidence are proposed by the committee. The rigidity and artificiality of the present rules are an obstruction to the just and expeditious disposal of fraud cases, the report concludes.

Documents should be allowed to speak for themselves in criminal proceedings arising from fraud, and should thus become admissible without formal proof. The trial judge should be given discretionary power to order that a document may be admitted in evidence, and admitted as evidence of the truth of its contents. Some documents have been admissible following reforms

introduced in the Criminal Evidence Act 1965 and in the Police and Criminal Evidence Act 1984. Still excluded, however, are documents which are not records compiled by a person acting under a duty. The report finds the distinction between records and non-records to be artificial and of dubious value.

Also excluded are documents in cases in which the supplier of the information is still alive and may be required to attend the court as better evidence than the document, even if the author can do little more than confirm that the document accurately recorded the transaction.

The prosecution or defence would be required to provide some indication of the nature and source of any documents it planned to introduce. The judge could take account of any refusal to disclose the source in deciding whether to allow it to be given in evidence.

The judge should also have the power to order that copies of a document should be admissible to the same extent as their originals. The committee expects this power to be of particular help in proving copies of foreign bank correspondence.

An accountant's report that forms the meat of a complex fraud case should also be admissible, although the accountant should be available for challenge. It seemed absurd to the committee that everything should be dragged out orally and the jury never see the report on which, in many cases, the prosecution is likely to have been founded.

Further measures are proposed to improve the availability of evidence from abroad. The present procedure for obtaining evidence through a commission overseas is one-way only. Evidence taken in the UK may be used in other jurisdictions, but evidence taken abroad is not admissible in England and Wales.

Legislation should be sought to enable oral evidence to be taken on commission abroad for use in criminal cases in England and Wales. The judge should be given the power to order at preparatory hearings the examination and cross-examination of any witness who is unable or unwilling to attend the trial.

The committee sees no reason why the jury should not make up its mind on the value of this evidence by reading a transcript as a judge may do in a civil trial. Video tapes of the examination are suggested as an aid.

The law should also take account of the possibility of live video links via satellite, with procedural safeguards. This might be expensive, but it could be cheaper than bringing the witness over in person. The committee does not

regard it as a serious objection that a witness in another jurisdiction might in practice be immune to a prosecution for perjury. So, in effect, is a witness who flies into the UK to give evidence and out again the next day.

Preparing for trial

Thorough and formal preparatory hearings are proposed as a means of simplifying and shortening fraud trials. The committee also recommends a change in the law to force the defence to declare the outlines of its case before the trial itself.

The preparatory hearings should be regarded as part of the trial, not separate to it as is the case with the present system of pre-trial review. This would give the court sanctions against a defendant who refused to co-operate, and would mean that the preparatory steps could be referred to in the trial itself. A defendant could not therefore pretend to co-operate during the preparatory hearings and then later withdraw his admissions.

Not all fraud cases would require preparatory hearings, but they would be necessary for all substantial or complex cases. The hearings should be held in open court, but with reporting restricted to prevent prejudice to a defendant.

Preparatory hearings will often be useless unless the barristers who will eventually conduct the case attend in person. The committee therefore recommends that counsel, including leading counsel, should be professionally obliged to attend these hearings, unless they had compelling reasons not to.

Judges must be more willing to release counsel involved in other cases to attend preparatory hearings, and it is crucial that the fees paid should be as great as for full trials. Counsel should be obliged to prepare their cases thoroughly before the hearings, and their fees should be reduced if they waste time by incomplete preparation.

Dissent over issue of defendants' rights

ONE MEMBER of the committee objected to its decision to recommend the abolition of jury trial for complex fraud cases.

In a dissenting note, Mr Walter Merricks, a solicitor and secretary of the professional and public relations committee of the Law Society, said it was unfair for the man who steals £1m from a bank using a shotgun to be allowed the right of trial by jury, while the man who uses a computer is denied the same right. Mr Merricks also dissented from the proposals to compel the defence to disclose its case in preparatory hearings and that to abolish the defence's right to peremptory challenges

TYPES OF FRAUD

Advance fee frauds: The fraudsters pose as finance brokers and purport to negotiate a large loan for a foreign company or government. They take a percentage fee in advance, and then disappear.

Banking frauds: If fraudsters gain control of a bank they can obtain money from investors which goes directly or indirectly into their own pockets.

Bankruptcy frauds: A business continues to trade and obtain money or goods although it has no prospect of paying its debts. The company may then go into liquidation and be quickly reconstituted under another name.

Charity frauds: Money is collected from the public, ostensibly for charitable purposes. The organisation may be considerable, with innocent members of the public acting as collectors.

Cheque and credit card frauds: Stolen cheques and credit cards are used to obtain cash and goods.

Commodity frauds: Sizable and rapid swings in the commodity futures markets provide much scope for the dishonest to take advantage of the unwary.

Common Market frauds: The EEC Common Agricultural Policy gives opportunities for a range of frauds, for example: evading levies by smuggling goods or obtaining subsidies by false claims.

Computer fraud: In a typical case the fraudster gains access to a computer which controls the movement of money and gives an instruction for money to be transferred to an account which may be out of the country.

Cube-cutting: A shipping agent overestimates the size of a cargo to his customer and underestimates it to the shipping line. He pockets the difference.

Cheque cross-firing: A draws a cheque for B, who draws a cheque for the same amount to A. The bank may then pay out against a cheque which has not yet been cleared.

Discounting or factoring frauds: The fraudsters approach a merchant bank which agrees to lend money on the strength of falsely documented orders received.

Franchise frauds: Investors are

persuaded to buy franchises with the prospect of big returns on their money. Once the payment has been made, the franchise turns out to be worthless.

Government subsidy frauds: False claims are submitted to government departments, often with a great deal of planning and skill to lend credibility to the claim.

Insurance fraud: An insurance company may be victimised by the submission of false claims. It is equally possible for a fraudulent insurance broker to swindle clients or insurance companies by, for example, overcharging or falsifying applications for insurance.

Investment frauds: There is a wide scope for frauds on investors. Generous rewards are promised, and the first investors may be paid "dividends" out of the money received from later investors.

Long-term fraud: The fraudsters set up in business as wholesalers, place orders with suppliers and pay promptly to establish their creditworthiness. Then large orders are placed, the goods quickly sold and the fraudsters disappear.

Marine fraud: Ships are scuttled and inflated insurance claims presented, or banks are swindled by presenting forged bills of lading.

Overseas land frauds: Investors are induced to buy plots of land abroad for development. The fraudster often for holiday or retirement homes. The fraudsters may acquire a small plot to convince potential investors.

Revenue and customs frauds: The aim is to evade tax by back-schemes such as "The Lump" in the construction industry, where employees are disguised as individual contractors. Another is VAT fraud on gold.

Social Security fraud: State benefits are obtained by false claims. These may be used in sophisticated, but there are cases of well-organised claims for large numbers of able dependents.

Stock Exchange frauds: Fraudsters have a number of opportunities, such as inducing investors to buy shares, or manipulating the market or indulging in insider dealing.

Composition of the jury

CHANGES TO the composition of the jury should be made for those fraud cases still tried by jury, the committee recommends. It recommends—with one dissent—the abolition of both the Crown's and the defence's right to object to jurors without giving some cause.

The committee also proposes a requirement that jurors in any fraud trial—whether a complex or an ordinary case—should be able to read and write English without difficulty. The Juries Act 1974 already provides for excusing jury service to those who have difficulty understanding English, but further legislation may be needed to require reading and writing.

The right of peremptory challenge to potential jurors is often used tactically by the defence, the committee says, in the hope of replacing a juror who looks better able to understand the issues or biased in favour of the prosecution.

The prosecution's right to ask jurors to "stand by for the Crown"—not an absolute right to object to a juror without cause, but one which has the same effect if there are enough people on the jury panel—should also be abolished.

Not the prosecution and the defence should be able to challenge jurors only for cause according to existing principles. Jurors' occupations should be disclosed on the jury panel as they were until 1973, the committee proposes.

The causes for which a person could be disqualified from jury service should be reviewed. If the defence unreasonably

lodged for good cause. There was little evidence, he said, that jurors failed to understand financial fraud cases any more than they did the complex medical or forensic evidence that might be necessary in other criminal cases. The fundamental issue in fraud cases was dishonesty, and it was dangerous to entrust this judgment to experts.

Instead, Mr Merricks suggested that summary magistrates and barristers who had given evidence opposed the removal of jury trial. He added that the right of a citizen not to be liable to a long prison sentence other than on a jury verdict had become a civic right which should only be dis-

specific recommendations, since changes should apply to the jury system as a whole. The present rules for disqualification appear to be insufficiently effective to achieve their aim.

Resources for the trial

MORE training is needed for all those involved in fraud cases if they are to be handled with the necessary degree of competence, the Roskill committee argues.

Regular courses on accountancy and information technology should be organised for judges, who receive little formal training in this country. Barristers, too, should receive some compulsory training in accountancy before they qualify.

Few barristers can read a balance sheet with confidence, and this is an obvious handicap to those who are briefed in fraud cases, the committee says. Ideally there should be training in the syllabus for the Bar examinations but this may not be practical. Accountancy training should therefore be included at the pupillage stage.

Further training after qualification is desirable, and it should be considered whether a barrister's entitlement to practise, like a solicitor's, should be conditional on attending a certain number of post-qualification courses.

The committee recommends that the prosecuting authorities should take note of a barrister's post-qualification courses when selecting prosecuting counsel in fraud cases. Experience may be the best form of training but it is not a complete form. Police fraud squad officers also require a longer period of training.

sums of money were at risk even where none had actually been proved to have been appropriated. The sight of unscrupulous operators receiving even brief tastes of prison would do much to deter fraud and would reassure the public that double standards were not being applied.

Mr Merricks would not oppose the creation of a specialised commercial offences, with people of appropriate experience appointed as magistrates. Powers of imprisonment should be limited, and frauds that deserved long prison sentences should continue to be committed for trial by jury at the Crown Court, he said.

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No, Prime Minister

TRUTH, we are told, can be stranger than fiction: in some ways it can also be funnier. The amiable Mr Hacker's exchanges with Sir Humphrey on nuclear deterrence sounded like the higher seriousness of a day when Mrs Thatcher's most attractive but impulsive senior minister resigned on an issue which Sir Humphrey might define as regional technological independence (vertical lift division). Mr Michael Heseltine's passionate attachment to inventing what is already well done elsewhere is at least a debatable case, but it is a rather arid debate: one cannot imagine a mass demonstration on either side.

Accident prone

This feeling is a serious problem for the Government, and will remain so when the events of a particularly unhappy week have faded from memory. The trouble is not that Mrs Thatcher is authoritative—the "resolute approach" was her strongest appeal as recently as 1983—but that it is becoming far less easy to understand what she is being authoritative about: what her policies now are, and whether they are working. To paraphrase Lady Bracknell, to lose 15,000 jobs, the confidence of the money market and a senior Minister all in the same week looks very like carelessness.

This accident-proneness is itself no accident. The Government came to office with a very clear basic strategy, based on control of public spending and money creation and the removal of market distortions, which inspired understanding and confidence in business circles. Monetary policy has been plagued by technical problems which are still unresolved, and has become unclear. More seriously, the hope that rising confidence would cause rising employment and falling interest rates has proved unfounded.

Faced with these problems and disappointments, the Government has tended to flounder. Even the rhetoric has become hesitant: for example, the strongest argument against Mr Heseltine, that his proposal was likely to result in a great waste of money, was never deployed. Instead, we had a lot of talk about the rights of Westland shareholders, whose bacon has in fact been saved by Mr Heseltine, and the laws of the market place. Most voters do not give a fig for the rights of Westland shareholders, and hope that the basic law of the marketplace is that the customer is always right—the customer in this case being

the Government. Mr Heseltine has sounded like some sort of idealist, while Mrs Thatcher and Mr Brittan have sounded like pedantic accountants. They have lost a political opportunity as well as a political skirmish.

Mrs Thatcher sounded like an accountant again yesterday. Faced with press questions about the rise in interest rates, she went into a dissertation on the effect of money market arbitrage on the statistics. The few who understood her must have wondered whether we have quietly resumed a sterling M3 target. She could have talked about inflation and the pound.

These muffs and obfuscations reflect a serious underlying problem. The Government is no longer clear about its own ideas. Monetary targets has been a bitter disappointment. The household rule of reduced borrowing attracts criticism from advocates of sound management when it is achieved by selling assets, and from expansionists when it seems to endanger tax cuts. Worst of all, the obstinate refusal of unemployment to fall is now seen as a real political problem as well as a human one. Indeed, it was the fear that an argument might prevent Sikorsky from saving a lot of helicopter jobs in Somerset which probably explains the strength of the opposition to Mr Heseltine, who faced no such trouble in launching a far more expensive European fighter project.

Objectives
It is really becoming urgent for Mrs Thatcher to work out a clear and consistent set of objectives for the rest of this parliament. Thus if monetary policy is now measured by the exchange rate, this could be made clear by joining the EMS. If employment creation (partly needed to offset an encouraging productivity performance) now has higher priority, a somewhat more competitive rate might be appropriate. If personal tax cuts remain a top priority, they must be financed from petrol tax.

If some of the big questions were clearly settled, people might more readily appreciate that in spite of market nerves about oil, political tiffs and the fact that job creation is still not keeping pace with a growing labour force, much is going well. The non-oil balance of payments, last year, looks like evidence of improved industrial competitiveness. A consumer-led boom with a still-strong current account is the best recipe to encourage investment in expansion. It may not be an economic miracle yet, but it is certainly progress. A less assertive and wilful Prime Minister would be likelier to back in some of the credit.

THE last time a commission headed by Lord Roskill produced a report—on the siting of a third London airport back in 1970—the normally placid villagers of Buckinghamshire burned eagles of him in their streets.

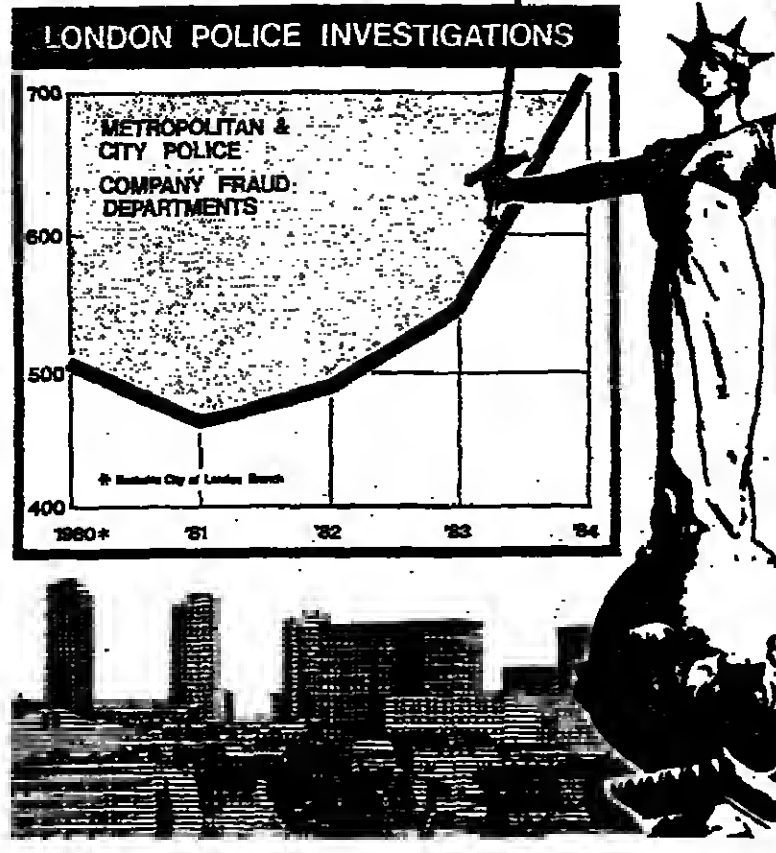
If his 345-page report on fraud trials published yesterday leads to a similar response, the most likely place for a pyre is right beneath his third-floor flat in the Middle Temple at the centre of London's legal land.

For the chief recommendation of his eight-person committee, that jury trials should be abolished in complex fraud cases, has surprised and enraged the legal profession. The Law Society, the solicitors' trade body, the Criminal Bar Association, the Societies of both Labour and Conservative lawyers have all opposed a change which, they say, would vitiate the centuries-old right of an Englishman to be tried by his peers. Estimates suggest that only about 20 per cent of lawyers are in favour.

But Lord Roskill's committee has had the good fortune to publish its report, which was commissioned by the Government in November 1983, at a time of unprecedented public concern about the supposedly rising level of fraud.

Revelations of fraud in Johnson & Matthey, Bankers before its collapse in 1984 and the successful attempts of the Labour Member of Parliament Mr Brian Sedgemoor to re-publish a series of long-running scandals in the Lloyd's insurance market, have put pressure on the Government to be seen taking firm action against fraudsters. No longer can it afford to repeat the claim of Mr Alex Fletcher, Minister for corporate and consumer affairs, 15 months ago that the detected losses from fraud are minimal in comparison with the turnover of the City and that the problem should not be overstated.

The Government has therefore seized on the Report's far-reaching recommendations. Yesterday it announced plans for a large increase in the number of fraud investigators in the Department of Trade and Industry (DTI) and is to make a further statement on Tuesday. The Report will be further discussed on Wednesday in a House of Commons debate.



The Roskill Report on fraud trials

A well-timed shot, but now for the crossfire

By Clive Wolman

But has there been an upsurge in fraud? The rapid growth in the number of white collar workers, particularly in the financial services sector, with sufficient responsibility, access and education to defraud their employers and customers has widened the potential. The spread of computers has thrown up new types of fraud while the removal of exchange controls and the internationalisation of financial markets has made it easier for the criminal to conceal his traces.

Research by criminologists suggests that only between 10 and 20 per cent of all frauds are reported although most of these are petty. The proportion of large frauds reported is much higher.

The number of complaints to the DTI's corporate "policeman," the Company Investigations Branch—which may give a better indication of the level of commercial fraud—has risen over the last six years but by much less than the general rise in the level of crime.

In favour of reform than the barristers, possibly as a result of having to sit through unnecessarily prolonged trials. Dissatisfaction was heightened by an Old Bailey fraud trial in 1982 which was aborted after 137 days and a retrial held for another 134 days at a cost of about £3m.

The main issue facing the Roskill committee from the beginning has been whether juries are capable of getting to grips with complex and lengthy fraud cases involving hundreds or possibly thousands of documents and arcane financial instruments and accounting practices. The committee believes that "many jurors are out of their depth" and that "society appears to have an attachment to jury trial which is emotional or sentimental rather than logical".

In such cases, the committee therefore recommends—like the CSI—the replacement of a jury by a tribunal comprising a judge and two lay members with business experience and the capacity to understand complex issues. It points out that tribunals have been used increasingly to adjudicate on other matters in recent years and suggests they can hear and resolve complex cases much more swiftly than juries. Deciding which cases should go to a tribunal will not always be easy

although the police reckon that only about 5 per cent of fraud cases are likely to be considered complex, as defined post-Roskill. They are, however, likely to involve the largest amounts of money.

The opposing view was put by the one dissenting member of the committee, Mr Walter Merricks, a solicitor, a former lecturer and current Law Society official. Although the rest of the committee believes that juries are just as likely to acquit as to convict perversely, Mr Merricks claims that a jury will almost always be more favourable to a defendant than a tribunal.

"When a defendant is convicted, whatever else he may complain about in the trial, he never says that the jury is biased," says Mr Merricks. "They have the advantage of anonymity. But a tribunal of professionals can always be accused of bias—and if they acquit, the public will say they are helping out their friends in the City."

The presence of a jury ensures that the proceedings will be comprehensible to the press and public, he adds, and that normal standards will be applied in assessing the fundamental question of the honesty of the accused. He also claims that juries have to grope with equally intricate forensic or medical evidence in, for example, murder trials.

On the decisive question of the comprehension of the jurors, the committee decided not to carry out research by question-

ing jurors in a fraud trial about their understanding of the main issues. This approach would have delayed publication of the report by a year or more, it was claimed.

building up," he says. But even Mr Sherrard recalls his experience of a jury trial 20 years ago of the sort much beloved by jury devotees. During the trial, he spotted a flaw in a set of minutes he had presented in evidence for the defence which was not picked up by the prosecution or the judge. After six weeks, a compromise was struck through plea bargaining and the case halted. As he was leaving the court, one member of what was a jury of exclusively blue collar workers said to him: "We were very disappointed. We were all wondering when the prosecution was going to say something about the minutes."

Both the police and the DTI are much more enthusiastic about the report's proposals to reform the rules of evidence and procedure. They place particular importance on the recommendation that they should be able to present documentary evidence to the court collected from overseas without having to compel the attendance of an overseas witness in an authentic way. About half the major fraud cases in London involve the use of off-shore centres.

They also welcome the procedural proposals to end the defendant's automatic right to test the prosecution's case in full criminal proceedings and to require the defence to present an outline of its case in the preparatory hearings. The cause of reform has long been stilled by the lack of political interest in what seem highly technical subjects. It is, however, difficult to justify reforming the rules in fraud but not in other cases and the proposals may catalyse a more general reform of the rules in criminal trials.

There is a split between government agencies and outsiders over the committee's recommendations for an overhaul of the fragmented organisation of fraud investigators and prosecutors. These include not only the 45 local fraud squads and the DTI but also the Director of Public Prosecutions, the Inland Revenue and the Customs and Excise.

Accountants such as Mr Christopher Morris, director of insolvency services at Touche Ross, complain that the different departments are both jealous of their traditional autonomy in some areas and yet anxious to pass the buck in others. The pressure on the police to issue a document which has already been referred to several times in the previous half-hour. Conversely, there are also reports of how effectively jurors pool their knowledge.

The Government departments point out the difficulties of taking the Roskill proposals to their logical conclusion and having a single national unified body to which all fraud investigators would be referred. Different departments have genuinely different interests and responsibilities. Thus the DTI may wish to wind up an insolvent company as quickly as possible in the absence of fraud whereas the Revenue is more concerned to collect the debts owing to it—and the police may be more interested in gathering evidence suitable for a trial.

But any difficulties the Government has persuading its officials to pool their efforts will be overshadowed by the obstacles it faces if it decides to take on the powerful lawyers' lobby by accepting the Roskill recommendation on injuries.

Man in the News

Refaat El-Sayed

Outsider takes Sweden by storm

By Kevin Done



WHILE the rest of Sweden stayed at home last weekend buried under snow and ice to celebrate the final Christmas rites and the arrival of the Three Wise Men, Refaat El-Sayed made his own pilgrimage across the country to Gothenburg, to Volvo and Pehr Gyllenhammar, to clinch the most extraordinary deal yet in his meteoric business career.

Time and again El-Sayed, a touse-haired Egyptian-born microbiologist, has confounded the sceptics, who have expected him to plunge off the road as his company Fermenta has expanded in a series of quantum leaps that have suddenly put it in the driving seat of the whole Swedish biotechnology and pharmaceuticals industry.

Fermenta and its mercurial owner have been given the heaviest stamp of approval available in Swedish business. Pehr Gyllenhammar, one of Sweden's best-known international businessmen and chairman of Volvo, unchallenged as Scandinavia's most powerful industrial corporation, has given El-Sayed the backing of the Volvo name.

Volvo itself is putting around SKr 2bn (\$265m) into Fermenta for a 20-25 per cent stake, and it is making the company the focus of its own growing diversification into biotechnology and pharmaceuticals.

he continues to play football for an amateur side in the capital and his office dress is still battered corduroy trousers and a pullover.

As a young student at Uppsala University north of Stockholm, he was a member of the Swedish Communist Party. He moved over later to the Social Democrats, although his membership lapsed after several years when he failed to pay the annual subscription, and he has been active—as a convinced Moslem—in the country's temperance movement.

While the money pours in—El-Sayed will still control close to 75 per cent of the votes and more than one third of the equity in Fermenta after the Volvo deal—he has had to run fast to avoid the Swedish tax-man.

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مكتبة الأمل

IT WAS had luck on the BBC that the first episode of "Yes, Prime Minister" should have been on Thursday evening.

Mr Michael Heseltine's resignation statement blew a hole in the doctrine of Cabinet confidentiality and collective responsibility much greater than the retrospective disclosures of the Crossman or Casle diaries.

But how fair is this view? Are Mr Heseltine's complaints only those of a bitter man who failed to win over his colleagues?

Yet senior Ministers privately, and ex-Ministers publicly, have accused Mrs Thatcher of centralising, deciding, and downgrading the Cabinet and collective discussions.

There is no doubt that Mrs Thatcher is an unusually forceful Prime Minister. She is a politician with clear views. She prefers to operate by talking to close allies and advisers, rather than holding too frequent formal Ministerial meetings.

The full Cabinet meets much less often than 20 or 30 years ago, and its sessions often last only an hour or two each Thursday morning. In Wilson's day it often met twice a week.

It is a matter to be attacked in the full Cabinet but

After the Heseltine resignation



Trevor Humphries

An irresistible force at No 10

By Peter Riddell, Political Editor

Mrs Thatcher clearly frowns on this practice.

It was, for instance, regarded as a great success last November when all the public spending decisions were taken in inter-departmental discussions or in the Star Chamber Committee under Lord Whitlaw without any open divisions.

There are also fewer Cabinet committees than in the 1970s. Even though the "EA" economic strategy, overseas and defence policy committees are in theory where the key decisions are taken.

The degree of control exerted by Downing Street depends heavily on the personality of the Prime Minister concerned. Lord Bernard Donoghue, the head of the Downing Street policy unit from 1974 to 1979, has noted in "The British Prime Minister" edited by Prof Anthony King that Harold Wilson from 1974 to 1976 preferred the role of a defensive sweeper-up rather than attack-

ing forward in the Cabinet team. Mr James Callaghan had considerable experience of the main offices of state when he took over in 1976 and dominated his colleagues apart from Messrs Healey and Foot, much more than his predecessor.

Mrs Thatcher has moved gradually from a more collective to a more personal style. This reflects in part the fact that most of her original Cabinet in 1979 had not voted for her as party leader in 1975 and many had open doubts about her. Hence she moved carefully and only after wide-ranging discussions. In July 1981, for example, she and the Treasury had to back down on their initial public spending proposals in face of a majority Cabinet decision.

However, she has had the last laugh since the series of reshuffles, particularly the one that took place in September 1981 has enabled her to shed critics and gather around her more like-minded colleagues.

Sheer longevity in office also brings some advantages. More than half the Cabinet have joined since 1979 and Mrs Thatcher is now one of the most experienced Premiers since the last war. She is now

with her fourth principal Private Secretary, her fourth head of the Policy Unit and her fourth Defence Secretary.

When all is said, however, Mrs Thatcher does exert greater power over her Cabinet than many even of her long-serving predecessors. This is not only because independent-minded dissidents have been excluded, but because of her fresh personal approach. She intervenes exclusively and constantly by all accounts. She also interrupts other ministers during their remarks in meetings—an apparent cause of tension with Mr Heseltine.

All Ministers know the opinion which matters is Mrs Thatcher's, no matter how many others are agreed. For instance it was her personal intervention which torpedoed the widely-spread Department of Education and Science proposal for a broad enquiry to help end the teachers' dispute. Despite the initial support of other senior Ministers her own doubts and those of the Treasury halted the plan. Similarly she is now regarded as the main hurdle to British membership of the European Monetary System, despite the shifting view of the Treasury.

However, Mrs Thatcher has also been pragmatic, accepting the weight of advice from leaders of both houses on matters like the postponement of legislation to lift rent control on new private lettings because of the likely opposition before elections. Such decisions are often reached only after vicious arguments.

Such an approach does have advantages. It means that the Government is being led rather than managed. The Prime Minister generally makes clear what her view is from the beginning rather than merely summing up the general opinion. In this way she has succeeded in realising ideas of Cabinet Government where the Prime Minister is *primus inter pares*. In one sense Mr Heseltine's particular chagrin against Mrs Thatcher reflects the passions of the last few weeks, and the unusually open nature of the debate over Westland.

But his points have sufficient validity in the eyes of some Ministers to justify the claim by Prof George Jonea, in Prof King's collection, that Mrs Thatcher has tipped the system some way from collective towards presidential government.

He also says she is the most interventionist Prime Minister since David Lloyd George—the former Liberal Prime Minister who is incidentally Mr Heseltine's political hero. Perhaps Mr Heseltine might not behave in an altogether different manner from Mrs Thatcher if he ever got to Downing Street.

Auntie and the golden goose

DEAR Professor Peacock,

As we enter the New Year and the mid-point of your rapid inquiry into the future financing of the BBC, most people in the industry seem to think that there are three key questions to be answered. The first is: would there be enough money in advertising to support the BBC if it were to go commercial? The second is: what effect would the commercialisation of the BBC have upon Britain's other mass media? And the third is: what would happen to programmes on both BBC and ITV if the BBC did go commercial?

When you began your deliberations at the start of last summer I was quite prepared to argue in detail about these three riddles. Today I am not the willing to. The change has been brought about by the sheer quantity of "evidence" on these matters submitted to your committee (with copies posted to me in most cases; I trust your filing system is better than mine) and the perpetual contradictions which this evidence contains. The only thing that has proved beyond any doubt is that economists and statisticians will unfailingly produce figures which will support the arguments of those who pay their fees.

Thus from the BBC and ITV—which have become inseparable comrades in arms since both are determined to preserve the comfy status quo with ITV having an advertising monopoly and the BBC distancing itself from the taint of commerce—has come a harmonious chorus of firm negatives. No, of course there is not enough advertising to support both of them. No, you cannot expect the advertising cake to expand very much if more advertising time is made available. No, the provincial press, local radio/poster companies/maichbox-back industry definitely would not survive if the BBC took advertising. No, no, no.

And from the advertisers and the agencies on the other side (with a few peculiar Fleet Street voices chiming in from time to time) has come an equally unanimous chorus of yeses. Yes, of course there is enough advertising to support both systems; people are crying out for more air time and prices have risen absurdly because the supply is so scarce. Yes, the advertising cake will undoubtedly expand just as it did when ITV started; the moaning minnies told us with similarly total conviction that occasion that the national press would be devastated by the introduction of commercial television, but that was nonsense, just as today's Cassandra

cries are nonsense. And so on.

Now I am not an economist of course and you are. So is my FT colleague Samuel Brittan and also Jeremy Hardie who are members of your committee. Perhaps you will all agree that the figures produced by one side or the other have convincingly won this argument, but frankly I doubt it.

In the end, however many sets of figures you receive from AIP, AIRC, IPPA, ISBA, ITCA, NERA, NOP and so on, I suspect that common sense, hunch and precedent will actually serve you better as guides in making up your mind.

What, then, does common sense tell us? First that British broadcasting is a success story. Compared with other countries, Britain's system is impressively productive, unusually cost effective, and above all popular with its public. Whereas British public

such a high level of satisfaction would be expressed.

It would surely be absurd to smash up something providing as much satisfaction as that merely for the sake of following a fashion, probably a passing fashion, in politics or economics. But that, of course, begs the original question: would advertising on the BBC smash up the system?

I am not one of those who believe that if you introduce commercial competition between the BBC and ITV it is inevitable that you will produce a carbon copy of American television. The history of British broadcasting is a history of regulation and just as we have always imposed numerous regulations on the commercial sector of our television industry, thus making it quite different from American commercial television, so we

a collection system which is

virtually invisible and felt by it in most viewers to be painless, we-1986 pay as we pass through the supermarket checkout, there be amount being concealed within wind the total price of the goods. Exempt programmes cost more than the mally BBC's, but most of us are new: the concision of that.

The BBC's difficulty is the highly visible nature of the licence fee and the answer surely is to have it collected in some other way. Given that television works by electrical means perhaps it could be charged pro rata on electricity bills, or maybe it could be collected with 27 income tax. Either scheme would alleviate the present difficulty caused to the consider-able minority of people who are whom the finding of ESR—; the even the cost of monthly stamps—is a hardship.

Regular readers of my Arts will have known to ask at this point the in my argument how I hope to achieve the greater dispersal of broadcasting outlets (which I certainly favour) if I demand in the preservation of the status quo. But I make no such demand. I merely suggest that we try to preserve for as long as possible the green wire, if it has been laying golden programme areas for so long. This is not to say that other, less good—or even worse—hours will not be welcomed into the fold.

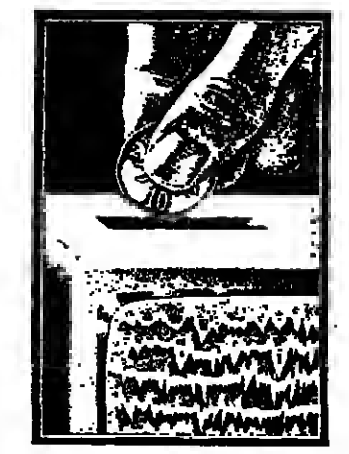
The newcomers may find it difficult to compete with the experienced old ones in peering up the crumbs, but so long as the golden eggs keep coming in we would be idiots to slaughter our old friends who lay them in the mere hope that the newcomers might make their efforts.

When you and your committee started its deliberations early in the summer 1985, it was a pity sorry sight. Commercial television was collecting all the prizes, all the praise, and all the ratings triumphs. Now, only a season later, the BBC has lost its audience share, and all the most admired autumn series have come from the Corporation.

That swings-and-roundabouts competition sustained by separate finance systems seems to be what has made Britain's broadcasting so admirably successful. It should be allowed to continue, the licence fee should be disguised, and new broadcasters who use satellites, cable or magnetic siring should be welcome with open arms to compete if they can.

Yours sincerely, Chris Dunkley

In an open letter to Professor Peacock, Christopher Dunkley argues the case for disguising the BBC licence fee



ties, British cars, British education and so on appear to cause widespread dissatisfaction. British broadcasting seems to satisfy a remarkably large proportion of the public most of the time. Whatever methods you use to measure satisfaction (reaction indexes, ratings, polls) the results are extraordinarily consistent: people like British television.

I expect you have already seen the 1984 report from the Consumers' Association "TV And The Future: The Viewers' View" which reported on a poll in which people were asked for each of Britain's channels "Over all, taking all their programmes into account, how satisfied are you?" and found that although for Channel 4 only 18 per cent were "Very satisfied" or "Fairly satisfied" the figures for ITV, BBC2 and BBC1 were 67, 69 and 81 per cent respectively and those are the channels where 83 per cent of British viewing occurs. It is difficult to think of any other area of British life in which

could extend the regulation to both sides if the BBC were to be pushed into competing.

Yet there does seem a distinct chance that, however tightly you tried to impose regulations, commercial competition with the cocooned drive towards audience maximisation would indeed mean at the very least a reduction and/or a marginalisation of the more ambitious sort of television which I happen to prefer. For that reason alone I would urge you to leave well alone.

What, then, are you to suggest to the Government as regards the original purpose of your inquiry which was to find some way of ditching the licence fee? I suggest you tell the Government that, come hell or high water, the BBC will always take its finances from the same place: the pockets of the viewers, just as ITV does. The only question (and again it is ultimately a political question) is how you go about collecting it. ITV is lucky enough to have

Leveraged bids

From Mr J. Neale. Sir—As an interested party I entirely support Lord Hacking (January 4). Being based almost entirely on borrowings, should a leverage bid succeed, as in the case of Argyll/Distillers, the result must be that Argyll will have to do one of two things or both: sell off parts, possibly substantial, of Distillers, or plough the profit it may make in trading into servicing its vast borrowings.

The first option cannot be good for the worldwide reputation of Distillers as we know it today. The second option would be disastrous for shareholders. I know Argyll has said it won't break DCL up on many occasions, but methinks it does protest too much.

The case should have been referred to the Monopolies and Mergers Commission in everyone's interest.

J. W. Neale. Summerfield, The Crescent, West Wittering, Nr Chichester, W Sussex.

Footing the bill

From Mr D. Burroughes. Sir—The recent spate of opposed (and frequently reverse) takeover bids has generated massive expenditure in paper work and advertising, let alone costly expert advice from merchant banks, lawyers etc. The aggressor is frequently able to recoup his costs and in any case bears full responsibility for the risk he takes.

Not so the unfortunate defendant who carries a heavy load of unproductive expenditure even when successful, which must ultimately penalise his shareholders. Surely, as a matter of common justice, the predator who fails should be required to pay the costs of the defence? I know claims are usually made that the bidder is seeking to wake up a comatose management and make better use of the victim's assets. These claims are often specious, but if genuine are likely to be rewarded by success and the agreement of shareholders. If the bidder cannot persuade the market he should foot the bill. I also fully support the arrangements put forward by Lord Hacking on January 4.

D. A. Burroughes. Barnfield, Ringers Lane, Ringers, High Wycombe, Bucks.

Revaluing benefits

From Mr R. Colbran. Sir—Eric Short (January 4) claims that the new pensions legislation on job changers will

Letters to the Editor

not become effective in solving the problem until the next century. This is an exaggeration. Once we get into the 1990s, there will be many leavers whose entire service with their last company will have been since 1983, so they will get the whole of their pension from that employer revalued.

At the moment, employers are showing reluctance to extend revaluation voluntarily to benefits for service before 1985. After a few years they will probably find that the majority of leavers have all or most of their benefits revalued. At that point it seems most likely that they will agree that the trouble and annoyance caused by distinguishing between the two periods of service is no longer justified and will revalue the whole benefit. Roy B. Colbran, Marine Waterson Associates, 10 Buckingham Place, SW1.

Political levy

From Mr G. Hartup. Sir—Philip Basnett's interesting and informative analysis of the political fund poll results (January 6) could not include everything. In reporting the category of unions where fewer voted in favour of a political fund than in the levy, however, he missed out the Transport and General Workers' Union. Before the ballot 1,458,789 members paid the political levy, but only 511,014 voted for it—a difference of almost 1m. Gerald Hartup (Campaign Director), Freedom Association, 360-366 Oxford St W1.

School-industry links

From Dr S. Cope. Sir—It was disappointing after recently retiring from a job in which for the last five years I have been responsible for encouraging school-industry links in Cleveland and particularly for arranging work experience for the County's schools, to read in "Two classes of the 1980s" (January 4) that there is "very little direct contact of this kind" in Cleveland, and that most companies, because they will require little new labour, see no common purpose with the schools. This is far from the case. In spite of the truth of your con-

tributor's assessment that "many if not most companies are still struggling to survive," the number of places provided by employers in the County for work experience for pupils at school has steadily risen over recent years. In the last school year this represented almost 70 per cent of the County's eligible pupil population. Every one of the County's 56 secondary schools provides work experience opportunities for its pupils and an increasing number of those schools (18 so far) operate schemes by which a whole school-year of its pupils (in some cases more than 300 pupils) go out on work experience at the same time.

The criticism is occasionally leveled that school-based work experience is of little value in an area of drastic under-employment such as the North East, and that it can even be counter-productive in giving false expectations about their future to the pupils who take part. There is no doubt, though, that the experience and personal development gained by the great majority of pupils from work experience is of great value, in preparing them for future life, whatever that may hold for them.

The attitude, that might be encouraged by your article, that there is no point in work experience — and perhaps in employers' liaison with schools in general — in an area where so few pupils have a prospect of entering real employment on leaving school, is held by only a few employers here. Most see that the present circumstances make it even more important for them to help the pupils' preparation for adult life. I hope that 1986 will see this principle even more generally accepted.

Dr Stanley G. Cope, 12 Grey Towers Drive, Nunthorpe, Middlesbrough, Cleveland.

Undeserved glamour

From Mr S. Yeo. Sir—I read with interest "A dusting of undeserved glamour" (January 4) by Anthony Harris, on the fallibility of forecasters and the virtues of the new European journal, Economic Policy. Columnists (on are fallible, even those as distinguished as Anthony Harris. The UK base

for Economic Policy is the Centre for Economic Policy Research (CEPR), not the Centre for Policy Studies. It is CEPR which is organised on the same lines as the National Bureau of Economic Research (Cambridge Mass., not Washington DC.). CEPR coordinates the efforts of a selected network of University-based economists, helping them to find funding for policy-relevant research and disseminating the results of this research in an accessible and non-technical fashion. These academics hold a wide range of policy views, but CEPR itself holds none. Stephen Yeo (Administrative Director, Research and Publications), CEPR, 6, Duke of York Street, SW1.

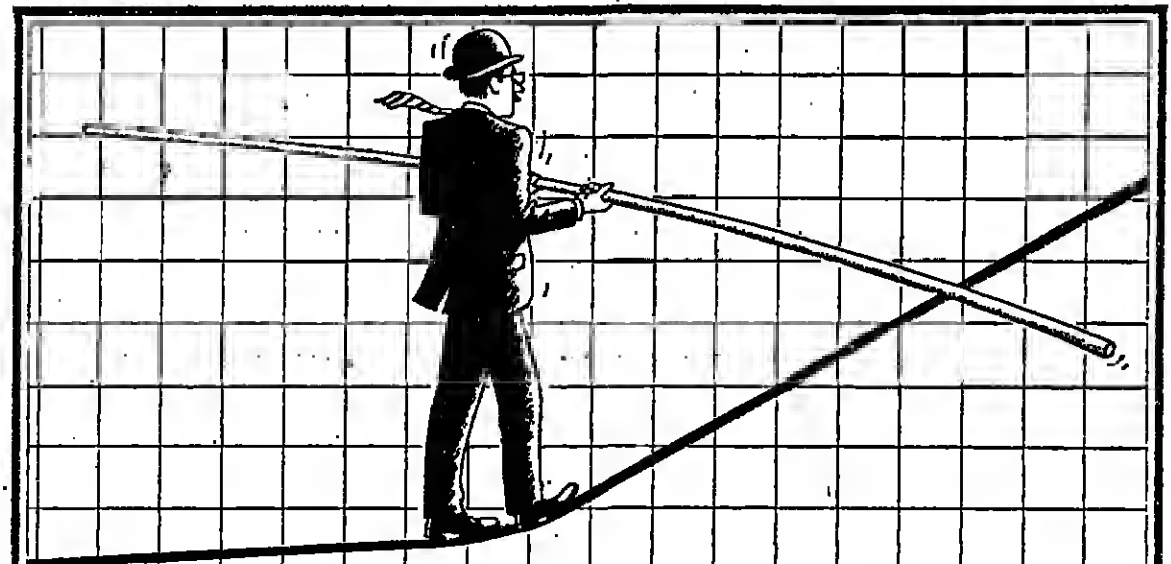
In favour of stags

From Mr C. Wyatt. Sir—Dustbins full of peepshows, less application forms, and jostling crowds outside the issuing house, made a poor impression at the time of the Laura Ashley fiasco. Indeed, it may have confirmed the Government's oft repeated view that stags should be thwarted, not encouraged.

It should bear in mind, however, that a healthy injection of stagg money could make all the difference to some of the major privatisation issues due to be put to the public. The pressure necessary to reduce the generous underwriting commissions with which the City looks after its own.

Both stags and underwriters have to make a similar judgment as to whether an issue will be a success. If underwriters are confident that an issue will be taken up in full by investors they will take whatever they are offered; if stags agree they will apply for more stock than they require via multiple applications in the hope of assembling a decent holding even if allocations are decimated. Neither is a flop, though underwriters have the advantage of a longer term view and the blow is softened by the commission of 1.25 per cent or more.

Obviously the Government will make every effort to see that these issues do not flop. That being the case it could well save on expenses by cutting out the underwriters and allowing multiple applications. All the old City traditions are being swept away this year anyway, and by 1987 US led securities groups will probably bid competitively as wholesalers for complete multi-million pound issues. So why not give the good old British stag—or the ordinary people as politicians like to call us—a last bite at the cherry. Charles Wyatt, 161-166, Fleet St, EC4.



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Our new Equity Income Trust is designed to produce long-term capital gains whilst providing a steady increase in annual income (starting yield 6% gross). The trust will enable you to benefit from those High Yielding Equities which are fundamentally sound but temporarily out of favour.

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BARINGS Baring Fund Managers Limited

UK COMPANY NEWS

Kleinwort put top of inner reserves list with £155m

BY DAVID LASCELLES, BANKING CORRESPONDENT

Kleinwort Benson has the largest amount of inner reserves among the UK merchant banks...

Peter Black terminates Adidas agreement

THE continued growth of its longer established businesses and the development of its newer consumer activities...

Brookmount joining USM's ranks

BY LUCY KELLAWAY

Brookmount, a Northern Ireland property company, will be shortly joining the USM.



Mr Brian Craig (left), a director of Brookmount, together with Mr Jack Wilton, chairman, and Mr Harry Sproule, managing director

The first scheme to be carried out is the takeover of the Brookmount site...

might never have come into being. It was born out of Crazy Prices, a discount supermarket company...

Peachey in £16m deal with L&G

By Michael Cassell, Property Correspondent

Peachey Property Corporation has paid Legal & General Assurance (Pensions Management) £16.02m cash for a portfolio of 13 investment properties.

Air Call sells data transmission offshoot

BY CHARLES BATCHELOR

Air Call, the USM-linked telecommunications group, is to sell its data transmission subsidiary, Consortium Communications International (CCI), to GTE...

is carried out in subsequent years there is no minimum price agreement. During the next three years GTE will contribute up to \$3m in cash or kind as an additional capital contribution...

CEI buys private company

Cambridge Electronics Industries has made its first acquisition...

CEI will pay at least £3.6m for a private company, Flexible Technology, which makes flexible printed circuits.

The deal is being paid for through the issue of 849,492 new Cambridge Electronics shares to the directors of the company, and £1.89m in cash.

Beatles' move is delayed

BY NIGEL CLARK

THE DEAL under which the Beatles' Radio City Centre is to be moved to London from Liverpool has fallen through.

high during the winter months," he said. The company's results have been amended to omit the extraordinary loss so that the loss for the year now stands at £86,000, against the previous year's £55,000.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, FT-420 SHARE INDEX, and FIXED INTEREST. Includes various stock indices and their performance metrics.

Weir extends Yarrow bid

BY CHARLES BATCHELOR

Weir Group, the engineer, yesterday extended its £17m takeover bid for its Glasgow neighbour, Yarrow, for two weeks to January 23.

Consolidated Tern profits fall 57%

Consolidated Tern Investments, the plant hire, construction and property group, has suffered a near 57 per cent profit fall in its first anniversary as a USM stock.

The profit, down from £78,000 to £217,000 pre-tax, was attained in a year marked with major events that have affected the results and plans for the future.

British Assurance

British Assurance reported steady new business growth last year, with total new annual premium up 12.5 per cent.

The home service division saw a 5 per cent rise in new annual premiums to £10.4m, of which the industrial branch saw a 6 per cent rise to £6.5m.

Bowthorpe pays £2.3m for Starpoint

Bowthorpe Holdings, the fast-growing manufacturer of electronic components, has acquired Starpoint Electronics, a leading manufacturer of electronic devices for the leisure industry, for at least £2.3m.

Klearfold flotation to raise £3m

Klearfold, a manufacturer of plastic display packaging, is the latest in a stream of American companies to join the London stock market.

Noble and Lund talks boost share price

The share price of Noble and Lund rose 2 1/2p yesterday to close at 80p following an announcement that it is in discussions about the acquisition of a private manufacturing company.

COMPANY NEWS IN BRIEF

TOWNGRADE SECURITIES has proposed a final dividend of 1.1p initially to be followed by performance-related payments up to 1990.

BANK RETURN

Table showing bank returns for various categories like LIABILITIES, ASSETS, and DEPARTMENT BANKING.

DIVIDENDS ANNOUNCED

Table listing dividends for various companies like Peter Black, Consolidated Tern, Daily Mail, etc.

DEPARTMENT BANKING

Table showing department banking figures for various banks.

ISSUE DEPARTMENT

Table showing issue department figures for various banks.

LIABILITIES

Table showing liabilities for various banks.

† Flat yield. A list of the constituents is available from the Publishers, the Financial Times, Cannon Street, London, EC4, price 15p, by post. CONSTITUENT CHANGES: British Home Stores (S4) and Habitat Middlemore (S4) have been deleted and replaced by Penton (S4) and Stonehouse (S4) respectively. NAME CHANGE: Hepworth (L) & Son has become Next (S4).

Singapore tightens grip on securities industry

BY CHRIS SHERWELL IN SINGAPORE

A TOUGH new bill to regulate Singapore's securities industry was introduced in the island state's parliament yesterday following the crisis which shut the local stock market for the first time early last month.

Canadian hotelier to go public

BY ALEXANDER NICOLL

EUROPEAN fund managers were this week offered the chance to invest in some of the hotels they like to stay in. The Toronto-based Four Seasons Hotels, which owns the Inn on the Park in London and the Pierre in New York, is going public with a \$350m (US\$414m) offering.

Following a week-long European roadshow by its executives ending yesterday in London, about a quarter of the offering is expected to be placed in Europe. The issue, managed solely by Wood Gundy, is thus unusually international for a

Akzo registers strong profits growth

By Our Financial Staff

AKZO, the Dutch chemical group, reports strong profits growth for 1985 and looks forward to a "very healthy performance" in 1986.

Sales for last year rose by 9 per cent to Ft 18bn (\$5,530m) the company says. Helped by this and acquisitions, profits will show a significant increase over the Ft 752m returned for 1984.

Akzo will report its 1985 financial results in detail later this year. The improved performance stems from on-going diversification away from bulk chemicals and textile fibres towards pharmaceuticals, coatings and specialty chemicals.

The company says profitability also improved through last year's mix of acquisitions and disposals which reduced group exposure to cyclical downturns.

EOE plans futures trading this year

By Laura Raun in Amsterdam

THE European Options Exchange (EOE) plans to begin futures trading this year. Domestic Dutch interest rates as well as dollar interest rates are under consideration.

The recent liberalisation of the Dutch capital markets, which has prompted wider use of the Amsterdam inter-bank offer rate, could help spark interest in Dutch interest-rate futures. The Dutch bond market, heavily dominated by Dutch government bonds, already is considered the most liquid on the Continent.

A futures contract on the EOE share index, which is based on the 15 underlying Dutch stocks for listed options, is also planned. The EOE share index often is viewed as a good barometer of the Amsterdam Stock Exchange, whose broader ANP-CBS general index is calculated several hours before the close of trading.

The EOE expects to re-introduce this year its EOE index option that was suspended in 1984 pending a legal decision allowing cash settlement of the contract. That option now has been agreed, allowing resumption of dealing.

Dutch stamp duty to stay on FRN issues

By Our Amsterdam Correspondent

THE NETHERLANDS will impose its 0.12 per cent stamp tax on floating rate notes (FRNs) but not on certificates of deposit (CDs) and commercial paper, new financial instruments allowed under the new capital markets liberalisation.

The decision by Mr H. Onno Rinding, the Dutch Finance Minister, to levy the tax on FRN transactions is a disappointment to capital market participants, who have lobbied for total abolition of the fee.

The stamp tax brings in only Ft 80m (\$23m) in revenue for the finance ministry, and bankers argue that it must be removed to enhance Amsterdam's attractiveness as a financial centre.

But the Finance Ministry fears a political outcry if the stamp tax is removed, with other interest groups such as homeowners also demanding a scrapping of certain taxes.

Mr Rinding announced last November a series of sweeping moves to deregulate the Dutch capital markets, allowing new, innovative instruments and relaxing the system of launching such issues.

Commodore set for second quarter loss

BY PAUL TAYLOR IN NEW YORK

COMMODORE International, the beleaguered US home computer maker which has recently been reorganising its top management and manufacturing operations following three consecutive quarters of losses totalling \$184m, now expects to report another loss in its latest quarter. This follows its decision to close two plants including one in Corby, England in an attempt to reduce costs.

The projected fiscal second quarter loss represents a surprise retreat for Commodore, as its recently appointed president, Mr Thomas Rattigan, repeated only a few days ago that the company expected to make a small profit in the three months ended December 31. Although Commodore said it still expects to report a pre-tax operating profit in the latest period, the company added that write-downs associated with the latest moves will probably result in a bottom line loss.

Separately, Commodore announced yesterday that Mr Nigel Shepherd, the Scottish-born general manager of Commodore Business Machines' Australian operations, had been named to head all Commodore operations in North America. Mr Shepherd's appointment continues a management restructuring undertaken by Commodore's chief executive, Mr Marshall Smith.

The company, which is in technical default on \$178m in bank loans which it is attempting to renegotiate ahead of an end-January deadline and had its 1985 financial statements qualified by its auditors, has set its future on reducing costs and the success of its much heralded Amiga computer.

As part of its cost reduction and reorganisation programme the company will close its Costa Mesa, Calif. manufacturing facility in Costa Mesa. Last week it announced it would close a computer assembly plant in

KNP confident on outlook after surge in earnings

BY OUR FINANCIAL STAFF

KNP, the Dutch paper group, expects continued profits growth for 1985.

Net profits before extraordinary items rose to around Ft 115m (\$42m) last year from the Ft 63.4m of 1984, despite little change in sales. Turnover was Ft 1.6bn, against Ft 1.5bn.

KNP said packaging and paper operations had a particularly strong year in 1985. Results were buoyed by the greater emphasis placed on the manufacture of value-added products, by higher prices received for its goods and by lower feedstock costs. Unconsolidated

affiliates also turned in a strong performance. 250 for further profit growth in the next few years were good. New production capacity is due to come on stream around the end of this year. The company said 1986 had begun favourably.

Occ, the Dutch copying equipment group, said net profit for the year ended November 1985 rose 20 per cent to Ft 77m on a 7.5 per cent sales gain to Ft 1.97bn.

Elsevier, the Dutch publishing group, has acquired CDA Investment Technologies, of Silver Spring, Maryland, for an undisclosed sum. AP-DJ reports from Amsterdam.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., Last, Vol., Last, Vol., Last, Stock. Lists various options contracts like GOLD, SILVER, FR28, etc.

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers. 8 Lovat Lane London EC3R 8BP Telephone 01-621 1212

Over-the-Counter Market

Table with columns: High, Low, Company, Price, Change, Gross Yield, P/E, Fully Paid. Lists various companies like 148 118 Ass. Bnl. Ind. Ord., 151 121 Ass. Bnl. Ind. CULS., etc.

BASE LENDING RATES

Table with columns: Bank Name, Rate. Lists banks like ABN Bank, Allied Dunbar & Co., All-Share Index, etc.

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LONDON TRADED OPTIONS. Table with columns: CALLS, PUTS, Option, Jan., Apr., July, Feb., May, Aug. Lists various options like A.P. (540), Cable A/Wire (575), Gons. Gold (467), etc.

F.T.-ACTUARIES SHARE INDICES QUARTERLY VALUATION

The market capitalisation of the groups and sub-sections of the FT-Actuaries indices as at December 31, 1985 are expressed below in millions of pounds and as a percentage of the All-Share Index. Similar figures are also provided for the two preceding quarters.

EQUITY GROUPS & SUB-SECTIONS. Table with columns: Group Name, Market capitalisation Dec. 31, 1985, % of All-Share Index, Market capitalisation Sept. 30, 1985, % of All-Share Index, Market capitalisation June 30, 1985, % of All-Share Index. Lists groups like CAPITAL GOODS GROUP, BUILDING MATERIALS, etc.

WORLD STOCK MARKETS

NEW YORK

Table of New York stock market data including indices (Dow Jones, S&P 500), volume, and various stock prices.

Stock

Table listing various stocks and their prices, including AGC Computers, AMCA, and others.

Stock

Table listing various stocks and their prices, including Hall Intl, Halliburton, and others.

Stock

Table listing various stocks and their prices, including Morton Thiokol, Motorola, and others.

Stock

Table listing various stocks and their prices, including Schottlander, Scientific, and others.

Stock

Table listing various stocks and their prices, including Sealed Air, Sealed Air, and others.

WALL STREET

Early rally fails: Dow off 8 by 1 pm. AN EARLY ATTEMPT to halt the two-day slide failed on Wall Street yesterday, when operators showed little interest in the market.

Stock

Table listing various stocks and their prices, including Sealed Air, Sealed Air, and others.

Stock

Table listing various stocks and their prices, including Sealed Air, Sealed Air, and others.

Stock

Table listing various stocks and their prices, including Sealed Air, Sealed Air, and others.

Stock

Table listing various stocks and their prices, including Sealed Air, Sealed Air, and others.

Stock

Table listing various stocks and their prices, including Sealed Air, Sealed Air, and others.

NEW YORK

Table of New York stock market data including indices, volume, and various stock prices.

Indices

Table showing various stock indices and their performance.

NEW YORK

Table of New York stock market data including indices, volume, and various stock prices.

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Table of New York stock market data including indices, volume, and various stock prices.

CURRENCIES AND MONEY

FOREIGN EXCHANGES Dollar firmer but nervous

The dollar recovered in currency markets yesterday on short covering ahead of the weekend. This was seen as a counter-reaction to the sharp fall on Thursday...

£ IN NEW YORK

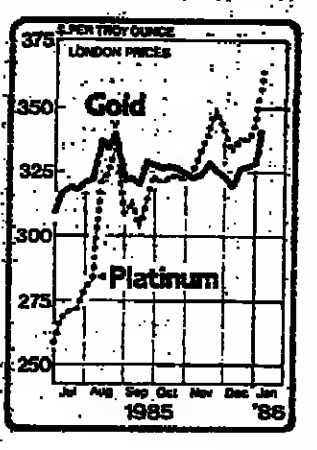
Table with columns: Jan. 10, Prev. close, 1 month, 3 months, 6 months, 12 months. Includes forward premiums and discounts.

against the yen to ¥202.10 from ¥202.05 and to ¥207.95 compared with ¥207.75...

REVIEW OF THE WEEK Brazil drought keeps coffee on the boil

BY ANDREW GOWERS AND STEFAN WAGSTYL

COFFEE markets went on a roller coaster ride this week, following their recent dramatic rise. At times, futures prices soared to new eight-year highs...



US MARKETS

PRECIOUS METALS

mixed with profit-taking evident ahead of the weekend. Reports that the Commodity Futures Trading Commission...

NEW YORK

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for Aluminum, Copper, Gold, Silver, etc.

LIVE CATTLE

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various cattle types.

LIVE HOGS

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various hog types.

MAIZE

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various maize types.

PORK BELLIES

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various pork types.

SOYABEAN MEAL

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various soybean meal types.

CRUDE OIL

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various crude oil types.

SOYABEAN OIL

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various soybean oil types.

WHEAT

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various wheat types.

WHEAT FLOUR

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various wheat flour types.

WHEAT BREAD

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes prices for various wheat bread types.

STERLING INDEX

Table with columns: Jan 10, Previous, 8.30 am, 11.00 am, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table with columns: Jan 10, Days spread, Close, One month, Three months, Six months, One year.

POUND SPOT-FORWARD AGAINST POUND

Table with columns: Jan 10, Days spread, Close, One month, Three months, Six months, One year.

EURO-CURRENCY INTEREST RATES

Table with columns: Jan 10, Short term, 7 days notice, 1 month, 3 months, 6 months, One year.

CURRENCY RATES

Table with columns: Jan 10, Bank, Social European, Currency, Rate.

CURRENCY MOVEMENTS

Table with columns: Jan 10, Bank of England, Morgan Guaranty, Index, Change %.

OTHER CURRENCIES

Table with columns: Jan 10, Country, Rate, % change.

WEEKLY PRICE CHANGES

Table with columns: Item, Latest price, Change, High, Low.

INDICES

FINANCIAL TIMES

Table with columns: Jan 10, Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, Jan 4, Jan 3, Jan 2, Jan 1.

REUTERS

Table with columns: Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, Jan 4, Jan 3, Jan 2, Jan 1.

DOW JONES

Table with columns: Jan 10, Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, Jan 4, Jan 3, Jan 2, Jan 1.

CRUDE OIL

Table with columns: Jan 10, Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, Jan 4, Jan 3, Jan 2, Jan 1.

SOYABEAN MEAL

Table with columns: Jan 10, Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, Jan 4, Jan 3, Jan 2, Jan 1.

WHEAT

Table with columns: Jan 10, Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, Jan 4, Jan 3, Jan 2, Jan 1.

WHEAT FLOUR

Table with columns: Jan 10, Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, Jan 4, Jan 3, Jan 2, Jan 1.

WHEAT BREAD

Table with columns: Jan 10, Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, Jan 4, Jan 3, Jan 2, Jan 1.

MONEY MARKETS

UK rates signal caution

Interest rates were a little more settled yesterday, after Wednesday's cut in clearing bank base rates but uncertainty made traders very cautious.

FT LONDON INTERBANK FIXING

Table with columns: 11.00 a.m. Jan 10, Three months U.S. dollar, Bid, Offer.

MONEY RATES

Table with columns: Jan 10, One month, Two months, Three months, Six months, One year.

LONDON MONEY RATES

Table with columns: Jan 10, Over night, 7 days notice, 1 month, 3 months, 6 months, One year.

ALUMINIUM

Table with columns: Item, Unofficial +/-, High/Low, Price.

COPPER

Table with columns: Item, Unofficial +/-, High/Low, Price.

LEAD

Table with columns: Item, Unofficial +/-, High/Low, Price.

NICKEL

Table with columns: Item, Unofficial +/-, High/Low, Price.

ZINC

Table with columns: Item, Unofficial +/-, High/Low, Price.

POTATOES

Table with columns: Item, Unofficial +/-, High/Low, Price.

GAS OIL FUTURES

Table with columns: Item, Unofficial +/-, High/Low, Price.

GOLD

Table with columns: Item, Unofficial +/-, High/Low, Price.

SILVER

Table with columns: Item, Unofficial +/-, High/Low, Price.

PLATINUM

Table with columns: Item, Unofficial +/-, High/Low, Price.

PALM OIL

Table with columns: Item, Unofficial +/-, High/Low, Price.

COFFEE

Table with columns: Item, Unofficial +/-, High/Low, Price.

WHEAT

Table with columns: Item, Unofficial +/-, High/Low, Price.

WHEAT FLOUR

Table with columns: Item, Unofficial +/-, High/Low, Price.

Special tax... hi to be... in exempt... business... formally... the... officially... mile... hor... sor... r cent... Is claims... exempt... over... 27... sil... to... id while... fully... sub... juvenile... out... the... per... cent... to have... ed will... it is not... used... the... invest... in... Time... shed its... they... it... cess... market... mindful... eye it... a close... business... on all... offers... though... depend... a Man... net... ighes

MARKET REPORT

Eventful week ends with market recovering from shock of higher interest rates

Account Dealing Dates
Option
*First Declara- Last Account
Dealings Dealing Date
Dec 23 Jan 9 Jan 16 Jan 20

A measure of compo-
sure returned to London stock
markets yesterday after the week-
end's sharp decline. The underlying
tone remained positive with many
investors still registering hesi-
tation over the avenue which
caused markets to change direc-
tion.

A week ago leading shares
were hitting record levels and
promising to end the three-week
trading Account on a high note.
Over the next four days, market
upward pressure developed on
money market rates and
clearing banks were forced to
raise base lending rates from 11 1/2
per cent to 12 1/2 per cent. The
situation was aggravated by the
resignation of the Finance
Secretary, Mr Michael Heseltine.

Stock market anxieties in-
creased after the key three-month
interbank rate rose to
13 1/2 per cent on Thursday since
then the rate has eased back to
12 1/2 per cent and fears that
bank borrowing costs may rise
further in order to defend sterling
have receded. Reports of a
possible easing in world oil
prices have also helped investors
refrain from increasing output
added to the air of uncertainty.

The FT Ordinary share index
slid back from the January 3
peak of 1149.8 to touch 1118.8
on Thursday afternoon but
recovered gently yesterday on bear-
closing and end-Account influ-
ences. Business without penalty
for the new two-week period
starting on Monday gave the
rally further momentum after
hours and the index closed 13.7
up at the day's best of 1119.8.

Revised demand for Govern-
ment Securities yesterday
brought a slightly more confi-
dent tone. Longer conventional
Gilt established gains ranging
to 3 1/2 pence while the shorter
recovered in places. The Govern-
ment broker refused a bid of 97 1/2
for supplies of Treasury 10 per cent
1993. Having absorbed consider-
able punishment recently on the
prospect of lower inflation, the
index-linked sector was revived
nearly a point before easing later
to settle with maximum rises
of 5 pence.

Banks edge higher
The major clearing banks
edged forward on the appearance
of "cheap" buyers. Barclays,
the subject of a broker's severe
circular earlier in the week,
improved 5 to 6 pence, but remain-
ing 20 down over the five-day period.
Lloyds were also 5 better at
473p, while Midland improved 4
to 427p. Irish banks moved
higher helped by currency
influences. Allied Irish firm 5
to 195p, but remaining 20 down
over the five-day period.
Lloyds were also 5 better at
473p, while Midland improved 4
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to 195p, but remaining 20 down
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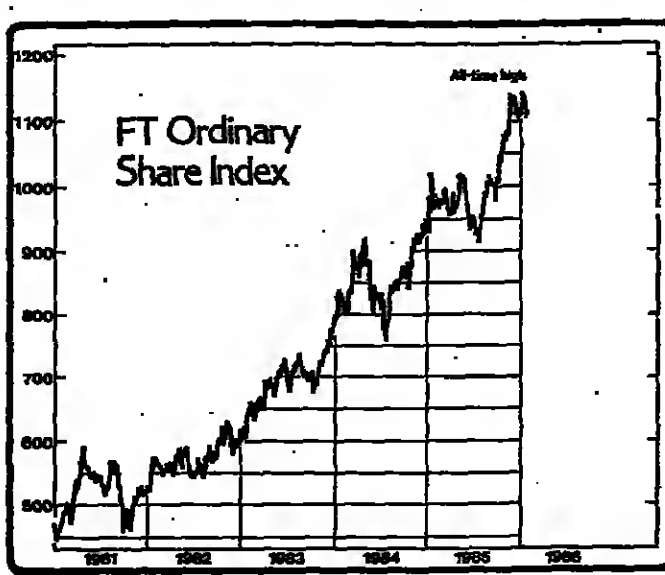
responded afresh to a broker's
recommendation and rose 20 to
573p for a gain on the week of
3 1/2. Commercial Union improved
4 to 237p, while Guardian Royal
Exchange, 77 1/2p and Royals, 80 1/2p,
both firm 5. Life issues dis-
played minor improvements
throughout, while Lloyd's brokers
showed Hog Robinson 7 higher
at 375p and C. E. Heath 5 better
at 680p.

Liquidators advanced 6 more
for an improvement of 38 on the
week to 82 1/2 amid hopes of an
increased offer from Mr Jimmy
Gulliver's Argyle firm, finally
10 dearer at 350p. The bid,
recently cleared by the Depart-
ment of Trade and Industry and
standard until January 25, has
parked a fresh bout of take-
over excitement within the
drieks sector, notably among
secondary Breweries. Daven-
ports attracted another lively
response and rose 30 more to
415p, a gain of 55 over the five-
day period—with Vaux men-
tioned as a possible suitor. Vaux,
itself regarded as a likely take-
over target, touched 386p before
settling 5 up on the day and
33 higher on the week at 383p.
Leading Breweries, relatively
unscathed during the recent
shake-out, finished a few pence
firmer on balance. Guinness
secured with a gain of 14 to
318p—a gain of 20 on the week.
Brewers also returned for W. H.
Smith A, 265p, and Woodworth,
49 1/2p, up 8 pence, while Harris
Quensway featured with a gain
of 12 to 228p. Diverse encountered
revised interest in front of next
Wednesday's half-term and
advanced 32 to 907p. Support for
the new Account lifted Bentalls
4 to 14 1/2p, after 136p, while Bat-
ters, interim figures scheduled
for next Monday, hardened a
couple of pence to 147p. Ockey
donald's speculative interest lifted
Alston 5 to 4 1/2p and Lee Cooper
another 12 to 165p.

Thorn EML down 10 at 407p,
following comment on the
interim figures, resisted a modest
improvement in the Electrical
leaders. Elsewhere, Crystalline,
reflecting IBM computer contract
higher, advanced afresh to close
10 higher at 156p. BSR met with
a revival of buying interest and
put on 8 to 78p, while hopes of an
increased bid from Morgan
Crucible left First Castle a sim-
ilar amount higher at 170p.
Among USM stocks, Fenelon
rose 10 more to 30p, while
Britkit gained 35 to 200p.
Revised speculative activity left
Sunlight 2 better at 21p.

Engineers recorded several
noteworthy movements. Noble
and Lund, already a good mar-
ket, advanced further to close
21 higher at 90p following news
that the board is negotiating
with a private manufacturing
company with a view to its
possible acquisition. Westland
encountered some sizeable buy-
ing and touched 99p before clos-
ing 3 higher on the day at 90p.
United Scientific Holdings, which
has just under 10 per cent of
the Ordinary Westland capital,
stated yesterday that it is sup-
porting the European consortium
proposal. Ransomes Sims came
to life with a rise of 11p at 126p,
while speculative activity revived

in C. H. Bailey 21 higher at 251p.
Press comment stimulated
demand for C. and W. Walker
which closed 2 firmer at 383p.
Apart from Vickers, which rose
12 to 308p, leading issues showed
little alteration.
Foods took a turn for the
better. Late support left Tate
and Lyle 15 higher at 536p and
Rowntree Mackintosh 8 up at
400p. Cadbury Schweppes im-
proved 3 to 162p on the an-
nouncement that Guaranty
Nominees, representing several
hundred investors, has 7 per cent
of the equity. A broker's recom-
mendation stimulated buying of
Ranks Hovis McDougall, 5 better
at 162p, while a revival of bid
interest lifted East 7 to 325p.
Rowntree's Holdings, C. and W.
Bersford rallied 5 to 153p, while
revised demand left Fitch Lovell
the same amount up at 267p.
Bernard Matthews achieved a gain
of 35 to 523p and Hatfield rose
20 to 80p.



On news that IEP Securities had
acquired a 5 per cent stake.
Radio City (Sound of Mersey-
side) shed 2 to 18p as the Beatles
City Exhibition sale fell
below expectations.

With the exception of Lucas,
which rallied 16 to 501p, Motors
displayed scant alteration. Jonas
Woodhead hardened a couple of
pence to 34p after firm com-
ment. But among Distributors,
recently firm T. Cowie met
occasional offerings and eased 2
to 56p.

Leading Properties fluctuated
narrowly prior to closing virtu-
ally unchanged. Elsewhere,
Regalian staged a useful rally
to close 20 higher at 350p, while
"new time" buying interest
lifted Phoenix Property 12 to
13 1/2p. Cons Term firm 2 to 55p,
the confident statement on
weighing the annual profits set-
back, but Towngrid shed 4 to
23p following poor preliminary
figures.

Oil stage a minor rally after
the widespread losses incurred
earlier in the week. The leaders
managed to improve a few pence
—despite renewed weakness in
spot oil markets—though the
London market, which effectively
reflects the steep rise in
platinum prices in recent days
that followed the mass sackings
at the platinum mines controlled
by Impala, Impala's share price
eased up 5 pence yesterday at 619p
but retained a week's rise of 63p,
while Bantustan, helped by
Cape switching from the former,
added 16 more at 999p.

Among the secondary issues
"new-time" buying lifted Clyde
Petroleum 5 to 60p, while Irish
issues to improve after-hours in-
cluded Atlantic Resources, which
hardened 2 to 28p.
London, lively throughout the
week partly reflecting substan-
tial traded and traditional option
activity in the company's shares,
attracted renewed interest de-
spite the recent bid denial to
close 3 up at 223p—an advance
of 21 on the week. Elsewhere in
Overseas Traders, buyers showed
fresh interest in Incheape which
improved 10 to 40p at the close
and finished 10 to the good at
318p.

South African sectors of min-
ing markets showed a revival of
interest on Thursday. The
recovery was aided by a
revival of buying interest in
Overseas Traders, buyers showed
fresh interest in Incheape which
improved 10 to 40p at the close
and finished 10 to the good at
318p.

Building society cash
for young scientists
THE Bristol & West Building
Society is to sponsor more than
100 young scientists to attend
the 1986 meeting of the British
Association for the Advance-
ment of Science, to be held in
Bristol.

Applicants for the scholar-
ships will be aged 16 to 20 and
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Table with 7 columns: Index Name, Jan 10, Jan 9, Jan 8, Jan 7, Jan 6, Jan 5, Year Ago. Includes Government Secs, Fixed Interest, Ordinary, Ord Divs, Gold Mines, etc.

Table with 4 columns: High, Low, High, Low. Includes Govt. Secs, Fixed Int., Ordinary, Gold Mines.

Table with 2 columns: Index Name, Change. Includes Govt. Secs, Fixed Int., Ordinary, Gold Mines, etc.

Table with 10 columns: Issue Name, Price, Change, etc. Includes Abbott Mead Vickers, Cable & Wireless, etc.

Table with 10 columns: Issue Name, Price, Change, etc. Includes Allied Lon. Prop., Brit. Assets, etc.

Table with 10 columns: Issue Name, Price, Change, etc. Includes ANZ SA, Barham Group, etc.

Table with 2 columns: NEW HIGHS (25) and NEW LOWS (26). Lists various stock issues and their prices.

Table with 2 columns: RISES AND FALLS. Lists various stock issues and their price changes.

Table with 2 columns: YESTERDAY'S ACTIVE STOCKS and THURSDAY'S ACTIVE STOCKS. Lists active stock issues and their prices.

Table with 2 columns: STERLING ISSUES BY FOREIGN GOVTS. & INTNL INSTITUTIONS. Lists various international issues and their prices.

Table with 2 columns: CORPORATION & COUNTY. Lists various corporate and county issues and their prices.

Table with 2 columns: UK PUBLIC BONDS. Lists various UK public bond issues and their prices.

Table with 2 columns: COMMONWEALTH GOVT. Lists various Commonwealth government issues and their prices.

Table with 2 columns: FOREIGN STOCKS (coupons payable in London). Lists various foreign stock issues and their prices.

Table with 2 columns: BANK DISCOUNT. Lists various bank discount issues and their prices.

Table with 2 columns: BREWERIES. Lists various brewery issues and their prices.

Table with 2 columns: COMMERCIAL, INDUSTRIAL. Lists various commercial and industrial issues and their prices.

Table with 2 columns: AAN HIGHS A-B-B. Lists various high stock issues and their prices.

Table with 2 columns: I-K-K. Lists various stock issues and their prices.

Table with 2 columns: L-M-M. Lists various stock issues and their prices.

Table with 2 columns: N-O-O. Lists various stock issues and their prices.

AUTHORISED UNIT TRUSTS & INSURANCES

Main table listing various unit trusts and insurance products with columns for company name, address, and financial details.

INSURANCES

Table listing insurance companies and their products, including life insurance, fire insurance, and general insurance.

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INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds, including company names, fund names, and numerical values.

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Money Market Trust Funds

Money Market Bank Accounts

Options 3-month call rates

Special tax... ht to be... formally... s claim... ver the... 27... white... juvenile... the per... to have... is not... sed the... vest m... Times... ed its... cess of... market... eye if... close... m't all... offers... high... depend... Man... ghes

BRITISH FUNDS

AMERICANS—Cont.

LONDON SHARE SERVICE

ENGINEERING—Continued

INDUSTRIALS—Continued

Table of British Funds and American stocks, including columns for High/Low, Stock, Price, Div, and Yld.

Table of Building, Timber, Roads, Drapery & Stores, and Electrical stocks, including columns for High/Low, Stock, Price, Div, and Yld.

Table of Engineering and Industrial stocks, including columns for High/Low, Stock, Price, Div, and Yld.

Table of Five to Fifteen Years and Over Fifteen Years investment categories.

Table of Chemicals, Plastics, and Drapery & Stores stocks.

Table of Food, Groceries, and other industrial stocks.

Table of International Bank and Overseas Govt. Sterling Issues.

Table of Banks, HP & Leasing, and Drapery & Stores stocks.

Table of Hotels and Caterers stocks.

Table of Corporate Loans and Loans.

Table of Drapery & Stores stocks.

Table of Industrial stocks.

Table of Common Wealth & African Loans.

Table of Drapery & Stores stocks.

Table of Industrial stocks.

Table of Foreign Bonds & Rails.

Table of Drapery & Stores stocks.

Table of Industrial stocks.

Table of Americans and Building, Timber, Roads stocks.

Table of Drapery & Stores stocks.

Table of Industrial stocks.

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Brittan announces Lloyd's inquiry

BY JOHN MOORE, CITY CORRESPONDENT

MR LEON BRITAN, Trade and Industry Secretary, yesterday announced a government inquiry into the regulatory system of the Lloyd's insurance market.

under the Lloyd's Act "provide protection for the interests of members of Lloyd's comparable to those proposed for investors under the new Financial Services Bill."

MP's death will mean tough fight for Tories in Fulham

By John Hunt

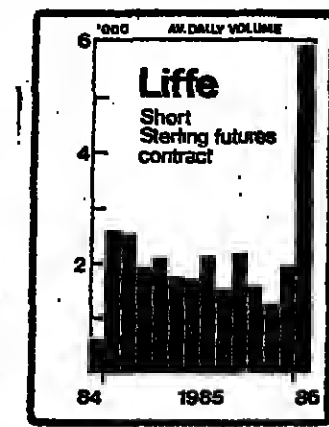
THE GOVERNMENT faces a tough by-election in the marginal seat of Fulham, West London, as the result of the death early yesterday of the Conservative MP Mr Martin Stevens.

The contest will come at a difficult time for the Tories following the row over Mr Michael Heseltine's resignation, this week's increase in interest rates and the rise in the monthly unemployment figures.

THE LEX COLUMN

No joy rides at Westland

Index rose 13.7 to 1119.8



Even in such a long-running, fast-moving, see-saw market as the battle to recapitalize Westland, yesterday's reversal of fortunes was sudden.

The board of Westland is now in an exceptionally difficult position. It may well be that the proxies winging their way in are strongly in the board's favour; but they will have to be for the board to dare to try the Sikorsky/Flat proposal against the shareholdings of United Scientific Holdings.

The Chancellor may not appreciate it, but traders at the London International Financial Futures Exchange love his new monetary policy. Now that the exchange rate is supposed to be targeted, interest rates have been left to bear the brunt of market volatility.

Life still does most of its business on interest rate contracts, but in that field it is now a good all-rounder. Three contracts are jostling for the top position: the US Treasury bond, the long gilt and the Euro-dollar. Because the Chicago

markets still dwarf London in dollar futures, the gilt contract is the only one that has much effect on its underlying cash instruments.

The disappointments are still the FTSE stock index future and the currency futures. The currencies may never get off the ground while there is such a well-developed interbank market in London.

Markets

It may not turn out so badly after all. The bloom in London's financial markets which followed upon Wednesday's rise in base rates and an overnight fall on Wall Street had, yesterday evening given way to a more measured analysis of the outlook for interest rates.

Electricians hint at end to Murdoch deal

BY PHILIP BASSETT AND HELEN HAGUE

MR ERIC HAMMOND, general secretary of the EETPU electricians' union, said yesterday that Mr Rupert Murdoch's News International might fail to agree with unions for the company's new printing plant at Wapping in East London.

A number of chapels (union office broch) meetings at the newspapers yesterday decided to seek negotiations with the company on its proposal. These are likely to take place next week.

On Monday both Sogot and the NGA are to ballot their members at News International on industrial action. Miss Dean warned that if agreement was not reached with the company, there could be a dispute the like of which had not been seen before.

Roskill

and prosecution would have to outline their cases. At present, the defence need not show its hand until the prosecution has completed its case at the full trial.

Channel link rivalry to remain

BY ANDREW FISHER IN LONDON AND PAUL BETTS IN PARIS

BRITISH Government efforts to promote co-operation between rival groups proposing Channel fixed link projects received a setback yesterday when banks backing one of the schemes said their finance could not be transferred to other projects.

operation, although it has not been specified what form this might take. However, Sir Nicholas Henderson, chairman of CTG, yesterday told Mr Ridley his group was not interested in amalgamating with other projects.

Table with 2 columns: RISES and FALLS. Lists various stock indices and their changes from the previous day.

Table with 4 columns: Y day, Y day, Y day, Y day. Provides worldwide weather forecasts for various cities.

Thatcher Continued from Page 1

BAe. But officials denied that Mr Brittan had leaned on Sir Raymond to withdraw Bae from the consortium.

Westland Continued from Page 1

Ministry of Defence until Monday. It was being suggested at the Ministry last night that he would be "in early contact" with his European counterparts and with Mr Caspar Weinberger, the US Defence Secretary.

Tax move against baby bonds

By Margaret Hughes

THE INLAND Revenue is for the first time to strip a traditional friendly society of its special tax status. The move, seen as part of its campaign to stamp out tax avoidance investment, puts paid to a further attempt by friendly societies to move away from their traditional role.

Thatcher Continued from Page 1

Mr Roy Hattersley, Labour's Deputy Leader, said yesterday in Chorley, near Manchester, that this had been the worst week for the Government since the 1979 election.

Westland Continued from Page 1

director of British Aerospace, leading the consortium, told Mr Teti that there was no question of Bae or GEC, the British members, pulling out.

Large advertisement for Oppenheimer investment services. Features the text 'Excellent overall performance' and 'This was a recent description of Oppenheimer's investment achievements over 1985, a year when our European Growth Trust out-performed all other authorised unit trusts in the UK.*'

WEEKEND FT

Saturday January 11 1986

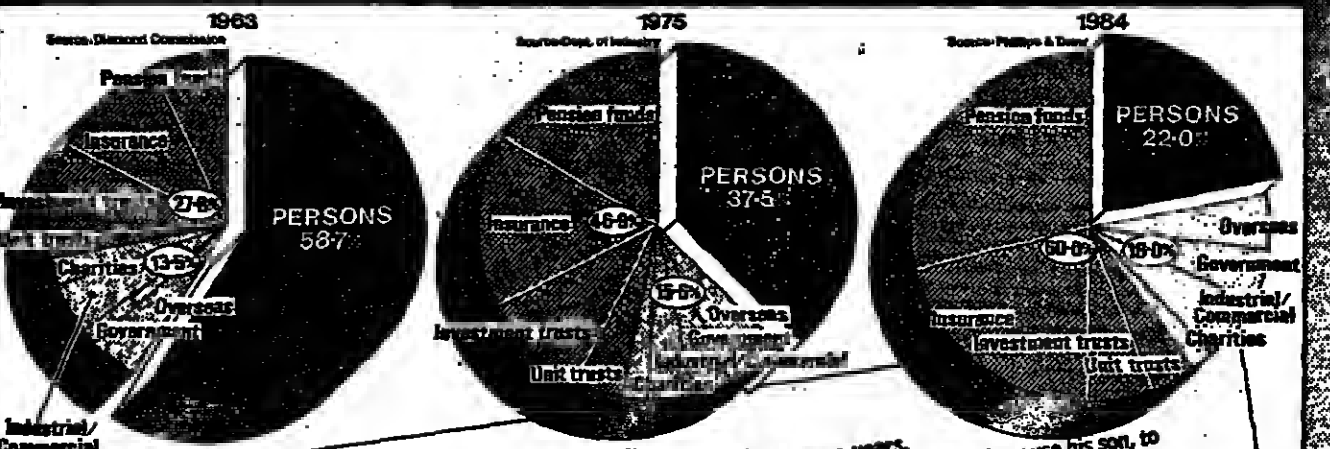
MARKETS • FINANCE & THE FAMILY • PROPERTY • TRAVEL • MOTORING • DIVERSIONS • HOW TO SPEND IT • BOOKS • ARTS • TV

Wider share ownership

Is this the Thatcher Revolution?

By CLIVE WOLMAN

TREND AWAY FROM INDIVIDUAL SHARE OWNERSHIP



A CASE HISTORY

WILLIAM McFARLANE, 67, a former local government officer and Littlewoods coupon courier in Glasgow, had never bought a share until he decided to invest in British Telecom.

"I kept seeing the notices in the newspapers about buying the shares and everyone said there was a fortune to be made," he explains.

He wanted to apply for 800 shares but his son and friends persuaded him to limit his application to 400. "He must be more entrepreneurial than they are," he says. "He would not have gone ahead if the mechanics of applying had not been so simple."

He was allocated his full 400 quota and paid his second call in June. He has not received any telephone vouchers and assumes he must have applied for the bonus shares, which requires him to

hold on for three years.

In August he sold 200 shares because his son, to whom he had promised half the proceeds of his investment, needed the money. But he intends to keep the other 200. "I have put them away and will probably forget all about them."

His investment has aroused his interest in how companies work. "I like to find out how things tick but I never had much understanding of industry and commerce and economics. But the more I read, the more I think no one understands."

He failed, however, to read the BT annual report. "That sort of thing is not my scene."

McFarlane is unlikely to apply for shares in any other of the companies due to be privatised, although he is considering buying his three-bedroom council house in north Glasgow. He reckons on having to pay only £8,000 or £9,000 for a house worth £22,000.

And as a long-standing depositor, he says he may apply for shares in the Trustee Savings Bank when it is floated on the stock market.

Chris Walker

AFTER three decades in the wilderness, the individual shareholder has suddenly found himself thrust to the centre of Government policy. Nigel Lawson, the Chancellor of the Exchequer, said in a speech to the Wider Share Ownership Council in June: "Individual share ownership in Britain has been reborn. The number of individual holders of stocks and shares has grown sharply over the past six years. The idea has captured the imagination of the public. It is a sea-change of fundamental importance."

John Moore, the Financial Secretary to the Treasury, has gone further. "Our aim now is to build upon our property-owning democracy and to establish a people's capital market," he said shortly before the British Telecom issue a year ago.

The most conspicuous element in the Government's policy has been privatisation, in particular the BT sale; but it is a recent development. Neither the 1979 nor 1983 Conservative election manifestos said anything about spreading individual share ownership, in the context of privatisation or otherwise.

According to David Howell, who served as Energy Secretary and Transport Secretary from 1979 to 1983: "In 1979, the Government's ideas on privatisation were still half-baked. People were scared and worried about other things. Things only began to change after 1981."

Wider share ownership came even later. The Treasury was always more interested in raising the maximum amount of money to reduce Government borrowing, says Mr Howell. "Individual share ownership was always regarded as a dodgy political issue. At first, the Prime Minister supported the Treasury view. But recently there has been a shift away and a rising enthusiasm for share ownership. Thatcher's enthusiasm has been crucial."

The British Telecom sale in November 1984 confirmed the shift in both Government and public opinion. A poll conducted by MORI two months before the sale indicated that 25 per cent of the UK adult population—about 10m people—were interested in buying BT shares. In the event, about 2.1m private investors did so.

A Stock Exchange survey showed that about 400,000 sold their holdings in the first 10 days of trading. However, six months after the issue BT still had about 1.7m shareholders, of whom nearly 1m owned no shares. Thus, BT issue boosted the number of direct UK shareholders from about 1.75m to 2.75m, or about 7 per cent of the adult population. Some may cash in their profits now they have received their telephone vouchers, but most investors chose to receive a share bonus, which means holding on for three years.

But has the success of the BT flotation been merely the consequence of the wifidfall profits and loyalty bonuses on offer, and the £50m or so spent on its promotion? Or has it changed attitudes more fundamentally?

The figures on personal investment in shares published by the Central Statistical Office, although unreliable, suggest a turnaround too big to be ignored. In the five years up to and including the first BT cash call, individual investors were net sellers of UK equities to a value of between £200m and £1bn per quarter.

However, in the first two quarters of 1985, which included the second BT cash call, individual investors became net buyers of UK equities by £265m and £203m. A similar upsurge in the purchase of overseas equities was recorded. Unless there is a major statistical

revision, the Government's achievement appears substantial.

The economic background has been unusually favourable. Since September 1981, UK share prices have risen substantially, even after adjustment for inflation. Also, the wealth that has been accumulating with the growth of owner occupation since the 1950s has started to be released as the original owners die—and can be redeployed in other assets.

However, the main criticism of the Government's policy is that it has extended share ownership to only a minority of the middle class, and only by making a substantial public subsidy. The Institute for Fiscal Studies estimates that flotation of BT cost the Government £2.4bn, primarily as a result of its underpricing. Thus, wider share ownership is unlikely to win the Conservative Party many new votes, although it may entrench existing ones.

Non-Tory political commentators have argued that, to help overcome the traditional suspicion of capital on the shop floor, shares in privatised companies should be distributed free to the entire adult population.

A Social Democratic Party working group on share ownership decided in the summer that the administrative costs of such a scheme would be excessive compared with the benefits received per person; and that within a short time more traditional ownership patterns would re-emerge, as the poor sold their shares to finance spending. The working party preferred instead a citizens' unit trust on the Swedish model, financed by a levy on company profits.

The Government itself considered the possibility of a free distribution of shares but rejected the idea. It was more interested in spreading an understanding of share ownership than in the redistribution of wealth. "The true sensation of ownership comes not with the free handout of some unsought benefit," Mr Moore said. "It comes rather when people have assessed the goods on offer, weighed it up, and finally decided that it was worth putting their money into."

The privatisation programme has also exposed the ambiguities in the Labour Party's search for a new policy.

The lack of popularity of the nationalised industries has forced the mainstream to disavow its support for Morrisonian centrally controlled state monopolies. Implicitly, the party's commitment to the public ownership principle, set out in clause four of its constitution, has also been abandoned.

According to Tony Blair, a Labour spokesman on Treasury affairs: "The Government has tapped a weakness in the way nationalised industry has worked. There is a lacuna in clause four. Most would admit that we have not done enough to bring the industries close to the people—and we have been on the defensive. The question we have to answer is: how do you get the widest participation and sense of identity of people with the economy in which they work?"

The Labour Party is looking at ways of promoting co-operatives and wider employee share ownership to achieve that goal. In particular, it has focused on Labour-controlled local government initiatives in London, Sheffield and other large cities; but it has yet to develop a comprehensive alternative to large-scale nationalisation.

Back in the 1950s, when the wider share ownership movement began, there was widespread hostility from industrialists. According to Mr Howell, who

headed a Conservative Party committee on employee share schemes in the 1970s: "Employers said the workers would not understand. They were only interested in their weekly wage. There was a widespread feeling that when you had nationalised industries, the ownership issue did not matter."

Institutional share ownership, through occupational pension schemes and investment-orientated insurance policies, increased at the expense of direct holdings. The number of individual UK shareholders fell from 2.5m in the 1950s to 1.75m in 1981; and the proportion of shares they held directly in UK companies fell from 54 per cent in 1963 to about 22 per cent in 1984.

The tax systems and the rules for selling investment plans have been largely responsible for giving big incentives to investment through pension funds and, to a lesser extent, insurance policies, and penalising direct holdings. In particular, estate duty and inflation distributed wealth away from the older and richer individuals who were the main individual shareholders.

At the same time, individuals have put an increasing amount of their shorter-term savings into the building societies, and their personal wealth into home ownership. Owner occupation has risen from 40 to 63 per cent of the population

over the past 25 years. During the stock market slump of the mid-1970s, it was difficult to argue that individuals should do anything else with their money.

The support for widening share ownership grew in the Conservative and Liberal parties during the 1970s as a reaction against the corporatism of both Labour and Conservative governments. The first legislative fruit, the introduction of profit-sharing legislation with tax incentives, came as a result of the Lib-Lab pact in 1977-78. The Conservative Government followed-up this by granting tax incentives to a Save As You Earn employee share option scheme in 1980; and a share option scheme, primarily for executives, in 1983.

Since 1979, the Conservative Government has introduced several other tax reforms that have removed some of the bias against individual share-owning. It has cut the top rate of tax on earned income from 83 to 60 per cent, abolished the 15 per cent investment income surcharge, and halved the rate of stamp duty to 1 per cent. As a result of the Government's introduction of inflation adjustment provisions for capital gains tax, and its six-fold increase in the tax threshold, only the wealthiest or most successful shareholders are now paying CGT. The Government also took a small

step to remove some of the fiscal bias in favour of institutional investment by acting in 1984 to abolish life assurance premium relief.

In the past few months, both Mr Lawson and Mr Moore have presented these tax changes as if they formed part of a coherent strategy to widen share ownership. In fact, they were a series of ad hoc responses. Before taking office, the Conservative Party decided against any root-and-branch reform of the tax system: for example, that proposed by the Meade committee in 1978. But what followed was not even a consistent strategy of limited change. Both Tory Chancellors, Sir Geoffrey Howe and Mr Lawson, introduced major tax changes in their first year of office and then lost enthusiasm.

The abolition of life assurance premium relief in the 1984 Budget was planned as a prelude to a more general attack on the tax privileges of institutional investment. But Mr Lawson's plans to remove even the most glaring anomaly, the tax-free lump sum payable on retirement, were abandoned in the face of a flood of protest letters from constituents.

All these changes have failed to create a tax system that encourages individual share ownership—or even one that is neutral between different forms of savings and investment. There is still a strong fiscal bias against direct investment in shares compared with investment in a pension scheme—or no investment at all. These tax breaks that the Government has given to direct share ownership, such as employee share schemes and the Business Expansion Scheme, have mainly benefited higher rate taxpayers, most of whom already own shares.

The 1984 executive share scheme has been by far the most popular simply because it is the only one that does not have to be open to all qualifying employees, regardless of their position in the company. In the 21 months since the tax incentives were announced, the Inland Revenue has approved 1,134 executive-style schemes. By contrast, it has approved only 507 profit-sharing schemes in the past 71 years, and 494 Save As You Earn option schemes. The Revenue estimates that about 750,000 employees have benefited.

The fiscal attraction of the 1984 executive share option scheme is that it exempts from income tax the value of the options granted by a company to its employees. The justification for the exemption is, in the words of Mr Lawson, "to provide an effective means of improving the incentives for, and motivation of, key personnel."

However, share price is a crude indicator of the performance of even the top executives of a company. In the US, a variety of more sophisticated measures—such as share price relative to the stock market index—are used to determine bonuses. To give a tax incentive to just one form of performance-related bonus is arbitrary.

According to one City tax lawyer who specialises in designing share option schemes, most companies regard them as a way of providing a tax-free perk to directors—and certainly not as a way of widening share ownership. Even a Confederation of British Industry working party in December called for a removal of all ad hoc tax reliefs on savings and investment, including those for employee share options.

Pension schemes with their total assets of about £150bn, about one-third of total financial assets, are the most obvious targets of criticism by those

special tax exempt business. Formally, the unofficially societies' er cent of

his claims over the 27 And while early sub-5 juvenile per cent. In have ready will (all is not issued the news in by Times rched its policy in access of theme. e market- mindfully eye it s a close 'business' don't call

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ughes

Continued on page VII

The Long View

Ulcers that follow a City lunch

HIGH SALARIES and high living in the Square Mile have attracted a great deal of emotional comment recently. The politicians, led by the Prime Minister, deplore the "lavishness" when share prices fall out of bed. The property developers, estate agents and restaurateurs of London rejoice.

Virtually nobody, however, attempts any serious economic analysis—partly because one of the vital numbers which numerate economists would like to stress, the official estimate of Britain's invisible earnings, is the most consistently inaccurate of all the inaccurate numbers compiled by the official machine.

It is in situations like this, though, that those of us who do not depend on computers to do our thinking are at a great advantage. We can draw on established theory, we can use convenient over-simplification, and where necessary we can try some plausible guesswork.

The first theory we have to apply is that of comparative advantage. In its simplest form, this simply states that in a free market, people, companies and countries will tend to specialise in what they do best.

This obvious fact has one less obvious consequence: even if you are much better than I at producing shoes and wheat, but your comparative advantage is greater in shoes than wheat, we will both be better off if you concentrate on shoes and I leave the wheat to me. Although you could grow wheat better, you will get it with still less effort by trading shoes with me.

This is one of the most profound truths in all economics and explains why corrupt and backward countries, and idiots with two left hands, can still hope for a small corner in the economic sum. It is nevertheless denied every day by protectionists of every kind, from European helicopter-builders

Invisible earnings in the Square Mile probably come near to paying for the UK's deficit on manufactures—but is this a virtue? Anthony Harris examines the wider issues...



painful trouble to the whole manufacturing sector as the exchange rate rose irresistibly; it might have been near-fatal had not exchange controls been abolished in 1979.

What is not often remarked is that exactly the same reasoning applies to the City and its invisible earnings. While accurate figures are lacking, it is clear that the surplus is large. Most of the City's business these days is in foreign money and securities, and much is done by foreign companies. The surplus arrives by way of inflated salaries and expenses paid here, the profits of the British players—and some foreign losses.

Over-simplifying, we might assume that most of the invisible surplus arises on financial services (since tourism is usually somewhere near balance, and remittances show an outflow), and we can then put the number somewhere well above the £800m monthly surplus in the official figures.

The City likes to proclaim this as a virtue; but is it? Financial services are a growth market, and do not pollute the physical environment. On the other hand, they are not large employers. The £150,000 or so which it seems to take to buy a competent on-screen dealer these days would pay for at least ten times as many jobs in the depressed widget industry if we depended on widgets to pay for our imports. The nation might be poorer, but a lot of people in it would be better off.

Wait a minute, though: as alert readers have probably spotted, the mechanism I am discussing operates through the exchange rate; and if the City's success tends to drive the exchange rate up, why do we now need the highest interest rates in the low-inflation world to prop it up?

Part of the explanation is to the City's credit. A lusty, unregulated financial sector depends for its growth on attracting deposits from sleepier competitors; in short, it gains leadership by offering depositors a better deal. Savers and pensioners have done well out of the City revolution, as they have in the US.

Tightly regulated systems offer depositors more security but a sharply lower income, and tend to be run in favour of the big borrowing lobbies—not least in favour of cheap state borrowing.

However, lusty, unregulated financial markets are also volatile and moody creations. They generate whole chains of transactions which tend to blot the numbers for money and credit (one London institution, for example, routinely raises money for British borrowers through loans which are swapped several times through both dollar and yen accounts, and from floating to fixed interest and back, to exploit arbitrage gaps created mainly by official open-market operations).

This not only makes prudential control very difficult but tends to frighten the highly paid dealers when they see the resultant credit and money figures, come up on their screens.

Don't blame the City, it is by nature neurotic; and if such an institution is faced with a Government which cannot make the simplest statement about taxes or monetary policy or the EMS or even helicopters without generating a fog of ambiguity, you are asking for trouble.

The bigger the City, though, the bigger the trouble. Perhaps if the Big Bang does produce casualties, it won't be entirely bad news. Those big lunches tend to produce stomach ulcers.

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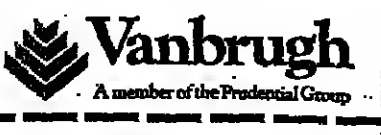
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FT 1/11

Chancellor may have to raise base rates again

THE GOVERNMENT was in no mood to be criticised for doing too little too late to support sterling. Although all prices had been firm for a few days the pound was coming under a bit of pressure but the equity market still believed at the beginning of the week that Mr Lawson would refrain from pushing interest rates higher at this stage.

Yet rather than repeat the mistake of this time last year, when the Government dithered too long as the pound fell and interest rates had to be raced up by 4½ points to 14 per cent within a couple of weeks, a one point rise to 12½ per cent was promptly announced on Wednesday.

Judging by the firmness of sterling since then, Mr Lawson appears to have neatly headed off worries about the oil price before it seriously undermined sterling. He has also shown that he will act quickly if rates need to be increased further to stop the rot. Unfortunately he may have to do just that before long. The one point rise this week was necessary to protect sterling in expectation of a weaker oil price. That expectation could turn into a reality. Although this is seasonally a peak time for oil consumption, stocks are high and continuing to grow. The price of Brent crude is currently holding around the \$24.50 mark but with a glut looming just around the corner spot prices could fall to \$20 a barrel.

If that does happen then sterling will come under further pressure and the Chancellor could be obliged to announce further rises in base rates, no matter how undesirable politically—and that's what the Government must be more than a little image conscious.

None of this would be good news for equities. There was some bounce back yesterday but over the week as a whole share prices have had a very rough ride. By Thursday night the All-Share Index had fallen by 3.2 per cent in four days trading.

That is not to imply that the market is tottering on the brink of collapse. The downside is probably limited to 650 on the All-Share assuming some pretty unimpressive news over the next couple of months. What this week does illustrate is that a market that climbed all the way back to around 690 over Christmas, without any other obvious reason for doing so other than it was a time of goodwill, was due for a shakeout.

Against the background of weak prices the results of two major groups in the past few

days—ASDA-MFI and Thorn-EMI—produced dull to bad figures and yet their prices held up well in anticipation of better things to come eventually.

For ASDA-MFI it was the first set of combined results since the merger was announced last April. The market was well primed for a poor showing following October's AGM where Noel Stockdale, chairman, warned of disappointing figures. Together pre-tax profits for the half year came out at £72.7m against £72.6m.

London

Running through the breakdown, MFI's operating profits of £22.55m compared to £20.95m were better than they looked for the second quarter were fairly strong after a sluggish start to the year. Allied Carpets, profits of £3.5m against £2.8m, is at long last showing its paces thanks to the attentions of MFI management. The real question area remains the Asda supermarkets where profits fell marginally to £43m.

The core difficulties are poor store design and a lack of own label products in dry groceries. Both problems are being tackled but the rewards will not be reaped this financial year and not fully within the next 12 months either.

That might be achieved by May or June and the closer Thorn gets the more vulnerable the market will feel to a hostile bid. Thorn's share price is currently sitting on an enthusiastic looking earnings multiple of 20 on this year's likely outcome. Even if the recovery pushes 1986-87 to £126m the shares are still sitting on a premium rating.

For months the group has been the target for takeover rumours and the price suggests there are a few people who believe it could still happen. The chance to pick up the group on the cheap has been lost—the shares were more than 100p lighter last summer. But the theory now is that a predator will step in just as the management gets the group more or less right but before the profits come through. It is a possibility—yet how many companies want to buy a ready made electrical conglomerate.

General Accident's experience in the Canadian insurance market has been little short of appalling in recent years yet here it was this week forking out the equivalent of £100m to increase its exposure to this notoriously loss-making sector with the purchase of Pilot Insurance.

And with Pilot showing net income of around £7m in 1984 and tangible assets of £42m, GA has not exactly found itself a snip. Pilot, however, is something rather special.

Its formula is to concentrate almost entirely on personal lines, motor and property policies, and by paying its agents above average commissions it apparently creates off the best underwriting risks. Assuming a recovery in the Canadian insurance market this year the prospective p/e on the Pilot purchase may drop close to 10 which is perhaps not such a high price for a quality business.

Terry Garrett

Next year by the spring. Over at Thorn-EMI the interim figures turned out to be every bit as grim as the market had feared. Pre-tax profits came out at £11.4m against £40.2m and the directors were suggesting that the full year could be around £90m. In the year to March 1985 profits were £156.8m.

The big problem at Thorn is, of course, Immos which managed to run up losses of £2m a month during the first half. The management admits it would dearly like to have a partner to shoulder the burden but equally Immos really needs to be brought round to break-even first.

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HIGHLIGHTS OF THE WEEK

	Price	Change	1985/86	1985/86	
	y'day	in week	High	Low	
FT Govt Secs Index	81.45	-1.06	84.57	78.02	Rising interest rates
FT Ordinary Index	1,119.8	-29.5	1,149.5	911.0	Dearer money uncertainties
Associated Newspapers	970	+60	1,014	487	Bumper profits and scrip issue
Boots	244	-21	276	182	Consumer spending worries
British Home Stores	295	-46	426	237	Unwinding of speculative positions
Burmah Oil	297	+30	318	200	Revived takeover speculation
Carless Chapel	88	-17	175	87	Oil price fears/fading bid hopes
Davenport Brewery	318	+56	318	237	Persistent takeover speculation
De Beers Deferred	373	+33	450	265	Sharp rise in world gem sales
Distillers	531	+36	531	270	Argyll bid cleared by OFT
French Kier	283	+16	285	117	Increased bid from C. H. Beazer
Habitat Mothercare	408	-60	570	310	Unwinding of speculative positions
LASMO	203	-32	378	200	RTZ swap deal dashes bid hopes
Leobro	223	+21	228	147	Bid speculation/figures due shortly
Noble and Lund	90	+21	90	10	Asset injection hopes
Rustenburg Plat	596	+96	808	490	Impala sackings lift platinum price
Tomkins (F. H.)	217	-20	247	130½	Interim figures/profit-taking
Vaux	393	+33	405	258	Persistent takeover speculation
Wardle Storeys	240	+51	240	162	Good annual results
Westland	90	+5	151	58	Rival bid controversy

Profiting from people

Valin Pollen International, the corporate advertising and public relations agency, this week polished its own image in shareholders' eyes by closing its books on another buoyant year.

Profits have surged at every stage since the group came to the market in January 1984, and Wednesday's 85 per cent rise at the pre-tax level did nothing to interrupt the trend.

Part of the growth in the year to last September was attributable to acquisitions. The year included a first full contribution from MacAvoy Wreford Bayley, the specialist corporate communications consultancy acquired at the end of September 1984, and five months of the newly-acquired Thomas and Kleyn, the Dutch corporate communications agency acquired last spring.

This did not, however, dwarf the growth in profits from the existing activities, which made strong gains on the strength of some important additions to clients lists. GKN, ICI, Marks and Spencer and the stock exchange are among the names added to an already impressive roll call of blue chip clients.

One of Valin Pollen's particular strengths is the work it is doing on notations. It has already handled Reuters and Laura Ashley, and worked with Dave Rogerson on British Telecom.

Coming issues include British Airways, the British Airports Authority, the Wellcome Foundation and Rolls-Royce.

Further rapid growth seems to be assured for the present year. On the acquisition front, the Dutch operation will be in for its first full year and there will be a first-time input from APT Photostat, the computer typesetting company acquired last October. More acquisitions are likely: chairman Reg Valin makes no secret of his desire to encompass the financial capitals of the world, and it would be surprising if another year were to pass without him fulfilling his ambition of getting into New York.

enjoying at the interim stage. The appraisal has come against the background of a general decline in the sky-high ratings of people businesses which took place last year. At least two factors were responsible for the downgrading. One was that when Valin Pollen came to the market it was among the first people businesses to do so. Being in a high growth market at attracted strong investor support; but when other people businesses saw its success and jumped on the bandwagon, there was a dilution of investor interest.

USM UNLISTED SECURITIES MARKET

Meanwhile, the existing operations can be expected to grow with the client list. But Mr Polin also looks forward to the ramifications of the Big Bang. I think that merchant banks, stock exchange firms and other City institutions are going to have to take public relations and marketing much more seriously," he says.

"US brokerage houses attack their markets much more aggressively than British ones and they are determined to make a very considerable impact in London. I think the British brokerage houses and merchant banks are going to have to compete more vigorously in terms of increasing awareness about the services they can offer."

With all this in store, profits of about £1.7m are in sight for the present year against £1.1m for the one just ended. But other shares now at 480p against a year's trading on a prospective p/e ratio of 20—a far cry from the 40-plus rating the company was

the second was that a series of disappointments among the people businesses last year helped to restore a sense of reality. Shares in KLP, the sales promotion agency, took a tumble early in the summer after news of a legal wrangle with one of its clients. Craton Lodge and Knight, the product development consultant, scaled down its profits forecast in October because of reduced activity from its major clients. And on the main market, the departure of some key staff from the Good Relations public relations agency brought home to investors just how vulnerable people businesses are to the sudden disappearance of their assets.

Valin Pollen is not immune to this danger. Success is not necessarily a defence; after all Mr Valin and fellow director Richard Pollen once were senior executives of the rival Charles Barker City, which they left to form their own company in 1979. But with this possibility more than ever reflected in the price, the shares are now at a level where they begin to offer a realistic assessment of Valin Pollen's growth prospects.

Richard Tomkins

lower following a series of property disposals and asset sales, and are likely to have been almost eliminated by the year end. Davy Corporation's outgoing chairman, Mr Peter Benson, warned at the company's AGM last October that intense competition and low demand was continuing world-wide in the process plant industry, so no one is expecting any miracles when the results for the half year to September are announced on Thursday.

Yet there are those who expect the statement to be an optimistic one. For one thing, the incoming chairman, Lord Jellicoe, will have been trying to bring renewed vigour to the group's recovery. For another, there is a feeling that the repair job of the last three years is over and that the group is now in the right shape to face the changed market conditions.

The most important contribution to Davy's improved performance is likely to have come from the restructured German operations. These reduced losses of £7m in 1983 to £400,000 last year and analysts think they could turn in profits of perhaps £4m in the current year. How much of this will be taken into the first half is uncertain, but £1.8m could be a reasonable guess.

Elsewhere there is unlikely to be much excitement. US profits are likely to be flat in dollar terms and slightly down on translation, and the picture in Australia will probably be similar. A better performance is expected from the UK operations, which have benefited from an increased order input over the last year. Overall, the City expects something in the region of £5.75m against £3.03m last time.

Mr Peter Benson

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COMPANY NEWS SUMMARY

PRELIMINARY RESULTS

Company	Year to	Pre-tax profit (£000)	Earnings* per share (p)	Dividends* per share (p)
Ass. Newspapers	Sept	41,900 (23,400)	76.2 (58.8)	17.0 (14.0)
Barr. A. G.	Oct	3,200 (3,170)	35.8 (31.2)	8.43 (7.8)
Debenhams & Ptas	Sept	403 (214)	4.4 (1.8)	1.03 (0.78)
FNFC	Oct	22,070 (17,658)	15.5 (13.4)	2.8 (—)
Hoggett Bowers	Aug	756 (563)	3.1 (2.9)	1.5 (—)
Horne, Robert	Sept	8,650 (6,550)	15.9 (12.2)	3.25 (2.5)
Pericom	Sept	808 (1,200)	2.3 (8.1)	1.3 (—)
Trillon	Sept	807 (378)	6.9 (3.8)	0.3 (—)
Valin Pollen	Sept	1,110 (800)	— (—)	5.0 (2.0)
Wardle Storeys	Aug	4,020 (3,150)	18.1 (16.7)	5.0 (—)

INTERIM STATEMENTS

Company	Half-year to	Pre-tax profit (£000)	Interim dividends* per share (p)
Anglo Nordic	Sept	452L (—)	0.4 (0.4)
ASDA/MFI	Nov	72,700 (72,590)	1.25 (1.16)
Asprey	Sept	5,550 (2,260)	3.5 (2.33)
Banks, Sidney C.	Oct	1,210 (1,180)	3.5 (3.25)
Baldwin, H. J.	Oct	55 (45)	— (—)
Bespak	Nov	56 (1,350)	1.75 (—)
Black Leisure	Aug	1,250L (2,530L)	— (—)
Carico Eng	Sept	1,780 (1,400)	4.0 (3.8)
Electronic Rents	Sept	7,740 (7,490)	1.17 (1.17)
Ellis & Everard	Sept	1,870 (1,370)	2.5 (2.5)
Hollis Group	Sept	561 (454)	1.1 (1.0)
Inv in Industry	Sept	13,800 (21,200)	— (—)
Kennedy Smale	Sept	209 (328)	— (—)
John Gremation	Sept	50 (43)	— (—)
Oldacre Higgs	Sept	808 (802)	1.65 (1.5)
Pepe	Sept	1,580 (1,210)	1.5 (—)
Priest Marions	Aug	20L (22)	14.0 (—)
Shaw Carpets	Nov	564L (13)	— (—)
Stewart & Wight	Sept	51 (28)	— (—)
Stewart & Wight	Sept	574 (411)	1.0 (0.75)
Sunderland J.	Sept	2 (3)	— (—)
Thorn EMI	Sept	11,400 (40,200)	8.0 (5.0)
Tomkins, F. H.	Nov	2,400 (1,220)	1.0 (0.78)
Worthington, A. J.	Sept	49L (233L)	— (—)
Wyndham Group	Sept	48 (33)	0.8 (—)

(* Figures in parentheses are for the corresponding period) * Dividends are shown net pence per share, except where otherwise indicated. L Loss.

OFFERS FOR SALE PLACINGS AND INTRODUCTIONS

Mid-Sussex Water Co.—Offer for sale by tender of £4m of 8½ per cent pref stock 1996 at a minimum tender price of £100. Really Useful Group—Offer for sale by tender of 6m shares at a minimum tender price of 320p.

RIGHTS ISSUES

City of Aberdeen Land Association—To raise £3.66m through a one for four rights issue at 705p.

SCRIP ISSUES

Associated Newspapers—One for three. Valin Pollen—Two for one.

TAKE-OVER BIDS AND MERGERS

Company bid for	Value of bid per share**	Market price**	Price of bid £m**	Value of bid £m**	Bidder
Blandell-Pringle	200*	197	146	15.57	Reed Intl
Business Comptr	275*	266	29	1.58	Electronic Data
Charterhouse Pets	1095*	101	96	147.44	Petrofina
Clay (Richard)	227*	223	154	20.44	St Ives
Cole Group	326*	323	240	3.57	Low & Bonar
Dean Park Hds	55	54	54†	8.10	Queens Moat Hse
Dew (George)	935*	93	82	7.44	Bremer
Distillers	5255*	531	510	1,907.7m	Argyll Group
First Castle Elec	1581	164	111	40.97	Morgan Crucible
French Kier	288*	283	224	141.81	Beazer (C. H.)
Imperial Group	2355*	244	242	1,777m	Hanson Trust
Kitchen Taylor	2085*				

MARKETS

The herd halts in its tracks

THE 15-WEEK-OLD stampede of the Wall Street bulls was halted in its tracks this week only a matter of days before the herd reached the 1,600 fence on the Dow Jones Industrial Average. Not unexpectedly, there was considerable pandemonium.

After a holiday lull, the New Year had started off well, and by Tuesday the record bells were clanging in heavy trading. The star performer was Pennzoil, whose shares shot up by an astonishing 31 per cent to \$83 on wild stock market rumours that Texaco was planning to buy Pennzoil in order to settle a \$1.1bn legal battle between the two companies.

These rumours were false as were numerous others, including stories that several companies ranging from Aetna, the insurance giant, to Chrysler, the car company which has been reeled from disaster by the charismatic Lee Iacocca, were planning to take over Merrill Lynch, the world's biggest brokerage firm. Nevertheless, they injected a further speculative element into a market which was already dangerously overheated.

By Tuesday evening the Dow had topped its December 16 peak of 1553.10 and closed at 1565.71. The New York Stock Exchange Composite Index and the Stan-

spite of fierce opposition from the US Administration, is expected to cool the speculative excesses in the stock market as is the increasing evidence that some of the more aggressive recent takeovers are running into problems.

Carl Ichin, the corporate raider, has run into serious financial trouble with his takeover of Trans World Airlines behind the \$6.3bn leveraged buy-out of Beatrice are anxious to reduce the price they have to pay although they had already signed a definitive merger agreement.

But most analysts place the major blame for the stock market's abrupt about-turn this week on a dramatic change in interest rate expectations. The release, on Wednesday morning, of strong US employment figures for December was a key factor since it indicated that the economy is probably growing faster than anticipated and this reduces the need for an official boost by lowering interest rates.

For weeks analysts have been predicting a cut in the Federal Reserve's discount rate and this has fuelled a boom in the credit markets which by Tuesday evening had driven long term government bond yields down to 9.16 per cent and short term Treasury Bill rates down to nearly 7 per cent. At these levels, rates are discounting a substantial fall in the discount rate and the longer it takes to occur, the more nervous the financial markets become.

With a sense of timing that is more akin to the theatre than reasoned economic analysis, Dr Henry Kaufman, Salomon Brothers economic guru announced early Wednesday afternoon that he had scrapped his two-month-old prediction of an imminent cut in the discount rate because of the December employment figures. (Although he was not the only Wall Street economist to get cold feet about the prospects for a cut in short term interest rates, he is the best known and the credit markets took their cue from him. Over the next 24 hours, US Government bond prices slumped by over three points and yields had jumped nearly 30 basis points to 9.45 per cent.

Wall Street

Standard & Poor's 500 indices had both set new records of 123.14 and 213.80, respectively, and the Nasdaq Composite Index, which tracks the over-the-counter stocks, had also hit a new high of 329.74.

Wednesday was a very different story on Wall Street. The Dow opened on a firm note and was soon trading above 1570. But by the early afternoon the market had turned right round and by the close the index had lost 39.10 points its biggest ever one day fall. IBM shares dropped by \$6 to \$149 and Sears Roebuck shares lost \$2 to close at \$36.

The next day, the market's decline was extended with the result that by Thursday evening almost a fifth of the Dow's 268 point climb since last September had been wiped out.

What precipitated this savage correction? Several factors appear to have been at work. The Federal Reserve Board's determination to curb "junk" bond financed takeovers, in-

For example, Westpac, Australia's biggest trading bank (1984-85 net profit: A\$368m), claimed this week: "The Government's economic policy mix is now unduly weighted towards tight monetary policy, and both fiscal and wages policy need to be firmed further. Failure to do so will mean that economic expansion is unnecessarily impaired by punitive interest rates."

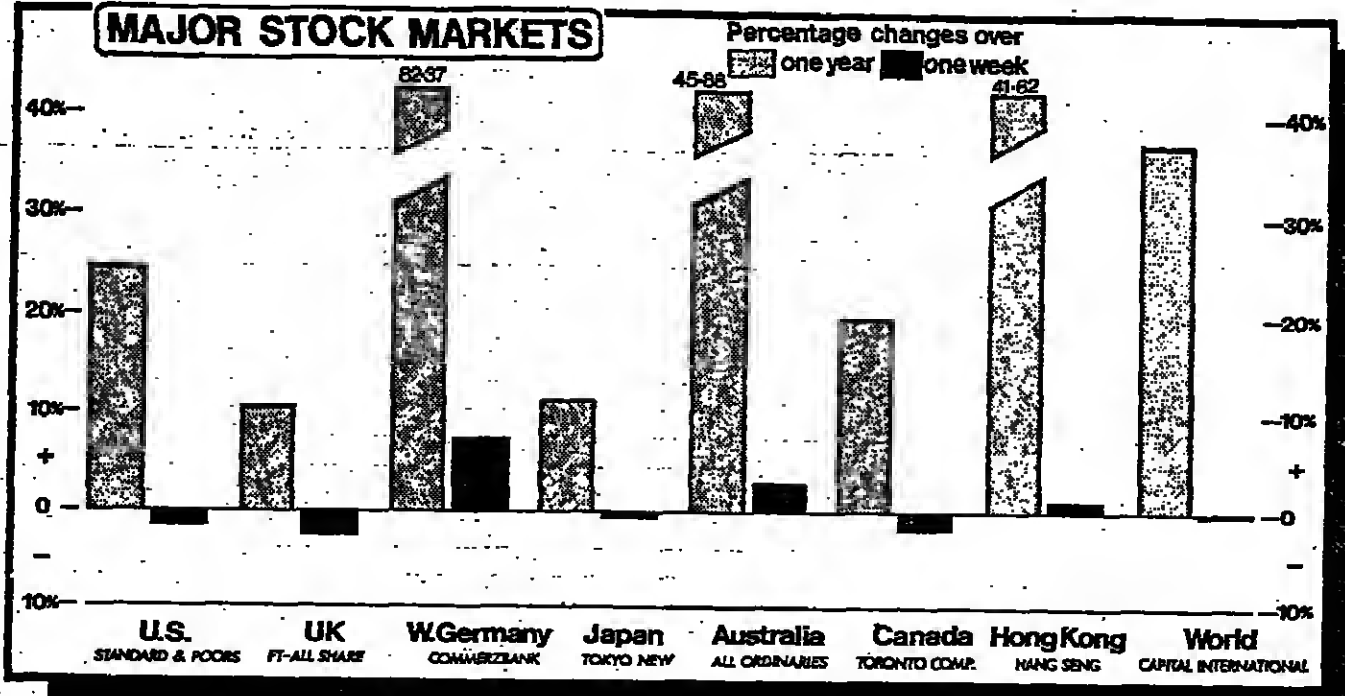
Nevertheless, Westpac this week cut its own prime lending rate for business loans over A\$100,000 from a record 21 per cent to 20.5 per cent, and expressed the tentative view that rates may have peaked.

Whether they have or not, there is plenty of bullishness in equities. The economy is still buoyant, the unions are behaving, profits are strong, and there were definite signs in December that the lower AS is at last slicing into Australia's ballooning import bill.

Sydney

Moreover, there are great wads of cash around, plus a shortage of scrip and speculation that last year's South Seas takeover, bubble has by no means been pricked.

As usual, the most rabid speculation has focused on Robert Holmes & Court's intentions to continue with automatic indexed wage increases as provided for under the Government's historic pay pact with the unions.



Languor masks a bullish mood

IT IS hard getting sense from Australia in January for it is summer Down Under and most Australians are propped on beaches, carressing a tiny and scanning the surf. The same air of languor pervades the share market, for the brokers are hiking in Nepal or fishing for shark.

Despite the somnolence, the market is firm. Its main barometer, the All Ordinaries Index, has recovered smoothly since late December to around 1,045 this week—well within bailing distance of its all-time record of 1,052.2 on October 25.

At that level the All-Ords was 47 per cent above its 1985 low, and there are few brokers in Sydney (or even Nepal) who do not expect it to breach 1,100, or even 1,200, quite soon, particularly if Wall Street continues to exert a strong lunar pull.

The market trod water late last year in reaction to surging short-term interest rates and in deference to uncertainty over the economy.

Specifically, there was concern over the prospects for inflation (which is heading for 9 per cent); the frailty of the AS (some top businessmen are predicting a fall to below US 55 cents); the gloomy trade picture (Australia is lopsidedly reliant on low-value commodity exports); the growth in foreign debt (greatly exacerbated by the tropical AS); and repeated claims by Big Business that Australia simply cannot afford to continue with automatic indexed wage increases as provided for under the Government's historic pay pact with the unions.

For example, Westpac, Australia's biggest trading bank (1984-85 net profit: A\$368m), claimed this week: "The Government's economic policy mix is now unduly weighted towards tight monetary policy, and both fiscal and wages policy need to be firmed further. Failure to do so will mean that economic expansion is unnecessarily impaired by punitive interest rates."

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Robert Holmes & Court

Drroll as ever, Holmes & Court said observers would "do better to concentrate on their Christmas shopping than on whether Bell Group (his master company) is to make a bid for BHP," although he added foxily that the bid, if it came, "may not be a partial one."

Either way, BHP has shaken off its fustiness and is now a Melbourne swinger, as well as an aggressive guzzler of prime foreign assets from US oil to Chilean copper.

This week, it said that anyone who had held 1,000 BHP shares in June 1985, when they had a market value of about A\$7,000, would have seen them grow to a value of A\$43,842 at December 26, 1985. After allowing for subscriptions to rights issues, shareholders would have

seen a capital gain of A\$32,350. In addition, A\$6,700 would have been received in dividends.

The market expects this sort of chest-thumping from takeover artistes of the calibre of Ron Brierley (Industrial Equity), John Spalvin (Ad-Stream), or Holmes & Court himself. That BHP is now thumping demurely illustrates quite vividly how determined it is to get its defences in place for the next Holmes & Court onslaught.

Bell Group plus its affiliate, Bell Resources, are among the stocks tipped most actively by brokers to cast warmth and cheer well into the new year. Others liked in Sydney include News Corporation, because of Rupert Murdoch's powerhouse progress in the US media jungle; CSR for recovery potential; FAI Insurance, which is cash-rich and clever; AMP, a broadly-based industrial group; Bond Corporation, thought to deserve positive re-rating because of the cash flow from Castlemaine Tooheys, plus asset rationalisation; ANZ Banking Group, now that Grindlays has been absorbed; MIM Holdings; ICI Australia; Pacific Dunlop and Pancontinental Mining.

As the weathermen said this week: "A few local thunderstorms... lengthy sunny periods... seas slight... becoming warm to very hot... unsettled later."

Michael Thompson-Noel

Ill winds boost South Africans

ILL WINDS, dark clouds and even high interest rates have their brighter side—usually for someone else—and South Africa's mining industry is not complaining. Even the strike at the Impala platinum mine has lifted the price of that metal and benefited earnings of the rival Rustenburg.

Then, too, the weakness of the South African rand continues to boost earnings of the country's sellers of dollar-priced commodities when the dollars are exchanged into domestic currency. Gold, for instance, soared to record rand prices in the three months to December 31 when the dollar price continued to mark time.

Thus, the gold mines in the Consolidated Gold Fields group have rung up the curtain on the industry's latest quarterly reporting season with sharply increased profits. Average December quarter earnings for the seven mines have risen 31 per cent, with advances of around 100 per cent in the cases of Venterspost and Deelkraal.

Of course, if the rand, which some believe is now undervalued, should recover against the dollar, then some of the shine will go off the rand gold price. On the other hand, the mines are holding costs well in check—up only 3 per cent at

although it is not flourishing yet. Still, demand is gradually broadening into the more expensive gem—more profitable because they do not cost any societies to mine than the cheaper per cent of stones—and De Beers has announced that 1985 world sales of rough (uncut) diamonds rose by 13 per cent to \$1.82bn (£1.25bn), the best since 1980.

At the same time, stocks of diamonds at the cutting centres continued to fall and the hope is that the trade will again increase its purchases this year in line with the good performance of retail sales. Perhaps we may have at last seen De Beers able to reduce its big stock of unsold diamonds.

At all events, the company's rising income in rand will allow repayment of part of the loans raised to finance this year's stockpile, thus easing the interest burden. There should be still be scope for a further rise in the dividend, but shareholders should not get their eye in for a close business.

The Rio Tinto-Zinc group continues to back its faith in the long-term outlook for copper. Last year, the parent company spent some \$57m for a 49 per cent stake in the Neves Corvo project in Portugal, and followed this with the acquisition of a 30 per cent stake in the huge La Escondida venture in Chile.

Now, it looks as though the group's Canadian arm, Rio Algom, is preparing to go ahead with the \$200m-plus Cerro Colorado open-pit proposition in Chile. Rio Algom has said that no final decision has been taken, but it has accepted Finland's Outokumpu as a partner with 25 per cent and says that financing arrangements are making headway.

Springing, Australia's Kia Ora Gold has offered to exchange the Australian currency cheques for its tiny first dividend of 4 cent for sterling charges, thus saving bank charges for UK shareholders. Future dividends will also be paid here in sterling and should be bigger in line with the company's rapidly expanding profits.

America's Newmont Mining and the UK Hampton Gold Mining Areas and Hampton Trust are to start a A\$9.8m (\$4.7m) open-pit gold mine in Western Australia—the New Celebration Gold Mine, near Kalgoorlie. It is due to reach production at the end of this year and should provide an annual 40,000 oz of gold over a 12-year life.

Mining

the Gold Fields group last quarter—and domestic inflation does not hurt them too much because they do not need to import equipment.

The main rise has been in the cost of power, which accounts for 15 per cent of mine costs. However, the major item is wages, which amount to 55 per cent of costs, but this does not prevent Clive Knobbs, president of the Chamber of Mines, from hoping that barriers to black labour advancement will be removed.

He wants to see equal pay and prospects for all, regardless of race or colour, and so do the other mining leaders, if only in the hope of better productivity in this labour intensive industry. Although the preliminary talking has not yet started on this year's wage round, he still expects that the overall rise in 1986 mine costs will be only slightly higher than that of 1985.

Also doing well, after a long recession, is the diamond trade

Jughes

issued the business to exemptly business. normally profitable business societies of the per cent of its claims over the 57 business to over 57. early 1985. juvenile puts the per cent. have to ready will not diamonds. invest in Time-allow part of the their loans raised to finance this year's stockpile, thus easing the interest burden. There should be still be scope for a further rise in the dividend, but shareholders should not get their eye in for a close business.

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Newsworthy!



Unit Trust Managers of the year*

Perpetual's the top performer
... Perpetual takes The Observer's 1985 Unit Trust Managers of the Year award. A richly deserved award. Its investment team—chairman Martyn Arbib, Bob Yerbury, Scott McGlashan and Martin Rasch—have been producing performance plus well for many years...
* OBSERVER 15th Dec '85

Unit Trust Managers of the year
... Over the year, every single Perpetual Fund has moved into the black... Over the last 15 months, the Perpetual Funds have produced an average weighted performance of 27.7 per cent...
* MONEY MAGAZINE Dec '85

Few stars in the world ranking
... Perpetual Group Growth Fund now retained Perpetual International Growth Fund also features consistently among the best performers...
FINANCIAL TIMES 14th Dec '85

Who is best of the biggest unit Managers?
... awards for consistency to Perpetual... for achieving a place in the top five for all the years shown. (One year, two years, three years, four years, five years and ten years.)
Daily Telegraph 13th July '85

and next? Send for advance details of Perpetual's new Fund.
To: Perpetual Group, 48 Hart Street, Henley-on-Thames, Oxon RG9 2AZ. Tel: Henley-on-Thames (0491) 570066.

SURNAME (Mr/Ms/Ms)
ADDRESS _____
POSTCODE _____

Perpetual

International Growth Fund: The top authorised fund over the eleven year period to the 31st December 1985. Income Fund: The top income fund for capital growth over the six years since launch on June 1979 to 31st December 1985.

N.B. All figures as at 31st December 1985 and include net re-invested income for the International Growth Fund. Figures quoted are on an offer to offer basis. You should remember that the price of units and the income from them can go down as well as up.

Faith in Britannia

THE 30,000 shareholders in Britannia Arrow, who helped the group successfully fight off the unwelcome takeover bid from Guinness Peat, are to be rewarded for their loyalty. They will be offered for a limited period a special discount of 3p on the purchase of Britannia unit trusts.

But will they, and the 200,000 other investors in Britannia unit trusts, finally be rewarded for their faith in sticking by the group whose investment performance during the past two years has been unrewarding to put it politely?

Or will continued uncertainty about the future, even though Guinness Peat has been fended off, make life difficult for the group and investors in its products?

BRITANNIA announced this week that it was launching a "fund of funds" unit trust designed to appeal to investors nervous of going into separate sectors of the equity market. Called the Managed Investment Fund, it will invest in a selection of the group's unit trusts.

"We do not expect it to be a fantastic performer," commented Mr R. A. Bagge, director of Britannia Unit Trust Managers. "It will be a low-risk general fund specifically aimed at newcomers to unit trusts to demonstrate that it is worth switching money out of building societies to achieve some capital growth as well."

The minimum investment

is £500—or £25 on a regular monthly basis. Those investing before January 31 will be offered a special fixed price of 50p a unit, which provides an estimated gross starting yield of 2 per cent.

There will be an initial management charge of 5.25 per cent on assets (equivalent to 5 per cent of the issue price). Thereafter there will be an annual service charge varying between 0.75 to 1.25 per cent depending on the trust involved. In other words, the service charge is levied on the underlying trusts, not by the managed fund, although the managers reserve the right to introduce such a charge at any time in the future.



Mr Norman Riddell

Norman Riddell, managing director of Britannia Investment Services, thinks not. "Investors can relax," he said. "We were not burning the midnight oil worrying about the next step in the takeover battle and neglecting our jobs. That was all handled by head office down the road and we weren't directly involved."

Head office is the holding company, Britannia Arrow has four principal subsidiaries which operate autonomously. These include the Singer & Friedlander merchant bank (founded in 1954); National Employers Life Assurance (NEL); and the Britannia UK and international investment management companies.

Britannia Investment Services, with £1.5bn under management provided £8m profits last year accounting for 40 per cent of the group's total earnings.

Britannia is in the "second division" of the unit trusts league table lying seventh to eighth in size. It has £625m in authorised UK unit trusts and £250m in offshore funds. It claims to have the widest range of specialised trusts, with 28 UK funds and a further 17 offshore.

But while it may be one of the leading, and among the more innovative, unit trust groups, it certainly has not been

the best performers recently. Figures for 1985, from Planned Savings, show that 15 funds underperformed the average unit trust and seven were among the year's worst performers.

Mr Riddell admits that the group's unit trusts went through a sticky patch after the boom times in 1979-83 when they were among the high fliers. "After a good run like that to the top there's only one way to go," he commented.

A period of consolidation was required but the group was hit by disasters. It invested heavily in the STC electronics group, where the share price collapsed dramatically, and the Japanese market went wrong. It chose to invest in the big "safe" Japanese stocks with low price/earnings ratios, instead of the smaller high α ratio shares where the big gains were recorded.

Bad luck apart, however, the group was a victim of its own previous success. It had flagged its colours to the flag of specialist trusts, including gold, energy, commodity and high technology companies, which boomed for a heady period before falling into a prolonged depression.

As a result the appeal of specialist, high risk, trusts has

begun to wane. "The concept of specialist trusts is exciting so long as they are going up," Mr Riddell commented. "But when they are going down investors realise that price volatility works in both directions."

Changing demand from investors has already been reflected in the group's attitude. The number of UK funds, 40 at one stage, has already been substantially reduced. Three international funds were merged into the Britannia International Growth Fund, with £85m under management, and another four were amalgamated into Britannia UK Growth (£60m).

The large number of unit trusts in the group is a legacy from the past following the amalgamation of several companies National, Jessel and Slater Walker within the group, which was the main survivor of the Slater Walker debacle. However closing down or merging unit trusts is a lengthy business, requiring the approval of unitholders.

Mr Riddell, who took over as managing director when Stuart Goldsmith left in December 1984, says the investment management group realised that it had to change in line with the shift in investor

demand ("we are their servants") and had already taken several important steps to improve performance even before the Guinness Peat bid put pressure on the group.

He has altered the whole management structure bringing in several new faces in key positions, moved offices to more suitable surroundings and introduced new systems and a computerisation programme.

The group is also moving into new areas. It has set up a joint venture with the Japanese broker company, Okasan, and their first new product will be launched shortly.

He says the performance of the group's unit trusts improved in the second half of 1985, although the dismal results in the first half and the collapse in the Singapore market ensured that the whole year's performance was poor.

Many of the 30,000 shareholders, who supported the group in its battle against Guinness Peat, are also investors in the Britannia unit trusts. Thus they have two reasons to hope that their loyalty will be rewarded by the group getting its act together.

John Edwards

Calculating the transfer value

EMPLOYEES changing jobs now have a choice on how to deal with the accrued pension rights from their previous employment.

They can either leave their funds with the old scheme (last week's article explained the implications of a deferred pension) or they can take the cash equivalent of their accrued rights, known as a transfer value, and use it in another pension arrangement.

With effect from the beginning of this year all company pension schemes have to offer such transfer payments, though most large and medium-sized pension schemes have already provided this facility.

However, the 1985 Social Security Act and its accompanying Regulations lay down certain rules on how transfer values are to be calculated.

There is possibly more misunderstanding of "transfer values" than any other aspect of pensions. Problems arise mainly from the different views taken by employees and the pension scheme's actuaries.

The employee, understandably, regards the transfer value as his share of the fund in the pension scheme, to be calculated by accumulating his and the company's contributions, plus investment gains up to the time of leaving employment.

The actuary, on the other hand, calculates transfer values by assessing the amount of deferred pension and discounting this pension at a certain interest rate, also allowing for mortality.

Not surprisingly, the two figures do not compare. However, the Act confirms the actuarial approach, despite efforts by a few MPs to underpin the transfer value by a contribution accumulation. The Act states that the transfer value must be financially equivalent to the deferred pension. It allows actuaries to use their own professional judgment within guidelines laid down by the actuarial bodies—the Institute of Actuaries and the Faculty of Actuaries.

The following example shows how one actuary would calculate a transfer value.

Having obtained the transfer value, the employee has two choices. One is to take it to his new employer and use the value to secure extra benefits in the new employer's scheme. Although the Act makes it obligatory for employers to grant transfer values, it does not make it obligatory for new employers to accept a transfer

value. However, most schemes will accept the payment and give the extra benefits in the form of additional years' service in the scheme.

The actuary in the new employer's scheme reverses the process of the previous calculation in ascertaining the "added years" bought by the transfer payment. He accumulates the transfer payment up to retirement age and calculates what pension it will secure in the new scheme. This is taken as a percentage of the projected salary at retirement and expressed as a number of added years.

The employee may well find that 15 years service in his old scheme becomes far less in the new scheme. His immediate reaction is to blame the actuary for being ultra-conservative in his calculations.

The position is that the deferred pension, even allowing for full 5 per cent revaluation, undervalues the accrued pension rights earned in the old company pension scheme. Transfer values are poor because deferred pensions are poor. But there are other factors that cause a shortfall in added years.

The employee in the example is getting an immediate higher salary in his new job. His accrued pension rights are based on his previous salary, so in terms of his new higher salary there will be a shortfall on pension based on final salary.

The new scheme revalues pensions in payment more generously than the old scheme. Thus the pension rights in the old scheme are worth less than pension rights in the new scheme, so the transfer value buys less pension.

The accrued benefits from the old scheme, even on the most generous basis, are revalued in line with price inflation up to a maximum of 5 per cent a year. Benefits in both schemes for existing employees are effectively revalued in line with earnings. And normally earnings rise faster than prices.

If the employee started his new job at an unchanged salary, and the new scheme had the same pensions revaluation, the added years on a generous revaluation would have been 11 years 3 months—the shortfall coming from salary increasing faster than the RPI.

Next week an article will describe the alternative use of a transfer value—to buy an annuity from a life company.

Eric Short

Pensions

WHEN YOU LEAVE YOUR JOB

EXAMPLE A
Single employee aged 40, with 15 years' service, on annual salary of £20,000. His pension scheme provides a pension at age 65 of 1/60th of final salary for each year of service. The scheme has a record of increasing pensions in payment at about half the rate of increase in the Retail Price Index.

The calculation starts with the deferred pension. Its initial value is 15/60ths of £20,000=£5,000.

(a) Minimum legal revaluation:
The Guaranteed Minimum Pension of around £800 is revalued at 8.5 per cent. Of the rest, one year's entitlement of non-GMP is revalued at RPI or 5 per cent if less; the remainder is frozen. This gives an estimated revalued deferred pension at 65 of £10,000.

(b) A generous pension scheme could revalue all of the non-GMP deferred pension at RPI or 5 per cent.

On this basis deferred pension at 65 would be £19,800.

The next step is to work out the capital needed to give this pension and then discount it at a rate of interest based on current gilt yields.

The actuary takes the current yield on the FT-Actuarial high coupon 5 year gilt of 10.5 per cent, and assumes that the reinvestment rate will decline progressively to 7 per cent after 30 years.

The actuarial guidelines state that the actuary must consult with the trustees over future pension increase policy. The calculations assume that the pension will rise by 3 per cent a year (half the assumed inflation rate).

On a 7 per cent rate of discount the capital value of the pension at age 65 in scheme (a)=£101,000, scheme (b)=£218,000.

Discounting this to the present day gives a current transfer value of
(a) £11,800
(b) £22,800

JOINING A NEW SCHEME

EXAMPLE B
The new job has a starting salary of £25,000. The new pension scheme also provides a pension at age 65 of 1/60th of final salary for each year of service. It has a record of increasing pensions in payment by around two-thirds of the RPI increase.

In this example, the same interest rate assumptions are used as for the employee's previous scheme. The employee's salary is assumed to rise at a rate 1.5 per cent below the interest assumptions. This gives a projected salary at age 65 of £131,000.

(a) The transfer value of £11,800 will accumulate to £101,000 at age 65 on these

interest assumptions. But because the pension increases are at a higher rate than in the employee's old scheme, this secures an initial pension at 65 of only £91,000. This would be earned after only four years and two months of service in the new job.

(b) The transfer value of £22,800 will accumulate to £218,000 by age 65, securing a pension of £138,000. This would be earned after eight years and five months service in the new job.

The added years in the new pension scheme are therefore:
(a) four years two months;
(b) eight years five months, compared with 15 years service for the old employer.

PLATINUM

A UNIQUE INVESTMENT

Platinum is one of the rarest metals on earth and one of the most valuable. It is produced in exceptionally small quantities and the total world output is only around 80 tonnes annually, compared with about 1,200 tonnes of gold.

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Unit Trust choice simplified

With over eight hundred unit trusts available and more being launched each month, how do you know which to choose? In reality there are only three basic types of unit trust, and M&G has an outstandingly successful example of each: Recovery Fund for capital growth, Dividend Fund for income, and SECOND General for a balance between income and growth.

You should remember that new funds or funds which suffer a change of management are likely to be more of a gamble than those which can point to a long and successful record. M&G's investment team has remained largely unchanged for many years, and our long-term performance record reflects this. Past performance cannot be a guarantee for the future, but it is usually the best measure you have of a fund's likelihood of achieving its objective.

We are offering an extra 1% unit allocation if you invest £1,000 or more and 2% if you invest £10,000 or more per Fund.

The price of units and the income from them may go down as well as up. This means that unit trusts are a long-term investment and not suitable for money you may need at short notice.

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If you need income which will grow over the years M&G Dividend Fund could be your ideal investment. The Fund invests in a wide range of ordinary shares and aims to provide above average and increasing income and a yield about 50% higher than the FT Actuarial All Share Index.

Year ended 31 DECEMBER	M&G DIVIDEND FUND	BUILDING SOCIETY	M&G DIVIDEND FUND	BUILDING SOCIETY
6 May '84	£396	£536	£10,000	£10,000
1970	463	650	10,760	10,000
1975	828	871	16,300	10,000
1980	1,660	1,200	24,280	10,000
1985	2,278	908	65,160	10,000

NOTES: All income figures shown are net of basic rate tax. The Building Society income figures are 1% above the average of the rates offered at each year (source: Building Societies Association). M&G Dividend capital figures are all revaluation values. *Estimated.

Growth RECOVERY FUND

M&G Recovery Fund is probably the most successful unit trust ever launched and the table below shows just how well it has achieved its aim of capital growth. The Fund buys the shares of companies which have fallen on hard times. Losses must be expected when a company fails to recover but the effect of a turnaround can be dramatic.

Year ended 31 DECEMBER	M&G RECOVERY FUND	FT ORDINARY INDEX	RETAIL PRICE INDEX	BUILDING SOCIETY
23 May '85	£10,000	£10,000	£10,000	£10,000
1970	11,760	8,570	11,020	11,058
1975	26,400	11,121	21,283	16,178
1980	102,560	17,287	40,175	25,521
1985	270,800	49,474	55,248	40,168

NOTES: All figures include reinvested income net of basic rate tax. The Building Society figures are based on an extra interest account offering 1% above the average yearly rate (source: Building Societies Association). M&G Recovery figures are all revaluation values.

Balanced SECOND GENERAL

M&G SECOND General Trust Fund aims for consistent growth of both capital and income and has a 29-year performance record which is second to none. It has a wide spread of shares mainly in British companies.

Year ended 31 DECEMBER	M&G SECOND GENERAL	FT ORDINARY INDEX	RETAIL PRICE INDEX	BUILDING SOCIETY
5 June '86	£10,000	£10,000	£10,000	£10,000
1960	19,520	20,080	11,293	12,483
1965	31,320	26,230	13,492	16,093
1970	46,480	30,540	17,143	21,636
1975	79,840	39,620	33,107	31,651
1980	195,400	61,600	62,494	49,931
1985	546,000	176,240	35,941	78,588

NOTES: All figures include reinvested income net of basic rate tax. The Building Society figures are based on an extra interest account offering 1% above the average yearly rate (source: Building Societies Association). M&G SECOND General figures are all revaluation values.

SPECIAL OFFER CLOSES 5th APRIL

All applications received by 5th April 1986 will be given an extra 1% allocation of units. This will increase to 2% for applications of £10,000 or more per Fund.

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A contract note will be sent to you stating exactly how much you owe and the settlement date. Your certificate will follow shortly.

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TC530216

Business expansion Club for borrowers

THE CONCEPT of borrowing money to invest in a high-risk venture might not sound immediately appealing. Yet it is the basis of a package launched this week by Pointo York, a Leicester-based financial adviser, aimed at the expanding investor in the Business Expansion Scheme (BES).

What is more, the company claims the high rate taxpayer can achieve a better return using borrowed money than putting up his own.

Geoffrey Pointon, chairman of the group, said that in spite of recent adverse publicity, the BES had been an "immense success" in encouraging investment into small companies and creating jobs. However, only a small proportion of the funds had come from the investor paying the highest rate of income tax (60 per cent) who stood to benefit most.

He believed one reason for this was that many investors with a high net worth either had little cash to spare or were fully invested already. The availability of loans, at a competitive rate of interest, could help to solve this problem.

Under the package, investors are invited to join (for £50 a year) the BES club which will provide regular information and advice about the latest schemes but no recommendations on whether or not to invest in particular ones.

However, the key attraction of joining the club will be a loan scheme under which members will be able to borrow between a £5,000 (minimum) and £10,000 (maximum) from Norwich General Trust, a subsidiary of Norwich Union. The loan will be at a variable interest rate of 3 per cent over the NCT base rate, which is normally in line with the clearing bank base rate.

The money borrowed must be used for a BES investment. Security for the loan will be the BES shares, which have to be deposited with Norwich General Trust, together with a signed stock transfer form.

Borrowers will, in addition, have either to take out a low-cost endowment policy to cover repayment of the loan with Norwich Union, or use a pension plan arrangement together with life assurance protection.

The loan can be repaid at any time in full or in part, without penalty, but repayment must be completed by retirement. The loan scheme is normally only available to club members aged between 30 to 55 with an annual income of more than £26,000.

*Pubs, or private nursing homes, are the choice for Business Expansion Scheme investors this week. London stockbroker W. Greenwell and Co. is sponsoring Unicorn Inns, which already owns one pub and plans to raise another £3m to buy more pubs between the Thames and the Wash. Green Park Health Care, meanwhile, is looking for £1.95m to build residential nursing homes for the elderly, under the sponsorship of licensed dealers Pointon York.

Greenwell is inviting potential investors to "obtain a first-hand experience of the style" of Unicorn Inns by paying a visit to the Clothworkers Arms in existing pub in Islington.

Green Park is to convert a property in Sussex into a nursing home and buy an existing nursing home at Farnham in Surrey, and then to expand these in a second phase of development.

John Edwards

We did it in 1985 - now for 1986

In October 1984 we launched our European Growth Fund. The time was ideal, we believed, and throughout 1985 we predicted success. We were right. The Tindall European Growth Fund was in the Top 10, placed 6th out of all unit trusts at the year end, with a 66% rise in the offer price for investors.

We remain convinced that there is even more to come and that the Fund is set for a period of sustained growth.

However not only did Tindall succeed in Europe - several of our other funds showed excellent end-of-year results.

The Tindall range of unit trusts could well be the place for your 1986 investments. We expect well above average performances in Europe and in other funds, with good opportunities for those seeking income.

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Tyndall

DOES BRC KEEP IN TO

Not so Really Useful



THE YEAR has got off to an all-singing, all-dancing start on the stock market with Andrew Lloyd Webber's Really Useful Group becoming the first entrant of 1986.

Lloyd Webber is behind such hit musical shows as Cats and Starlight Express; and if only a handful of the eight million patrons for Cats alone decide they want a share in the company, they will ensure a flotation almost as spectacular as the show itself.

However, investors should not let themselves be browbeaten into applying for shares without giving some thought to the risks involved. As it stands, the Really Useful Group is a company with virtually one product - Cats.

That made nearly 90 per cent of the group's £2.7m profits last year, and is likely to continue turning in significant contributions as more productions open in hitherto Catless cities.

Eventually, though the company is going to have to come up with another smash hit if profits are to grow fast enough to justify the above average return of the shares.

Starlight Express has just broken even in London and is starting to earn profits. But the big money is not made in London but on Broadway, where the show's potential has yet to be tested.

Another Lloyd Webber opus, Phantom of the Opera, is due to open this year; while the success of the musicals that he has yet to write (the Really Useful Group owns the rights to everything he composes over the next seven years) is not something on which you would want to bet your life savings - although fans may not agree.

Lloyd Webber plans to spend even more time composing; and although there is nothing in

the prospectus to bind him to write another note, he still owns enough shares (even after cashing in £9m worth in the flotation) to make his own interests tally with those of outside shareholders. And if he can come up with more hit musicals, the Really Useful Group has shown it knows how to exploit them.

Plenty of investors will doubtless think it worth the gamble - there is little disagreement that the issue will be well oversubscribed. However, because the shares are being sold by tender, this is not going to be one to tempt the stages.

In a tender offer, applicants who state a price below the strike price get no shares, while those above it are allocated shares at the strike price. The more popular the issue, the higher will be the strike price, reducing the scope for a huge margin on the day that dealings begin.

The minimum price has been set at 320p; the City expects the strike price to be not less than 350p and possibly as much as 400p. Those who want to be sure of getting shares should submit an application above 400p when the lists open on January 14.

As ever, it is not a good idea to apply for shares at a price too far in excess of what you would actually be prepared to pay. If everyone did the same, the shares could end up on a very optimistic rating indeed.

Lucy Kellaway

Bad news for borrowers

Interest Rates

FOR ANYONE running an overdraft, negotiated or otherwise, this week's one per cent rise in bank base was bad news. It means that if you have an unauthorised overdraft you will, depending on who you bank with, now be paying between 24 and 27.5 per cent.

If you have your bank manager's agreement to be overdrawn then you will now be charged anything between 15.5 per cent and 19.5 per cent again depending on who you bank with and what your bank manager thinks of you. Midland Bank charges most for both types of overdraft.

Other borrowers can breathe a small sigh of relief. For the time being, at least, the banks have not increased the interest rates which they charge on their personal or other loans. Nor are they increasing their mortgage rates, while building societies, relatively flush with funds, see no immediate need to move on rates.

But increases may not be too far away. After hesitating initially, the banks have used the base rate rise to increase the return on most of their savings accounts, including those which pay higher interest which must eventually mean dearer borrowing. Of the three clearers which have lifted their rates on these accounts, Lloyds Bank offers the best return of 9.31 per

cent net CAR on deposits of £2,500 and over. This is only slightly less than that paid by the market leader, Citibank's Money Market Plus account, of 9.50 per cent net CAR on balances of over £1,000.

The new interest rates on National Westminster Bank's Special Reserve account are 9.17 per cent net CAR on deposits of between £2,000 and £10,000 and 9.44 per cent net CAR on larger amounts.

Midland Bank trails the others, paying 8.04 per cent net CAR on deposits of between £2,000 and £10,000 and matching the new Lloyds return of 9.31 per cent above that. However, Midland, offers the highest return on the traditional seven-days notice deposit account, paying 6.78 per cent net against the 6.5 per cent net paid by the other three major clearers.

Barclays Bank has yet to lift the return on its high interest cheque book product, the prime account, which still pays only 8.61 per cent net CAR, but is expected to do so next week. Barclays has also taken the unusual step of increasing the gross return only on its other high interest accounts.

This means that only those investors who do not pay tax will be paid more on their higher rate deposit accounts. The gross returns go up to 11.25 per cent on deposits of between £1,000

and £10,000 and to 11.75 per cent on larger amounts. Taxpayers will continue to receive 8.375 per cent and 8.625 per cent net CAR depending on the size of their deposit.

Building societies have not so far responded to the banks' move on the investment front. Since the societies changed their rates in the autumn the returns offered by banks have been well below theirs.

The consensus among the major societies is that unless banks increased their investment rates by more than one percentage point, possibly as much as 1.5 building societies will not need to raise theirs. So far the banks have lifted their rates by only a half to three-quarters of a percentage point.

But as with lending rates, the situation could change in the coming weeks depending on whether market interest rates settle down or harden further. In any event societies will be watching the effect of the higher bank investment rates on their own inflow of funds. If they are forced to respond then, while it will be good news for the investor it will inevitably also mean dearer mortgages.

However, the rise in bank investment rates may already be enough to prompt National Savings to improve its return.

Margaret Hughes

The end of the baby bond boom

THE baby bond boom is over. Those highly attractive baby bonds launched in the autumn by the Tunbridge Wells Equitable Building Society are being withdrawn just as two more variants were to be introduced. The baby bond is a 10-year unit-linked endowment policy which provides a tax free capital sum at the end of ten years and enjoys a tax exemption on the premiums, provided they do not exceed £100 a year, paid monthly, annually or as a lump sum.

Aimed at parents, grandparents, god parents and other adults wanting to invest on a child's behalf, a covenant option provides a further tax advantage.

But the very success of the baby bonds has signed their death warrant. In less than four months the Tunbridge Wells has sold close on 10,000 policies. Too many, it seems, in the eyes of the Inland Revenue which has told the Society that it will cancel its ability to write tax exempt children's policies.

The Revenue has for some time been keeping a wary eye on friendly societies who enjoy a special tax exempt status by virtue of their origins in Victorian days as mutual self-help trade associations.

As their original functions have become obsolete the friendly societies have sought a new role by developing savings schemes which take advantage of their tax exempt status. But the Inland Revenue has been quick to step in to stop them moving too far in this direction.

As the first step in this direc-

tion the Government, through the 1984 Budget/Finance Bill, removed most of the differences which existed between the two types of friendly societies which were being exploited by institutions setting up new friendly societies prior to 1984 societies which had been registered from 1986 were allowed to write tax exempt policies up to a maximum sum assured of £2,000 while the older societies were limited to policies of £500.

Last year a common ceiling of £750 was introduced. As a result the one major distinction which remains between the two types is that the traditional societies are still allowed to write up to 10 per cent of their business as children's policies. It is this anomaly which the Tunbridge Wells exploited in a bid to win new business by launching its baby bond last year.

Had it done so quietly it might have got away with it though not have won quite so much business. The snag for society and investors is that last year's Finance Bill gave the Revenue the power, if a traditional society like the Tunbridge Wells was deemed either to be undertaking business of a new character or enlarged its tax exempt busi-

ness, to remove its special tax exempt status by placing it in the same category as post-1986 registered societies. Any society thought to be sailing too close to the wind could even have its tax exempt status removed for all business.

There is nothing formally spelled out, although the Revenue has said unofficially that the limit of juvenile business which traditional societies can undertake is 10 per cent of the total.

The Tunbridge Wells claims that the level of its tax exempt business has fallen over the past year from just over 27 per cent of its gross business to around 23 per cent. And while its baby bond has clearly substantially increased its juvenile business the society puts the proportion at around 5 per cent.

Those lucky enough to have bought a baby bond already will not be affected. And all is not lost for those who missed the boat. You can still invest in similar schemes run by Times Assurance which launched its Level Nine Junior policy in November after the success of the Tunbridge Wells scheme.

It intends to continue marketing the scheme though mindful of the Revenue's beady eye it says it will be keeping a close watch on the level of business which it attracts - so don't all rush at once.

Another society which offers a similar investment although it does not package it specifically for children is the Independent Order of Oddfellows Manchester Unity Friendly Society.

Margaret Hughes

Money locked up

FOR THOSE who are prepared to lock their money away at a time of unstable interest rates, two new guaranteed income bonds have been launched this week.

Sentinel Life is offering a four-year bond, which pays a guaranteed annual income of 13.14 per cent gross, equivalent to 9.2 per cent net after basic rate tax payers. Minimum investment is £2,000 and the maximum £200,000. The offer will be available until February 15 at the latest.

Meanwhile, Chase de Vere has launched a one-year bond to replace the one which it introduced last month. The new bond will pay a higher

guaranteed rate of interest of 14.42 per cent gross. This provides a return of 10.1 per cent for the basic rate taxpayer, compared with the 9.7 per cent paid on the previous bond.

The rate has been pitched to compete with the best returns available from building one-year term shares - Manchester Halley Share, which pays 10.25 per cent net and requires a minimum investment of only £500 and Leamington Spa, which pays 10 per cent net of its one-year term share but requires a minimum investment of £2,000. The minimum investment for Chase de Vere's one-year bond is £1,000.

MERCURY EUROPEAN GROWTH FUND HAS OUTPERFORMED EVERY OTHER UNIT TRUST SINCE ITS LAUNCH TWO YEARS AGO

Mercury European Growth Fund was launched on 16th December, 1983. Since 31st December, 1983, the date from which comparative figures are available, it has outperformed all other authorised unit trusts with an increase in value of 94.6 per cent*.

Over one year to the end of December, 1985, the unit price has risen by 54.2 per cent* and the Fund was placed ninth out of all authorised unit trusts.

In this particularly difficult area for investment, the consistency of this performance is significant and impressive. The success of the Fund can be attributed to the skills and experience of Warburg Investment Management.

Warburgs has been managing funds in continental Europe for decades and has an excellent record of successful fund management in this area.

We believe that Europe is likely to remain an attractive area for investment over the next twelve months. The economies of the principal countries are improving. Tax incentives are now widely offered to investors, interest rates in many countries are falling and there is greater activity by domestic as well as foreign investors.

For more information about Mercury European Growth Fund, just send us the coupon, or telephone us on 01-280 2860.

(If you require an above-average income from your European investments, you may also be interested in details of Mercury European Income Fund.)

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Please send me details of Mercury's European invested unit trusts.

Name _____
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*Source: Planned Savings, and Money Management. Figures at 1st January 1986, on an offer price to bid price basis, with net income reinvested. These figures demonstrate the past performance of the fund and are not necessarily any guide to future performance.

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When 'tax-free' is trouble for those working abroad.

Financial Times Saturday January 4 1986

The article last week described typical problems which may be encountered by those going abroad to work. These and many other aspects of working abroad are dealt with in our specialist literature; for free information, complete the coupon below:

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Home from home

EVER since property began to appreciate comfortably ahead of inflation and, in some cases, outperform conventional investments...

The benefits of a 10-35 per cent annual increase in the value of property, combined with tax relief on mortgage repayments up to £30,000...

But choosing property to ensure capital appreciation, and arranging the letting can be difficult. The inconsistency of legislation covering letting over the years has made many landlords reluctant to risk their property with unreliable tenants...

The introduction of company lets has helped to restore landlords' confidence. Tenancies in the name of a company or embassy are not able to claim statutory rights.

In the hope of achieving the best return, many expatriates rely on the advice and services of professional management companies.

According to Pamela Berend of Ansonbe and Ringland: "Expatriate landlords today fall into two categories: the professional landlord and the owner-occupier."

Professional landlords are those who have bought property purely for investment, usually in the West End of London. Owner-occupiers let their own home for the duration of their overseas contract.



these landlords may be streets apart in terms of the capital investment, their objectives are much the same.

The crucial difference lies in the landlord's eligibility for mortgage interest tax relief. A "professional" landlord, who has bought for investment and has no intention of living in his property, may find it hard to convince the taxman that she or he is eligible for tax relief on the mortgage because the house or flat is not the "main and principal" residence in the United Kingdom.

Expatriates on short contracts abroad of four years or less should be eligible for Miras (mortgage interest relief at source) provided they occupied the property before leaving the United Kingdom, and intend to occupy it on their return.

However, for many expatriates, Miras is not a significant enough saving to worry about, particularly if they are looking at the top end of the property market. Agents such as the PKL Group and Ansonbe & Ringland claim to be overwhelmed by such requests for investment property in London.

Both agents specialise in the traditionally smart areas of Belgravia, Mayfair and Chelsea, though expatriate buying power is strong in the "up-and-coming" areas as well. PKL encourages investors to put up at least £250,000 for the original purchase, with perhaps a further £15,000 for redecoration and refurbishment. It puts the annual return after tax, running costs and the agent's 15 per cent fee (10 per cent for letting and 5 per cent management) at around £15,000.

Although expatriates have to pay 30 per cent tax on the rental income, running costs and agent's fees can be offset against this. Improvements may also be allowable. However, unless arrangements are made with the landlord's accountant, the agent will withhold tax from the rent.

A good letting and management agent is essential, as even the richest tenants may not pay

YOU could not go far wrong if you picked a European fund in 1985. Virtually every single European unit trust produced outstanding investment gains last year and one, Oppenheimer European Growth, outperformed all others.

Of the five top unit trusts monitored over the year by Planned Savings magazine, three were European specialists; of the top 10, seven; of the top 15, ten. In fact, all but two of the 24 European funds ranked among the top 5 per cent of all unit trusts.

New Court Smaller European Companies gained 32.6 per cent, a perfectly respectable performance in any other company and still in the top 10 per cent of all unit trusts. But big companies—especially big German companies—were the fastest climbers in 1985.

The only real disappointment among the European funds was the more specialised Harbours Scandinavia, which gained only 11.7 per cent during the year. A warning to investors is the specialised German funds launched in 1985, perhaps?

The fund managers have gained, too. The European funds have been expanding fast as new money comes rolling in. Mercury European Growth, for example, did some growing of its own—from £11.7m at the start of the year to £103.5m now.

Oppenheimer, the top performer, ended the year at £23m after starting at only £200,000. Smaller funds find it not easier to manoeuvre in the not-very-liquid European stock markets.

Europe is also to the fore among the offshore funds. Three German equity funds and four Swiss feature in the top 10 compiled by Lipper Analytical of New York. The top performer, however, invests in the somewhat stonier sector of Danish bonds.

Vying with the European specialists is a handful of UK trusts, especially special situa-

Unit Trusts

Europe sweeps the board

BEST PERFORMING FUNDS OVER ONE YEAR

Table of best performing funds: 1. Oppenheimer European +84.9, 2. FS Balanced Growth +72.5, 3. Murray European +67.4, 4. Barings East Europe +66.8, 5. Guinness Mahon Recovery +66.0, 6. Tyndall European Growth +65.3, 7. Grofund European +65.3, 8. TR Special Opportunities +64.0, 9. Mercury European Growth +63.5, 10. GRE European +63.5

WORST PERFORMING FUNDS

Table of worst performing funds: 1. Henderson Singapore and Malay -40.4, 2. Schroder Singapore and Malay -39.2, 3. Waterley Pacific Energy -38.4, 4. Target Malaysia and Singapore -36.3, 5. Sentinel Energy and Resources -33.2, 6. Schroder Gold -29.0, 7. Gartmore Gold Share -27.9, 8. Sentinel American Technology -26.7, 9. M and G Far Eastern and General -25.5, 10. Britannia Universal Energy -25.0

THE BEST PERFORMING OFFSHORE FUNDS

Table of best performing offshore funds: 1. North Star Investment (Danish bond) +116.8, 2. German (German equity) +109.1, 3. Quantum (global equity) +107.6, 4. Wisshar (Swiss equity) +92.9, 5. Ita (Italian equity) +92.3, 6. Swissac (Swiss equity) +91.9, 7. Fonsa (Swiss equity) +89.3, 8. Unifonds (German equity) +89.1, 9. Investa (German equity) +87.9, 10. Swissvalor New Series (Swiss equity) +87.9

Capital. An investment of £100 10 years ago, with income reinvested, would today be worth £1,218, equivalent to 28 per cent a year.

Second comes Perpetual International Growth, which turned £100 into £1,168.50, followed by Bishopsgate International (£1,024), M and G Recovery (£1,019.90), Mercury General (£991) and Prolific High Income (£936.90).

The worst possible 10-year investment you could have made would have been in one of the three Australasian unit trusts that have existed that long. The worst of them has grown by only 52 per cent over the period.

Top marks for Austrians

AUSTRIA turned out to be the jewel among world stock markets in 1985. Share prices moved up by 105.4 per cent; and with a little help from the rising Schilling, the gain to sterling investors was 111.6 per cent.

However, world stock markets as a whole gained only 13.6 per cent in sterling terms, as measured by the Morgan Stanley Capital International Index. The US, which accounts for 48.5 per cent of total world stock market capitalisation, advanced by 31.7 per cent in dollar terms, but the declining currency reduced the gain for UK investors to 5.6 per cent.

Currency gains improved the performance of the West German stock market from the British investor's point of view. Total returns from Germany reached 87.9 per cent, according to Edinburgh-based stockbrokers Wood, Mackenzie and Co, whose figures take account of reinvested income but make no allowance for differing tax rules.

British investors in Italy, on the other hand, saw currency

movements erode their gains. Local stock markets advanced by 104 per cent but the net gain to sterling investors was only 69.1 per cent.

With European markets sweeping the board, Hong Kong was the only non-European stock market to outperform the London Stock Exchange in sterling terms.

The Hong Kong dollar fol-

lowed the US dollar downwards against sterling, and Canada and Australia shared in this decline. These two stock markets would have shown a loss for UK investors, despite anything share prices could do in local currency terms. And for investors in Singapore, the currency only made a bad year worse.

George Graham

The 25 'Penny' Shares most likely to double in 1986!

The Penny Share Guide is now into its seventh year of continuous publication and is of course, the only investment publication in the UK which devotes all of its day and all of its research to the study of 'penny shares'—which to buy, when to leave alone and which just could be the next Polly Peck or Pentland Industries, inspired by the success of their amazing Reebok shoe, both of which started life off as 'penny' shares before rising by quite literally many thousands of percent.

Form for Penny Share Guide Ltd, 3 Fleet Street, London EC4Y 1AU. Fields for Name, Address, Post Code.



European stock markets set to reach new heights

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In a unit trust the price of units can go down as well as up. But with Scimitar's contacts, experience and outlook behind you, investing in the Scimitar Global Growth Trust could prove to be one of the most profitable moves you've ever made.

Sharpen up your investment prospects today - complete and return the coupon now.

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I am/we are over 18. In the case of joint applicants, all must sign and attach names and addresses separately. For details of the Scimitar Share Exchange Scheme, please tick *Details as appropriate. Holders of income units will receive twice yearly payments. Holders of accumulation units will have their income reinvested. If the unit preference is indicated, accumulation units will automatically be issued.

SCIMITAR HAS THE EDGE Scimitar Asset Management Limited Standard Chartered

مكاتب الأصيل

Source of all knowledge

THE balance sheet, and the profit and loss account in an annual report are useful for you to study. They do not, however, give a clear picture of how the business has been trading; nor do they explain the cash flow of the company. To find out from where it got its funds in the year, you need to turn to the Source and Application of Funds Statement.

This has to be presented in all accounts where the company has a turnover of £25,000 or more. Its purpose is to clarify the information in sets of accounts.

Unfortunately because there is no prescribed layout, the statement often appears in varying formats. Nevertheless the purpose of every format is to show where the money to the organisation has come from, and how it has been spent.

Profit is not synonymous with cash, but it is the main source of income in any trading organisation. Every source and application of funds statement will begin with the amount of profit made in the year, describing it as funds generated from operations. That profit will then be increased by the amount of any deductions previously made from the profit that were caused by non-cash items.

Depreciation, for example, is not a cash item. No one writes

Understanding reports and accounts



cheques to pay for depreciation; it is merely a figure representing the wear and tear in the year on the fixed assets of the organisation and, as such, a paper transfer of profit to a special reserve called depreciation provision.

Thus, after these adjustments, the source and application of funds statement shows all the cash that has been made from trading.

Other sources of money in the year will depend on the company. They may include the sale of shares as rights issues by the company; the sale of old fixed assets; loans or hire purchase funds received by the company; and tax refunds or VAT refunds. Added to the cash made out of trading, they show the total amount of cash the company had available during the year.

The application of those funds are divided into two types:

● Money spent in the course of running the business.

● Money tied up in the working capital of the business. In the majority of businesses, money will be spent on paying taxes and dividends; buying new fixed assets as well as subsidiary companies or related companies; or paying loan instalments and interest.

All these items are regarded as money spent in the course of running the business. Buying fixed assets and other companies is needed to trade with them, or through them, thus generating more profit in the future. Paying taxes and dividends, and repaying loans, is really part of the distribution of the cash profits.

The rest of the funds generated by the business, will be invested in its working capital—in stocks or debtors and in paying off creditors. So in a growing company you would expect to see cash generated from trading invested first in new fixed assets, and then in more stock or debtors to make even more trading possible.

Sometimes, another hidden source of cash is revealed in this part of the source and application of funds statement; that is where a company has allowed the amount it owes creditors to increase. That merely means that the company is funding part of its business with other companies' money; perhaps money that it would normally have used to pay creditors is being put into stock instead.

Finally, the source and application of funds statement will explain where any remaining funds are to be found. Usually the explanation is that the overdraft at the bank has decreased or that there are more funds either in the bank account or on short term investment of one sort or another.

If the company has, in fact, spent more money than it generated from all the sources open to it, the final funding, in the form of an increased bank overdraft, will show as the last item on the statement.

Overall, reading the statement can explain many of the most puzzling questions about a company and how it has traded. These include:

- How did the company manage to pay out a high dividend despite making lower profits?
- From where did the funds come to invest in the new subsidiaries?
- Why did the company pay out such a low dividend?
- Has the company got a cash mountain?
- Has the amount the company invested in stocks this year increased?

An increase in the final overdraft means an increase in the gearing. So, reading the source and application of funds statement can send the shareholder back to all the other statements to see how the information contained in the former has affected the balance sheet and the profit and loss account—and, more to the point, how it might affect next year's accounts.

Jane Allan

I remarried a year ago, both my husband and I living in our own homes until that time. We now live in my house, intending to sell his.

The tax office says that CGT is payable if the house is not sold within 12 months but my reading of Tolley's Guide indicates that we have 24 months before CGT is payable. Which is right please?

The sale of the house is held up because my former husband became homeless, and we gave him the use of the house, rent free, because he had, at our

A house too many



divorce, given me the entire house and had taken nothing for himself.

He would like to buy it but is 63 years of age with limited funds, so can we sell it to him at approximately half the value (in view of his earlier generosity) with CGT — if payable — based on this lower figure, or would the Inland Revenue demand the full amount?

The CGT rules for private

dwellings are intricate and quite arbitrary. The free Inland Revenue pamphlet CGT 4 (owner-occupied houses) may

be of some help, but it oversimplifies the rules and can therefore be misleading on some points. Fortunately, your husband's solicitor will be able to guide you through the CGT (and CTF) maze, as an integral part of his or her conveyancing service.

Talk over with the solicitor the possibility of selling the house to your ex-husband on mortgage. The solicitor will be able to explain holdover relief (under section 79 (2) of the Finance Act 1980), if need be.

We really do not know enough precise background facts to give you specific advice.

How to meet a mortgage

I am trying to work out if "wife's earned income election" would be beneficial to us.

We have an ordinary repayment mortgage of £20,000 in our joint names. For convenience my wife pays the whole of the interest charged by direct debit from her own account into a joint account kept solely for the mortgage. This is a new mortgage, new house and new marriage!

When calculating the benefit of wife's earned income election, to which adjusted income is the grossed-up mortgage interest attached; mine, hers or half to each?

As long as your wife pays all the interest, it will be deducted from her earnings; if you pay it all, it will be deducted from your income (and her investment income); if you each pay half, then half will be deducted from her earnings; and so on.

Ask your tax office for the free explanatory pamphlet IR11 (Tax treatment of interest paid) and IR13 (Wife's earnings election).

Gross interest must be paid

Our parish committee is anticipating purchasing a dwelling for use mainly as a residence for our parish priests,

Jane Allan

and also for offices to maintain and store parish records and accounts.

Were we able to borrow money from a building society to finance this purchase, would we be classified as a qualifying borrower, and accordingly pay only net interest (ie, less tax) or would the Inland Revenue be entitled to ask that the tax so deducted be remitted to it, thereby making the interest a gross payment?

It is only individuals who can pay interest under the MIRAS scheme.

Your committee will have to pay the interest gross.

Onus is on the taxman

For many years I was employed by a company which, through acquisition, became a subsidiary of a group. The parent company of the group set up a trust fund in 1973 with a capital sum, the latter and its income was to be used for the benefit of employees and ex-employees of either the parent company or any of its subsidiary companies who had fallen on hard times and payments were made at the trustees' discretion.

In 1982 a receiver was appointed to the parent company and I—and many other employees—were made redundant, as a consequence of which I received the statutory redundancy payment and I registered as unemployed in

July. In August 1982 the trustees of the fund, on professional advice, decided to wind up the fund and distributed the monies in hand whereupon I and others received lump sums ex gratia of varying amounts. I was advised at the time that the amount received by me was not taxable in my hands.

The inspector of taxes who handles my affairs contends that "as the distributions from the parent company trust fund have been made to beneficiaries whose only connection with that fund is that they had been employees of the company, the payment received falls to be assessed under Schedule E within the scope of Section 181 ICTA 1970."

Is the inspector correct? If not, under what section of what act should I claim exemption?

The inspector's reference to section 181 may be a typing error for section 187. If he really meant section 181, he is talking through his hat.

It is not a question of your having to find a section under which to claim exemption; it is for the inspector to search for a section which actually catches a payment from a company benevolent fund to a prematurely dismissed ex-employee.

Irish double taxation law

I am an Irish subject resident and ordinarily resident in the

UK, paying income tax under Schedule E. My father is Irish and resides in Dublin; he is incorporated with tax losses? Can trading losses be carried forward to offset covenant income for an Irish company?

3—Is it possible so to word the deed that it terminates if the company is wound up? If not, is it possible for the company to release the covenant prior to winding up, or would a liquidator be able to enforce any remaining annual payments setting aside such release? Could one include more general termination events analogous to those of a loan agreement with a bank, including cross-default and change of ownership clauses?

1—1st question: Yes, by virtue of article 20 of the Ireland-UK double taxation convention.

1—2nd question: From the UK authorities, via the Irish.

2—1st question: No, they are not generally a very good idea.

2—2nd question: Your father should ask the company's accountants. Our Briefcase service is limited to the laws of the UK.

3—1st question: Yes.

3—3rd question: Yes.

This is not something you should go into without professional guidance, eg from a UK accountant. You will, of course, need the services of a solicitor.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Wider share ownership/ from Page 1

advocating wider share ownership. The belief that their remoteness is one of the sources of the ills afflicting Britain's industrial relations has been behind the personal pension proposals of the Centre for Policy Studies and other free-market economists that have strongly influenced Government policy over the past three years.

According to George Copeman, deputy chairman of the Wider Share Ownership Council: "The 'class war' was turned into the hogus class war when the majority of shares came to be owned indirectly through pension schemes and insurance policies. Employees did not feel the impact of ownership, so class-based propaganda continued unanswered."

The fiscal bias in favour of pension schemes would matter less if individual schemes would directly how their pension money should be invested. But the 13m members of occupational pension schemes lack any effective control. Even the self-employed and those in non-pensionable employment have to make their pension arrangements through an insurance company.

The Government is slowly introducing reform. The White Paper on social security, published in December, would allow individuals to opt out of company pension schemes and go to banks, unit trusts and building societies for their personal pension plans. However, the proposals in the 1984 consultative document to allow stockholders to set up pension plans—which would have allowed individuals to manage their own share portfolios—have been dropped. In addition, employers will be able to make lower contributions into personal pension plans to deter employees from leaving the company scheme.

A more radical proposal was made in November by the Institute for Fiscal Studies, an independent think-tank. It suggested that the tax reliefs for pension schemes should be extended to all investments up to, say, £50 a month per individual in equities or other assets. However, the Government appears to have ruled out any such proposals to "level up" tax breaks on grounds of cost, while lacking the political will to override the protests of its supporters and "level down."

There are further costs involved in breaking up occupational pension schemes and promoting personal ones—the costs of marketing and administration. The major attraction of large occupational schemes is their low administrative charge. By contrast, actuaries estimate that 16 per cent of a self-employed individual's contribution into a personal pension plan disappears in charges. For unit-linked life assurance policies, the proportion might be as high as 21-23 per cent. The costs are inflated by the extravagance of door-to-door selling techniques and the salesman's freedom to conceal commission payments. Some of the sharp practices

and excessive charges may be ended by the new investor protection legislation.

However, the charges also reflect the genuine costs of explaining to customers the complexities of equity, bond and portfolio investment—and the convoluted tax rules for pensions and insurance. If the Government wishes to devolve decision-making in equity markets away from a small group of professional investors and on to the public, the costs of a major and continuing educational/marketing campaign will have to be borne somewhere along the line.

Some fund managers believe that because of the difficulties of disseminating widely a detailed understanding of how companies should be valued, a stock market dominated by professional investors is the best guarantee that shares are efficiently priced. They point out that in the Japanese stock market, where individuals account for about 60 per cent of turnover, there are far more frequent short-term surges and slumps in share prices as the salesmen of the large securities companies persuade their customers to pile in and out of individual shares. The Wall Street boom and crash late in the 1920s is also cited as an example of the gativity of individual investors—in contrast to the "sobriety" of the institutional investors who now dominate both the UK and, to a lesser extent, US stock markets.

According, however, to David Darnett, of stockbroker Quilter Goodson, which has possibly the largest individual clientele of any London broker: "We are a long way from a situation in which individuals have such an influence as to upset the efficiency of the market." He adds that greater individual share ownership would improve the trading in smaller company shares that institutional investors often ignore. Other stock market critics go further and suggest that institutional investors are often excessively averse to taking risks. In addition, because they tend to come from the same background and work and live in the same environment, they think and act together too much as a herd.

In an analysis of share transactions during the 1973-74 bear market and 1975 rebound, Giles Keating, a London Business School economist, suggests it was the institutions who got it wrong by selling at the bottom of the market while individuals started buying more shares while they were cheap. However, most academic studies suggest that the shares in at least the largest 200 or so UK companies are priced fairly efficiently—whether despite or because of the dominance of the institutions.

What is clear is that if individual share ownership is to become sufficiently widespread as to have a major impact on both the stock market and industrial relations, a more radical upheaval will be necessary, not only in Government fiscal and pension policy but also in the attitude of the City.

An important message to Britannia shareholders.

Britannia Arrow Holdings PLC

Registered Office: 60 Colindale Avenue, London EC2R 5AD. Telephone: 01-628 6888. Telex: 684703. Fax: 01-628 0667.

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From: The Rt Hon. G. Rippon O.C., M.P., Chairman

January 11, 1986

Dear Shareholder

The Board of Britannia Arrow Holdings PLC would like to record its appreciation for the support given to the Board by all shareholders who overwhelmingly rejected the inadequate offers from Guinness Beer Group plc.

Your backing heralds a successful start to 1986, following the record profits, earnings and dividends forecast for 1985.

holders of all Britannia securities on the relevant Registers as at 31st January 1986 will shortly be receiving a letter from us offering a special opportunity to benefit from Britannia's investment management expertise.

With your continued support, your Board aims to secure a prosperous future for your company.

Yours sincerely,

Gordon Rippon

THAMES VALLEY BUSINESS EXPANSION FUND 1985/86

A unique opportunity to invest in the prosperity of the Thames Valley

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APPLY NOW to the Fund Managers from whom a copy of the Fund Memorandum may be obtained:

BURLINGTON INVESTMENTS LTD

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The Thames Valley Business Expansion Fund opened on 15th November 1985 and will close at the discretion of the managers on or before 31st April 1986. The Fund Memorandum dated 15th November 1985 upon the terms and conditions of which some applications can be made and accepted, is distributed under the terms of a Permission granted by the Secretary of State for Trade and Industry. The Fund, being open-ended, is not approved by the Inland Revenue under the terms of the Finance Act 1982 (as amended). Investment in unquoted companies carries higher risks.

Arthur Sandles recently reported from Grenada

Where calypso and salsa meet

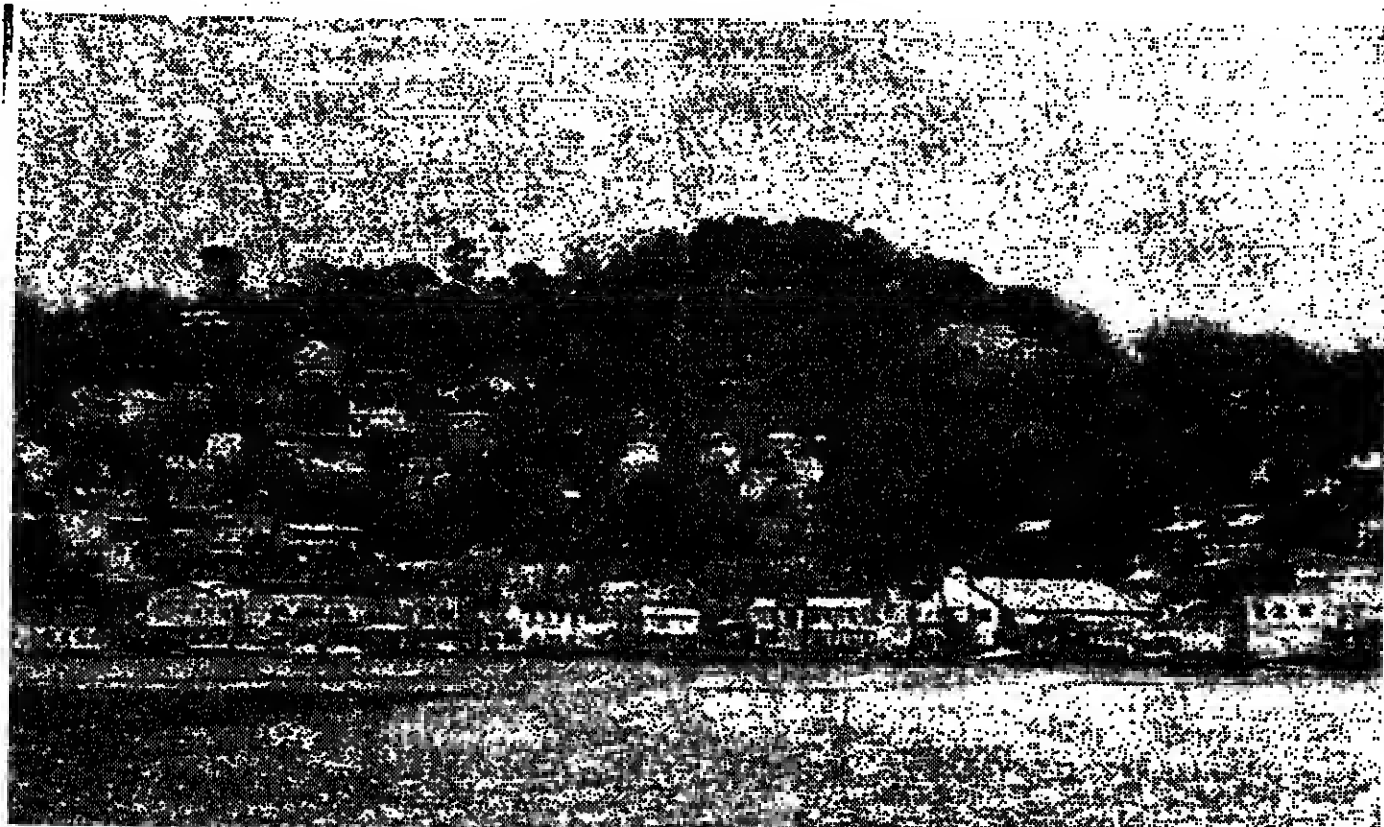
IT DOES not take long to see why American soldiers had more trouble than had been expected in changing the course of Grenadan history.

Grenada is in the bottom south-east corner of the Caribbean, just a little above Trinidad on your map and close enough to South America for the radio waves to be full of Latin tongues and the beat of side drums.

Clearly, this hilly terrain has helped St George's to keep its original character, preventing the community from sprawling along the coastline and discouraging lofty constructions.

These vast ships with their gleaming coatests are symptomatic of the massive change taking place in Grenada. Almost everywhere you turn it seems there is building work going on, mostly concerned with roads.

It would be foolish, however, to suggest that all in Grenada is gleaming and fresh. Only political revolutions are that quick.



A visitor's eye view showing the hills behind the harbour of St George's

of it needs a lick of paint. See it oow if you want to capture the spirit of the past, but wait a while if your taste is for the slick and the pristine.

When Columbus first saw Grenada in 1498, he doubtless thought it looked pretty enough from a distance — but not sufficiently so for him to stop.

Perhaps he was lucky not to have been tempted. When the British felt it was worth the effort nearly 110 years later, they received a dusty reception from the local Caribs and retired borb.

There was the usual Caribbean tussle over the next few decades as European powers struggled for colonial rights and the locals fought for freedom from slavery.

settled down a bit in the mid-19th century and the island won its independence from the UK in 1974.

It is not an island that lends itself to doing the cultural bit. St George's can be explored thoroughly in a morning, with ample time for examining the local art galleries. The botanical gardens, just outside the main town to the south but still walkable, are worth a visit, but that is just a taster for the trip to the Grand Etang lake in the heart of the island.

Water is a major feature of the island. Not far from Grand Etang are the tumbling cascades of Annandale Falls and, if you think they look good, you might well feel that the lengthy walk to the more inaccessible Cocord Falls is worth the effort.

Even if you do not venture inland — and I really would urge you to do so, if you can — simply driving around the coastal road is an adventure.

Once again, that rugged terrain has had its influence on Grenadan society, with communities concentrated in villages and small towns all around a coast that is made up of tiny inlets, high cliffs, little beaches and the occasional vistas of colonial estates.

Grenada is, of course, the spice island. You can, for instance, buy cinnamon and nutmeg fresh from the markets of coastal villages and I even stumbled across what, for me, was a lovely — nutmeg jam, a surprisingly pleasant cocoon with the breakfast toast.

Spices are the stuff of agricultural life on the island and the basic commodity for tourists. You will be offered all manner of containers stuffed with ginger, bay leaf, cloves, vanilla and maca — their aroma fills the market places and, if you are not careful with your parking, will permeate your suitcase, too.

From what I saw of them, the hotels of the island have a little way to go before they catch up the lost ground to rival islands as far as fabric is concerned, but service tends to be cheerful and eager.

British Airways plans to start a direct service to the island next autumn but, for the moment, you have to change planes somewhere en route if you are going there from the UK. I used BA via Barbados.

As I flew down on one of Liat's toy inter-island aircraft, the trip was made all the more dramatic in the tropical storm by my large, motherly neighbour ooting every hump in the flight and punctuating every sentence to me with the words: "The Lord be praised."

Grenada, along with many of the other islands, is featured in the programme of Caribbean Connections. Concorde House, Forest Street, Chester CH1 1QR. Two weeks at the Spice Island hotel in peak season costs a shade under £1,400 per person, flights included.

Arthur Sandles, our Travel Editor, died suddenly, at the age of 50, while skiing in Switzerland last weekend. An obituary by Geoffrey Owen, the Editor of the Financial Times, appeared in the paper of Monday January 6.

One of Arthur's last articles is printed on this page. It gives something of the flavour of his writing.

Here are extracts from some of the many letters we have received about him. All of them agree: we all miss him.

ALL MY colleagues at Consumers' Association who knew Arthur Sandles and those who read his works are greatly saddened by the news of his most untimely death. We particularly remember his contributions to discussions on holiday and related legal issues and his views on our magazine, Holiday Watch. He was the kind of journalist we most respect — informed, accurate, engaged.

Rosemary McRobert Deputy Director Consumers' Association

MY colleagues and I were saddened to hear of the sudden death of Arthur Sandles. Arthur was a true professional in every sense of the word, and I know that he will be missed by everyone who knew him and worked with him.

Fiona Gordon Managing Director (and others) First Public Relations Ltd.

ARTHUR was a most professional journalist and a good, loyal friend of Hong Kong. He visited Hong Kong many times and wrote about it often with great affection. He had many good friends in Hong Kong and we shall all miss him terribly.

Kenneth W. Hynnen Sadlrr, Director, Hong Kong Tourist Association.

I WAS shocked to hear of the very sad news today of Arthur Sandles' death in Switzerland. Not only was he highly respected as a journalist, but I know from personal experience that his views and thoughts on the travel industry itself were often sought by the most senior executives involved in some of the biggest names in travel.

Robert Minto-Taylor Associate Director Burson-Marsteller

I CANNOT tell you how sad I was to read of the death of Arthur Sandles. He was a good friend of mine during my entire career at the Financial Times (we had also come out of the same stable at the Evening Advertiser, Swindon).

Arthur was a thoughtful, compassionate obituary writer and what I felt about Arthur as an entertaining, always well-informed, first-rate journalist. I can imagine how badly he will be missed on

the Financial Times. Ray Duffier, Central Director, Public and Overseas Relations, The Electricity Council.

IT IS with great sadness that I have learnt of the death of Mr Arthur Sandles. It was always a pleasure to have professional dealings with him where his knowledge and accuracy were greatly appreciated.

René Bordy Director French Government Tourist Office

IT WAS with great sadness that we heard of Arthur Sandles' death in Switzerland yesterday, and on behalf of all at Dan-Air and Newman Holdings we extend our condolences to yourself and his colleagues and especially to his family.

F. F. Newman, Chairman, Dan-Air Services Ltd.

I AM deeply saddened to read this morning of Arthur Sandles' death. I would not attempt to add to your sensitive obituary — he was just a fine man to be with, making work a pleasure.

John Duncan Division Vice-President, American Express Europe Limited.

I KNEW him for some 20 years, and found him to be not only one of the most pleasant and personable people in journalism but also a highly principled and articulate writer. B. D. Crisp, UK Director Canard Line

I WAS greatly saddened to read of the death of Arthur Sandles

as reported in your paper today. His articles on travel and in particular on skiing were always well researched and highly readable; indeed often a highlight of your Saturday Review section.

S. J. H. Coles, Hotel Restaurant Guggital, Zug.

ARTHUR WILL obviously be missed by all who knew him and those of us in the tourism industry will particularly miss his brilliant and, above all, accurate reporting.

Gordon L. McNally, VRD, Chairman, Exchange Travel (Holdings) Ltd.

YOUR EXCELLENT obituary notice mirrored our feelings about Arthur who was always so fair and kindly in all the dealings we have had with him since the 1960s. All of our travel clients were equally distressed, especially Silk Cut Travel with whom he so recently climbed Kilimanjaro, and Moon Travel whose headquarters Arthur opened a few years ago.

Joan Scott, Public Relations Limited.

I WRITE to tell you how shocked we are by the news of Arthur Sandles' death. Your own obituary admirably conveys his qualities. He has long been a giant in the journalistic field of travel and tourism. To me his greatest strength was that he avoided the superficial, romantic and non-critical balooce which, I feel, was so much of this area of journalism.

Michael Herbert, Chief Executive, Madame Tussaud's Ltd.

I AM not normally moved to write letters to the Press, but on reading this sad news in your paper today felt that I would like his family to know how much we miss him and I will miss his articles. He helped to make our Saturday, and our desk is full of "cuttings" of "Sandles holidays" — just waiting for the time to be off on them, accompanied always by the cuttings, for reference when we are away.

Peter Johnson, Macclesfield.

Holidays and Travel

Overseas

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Flights

Table with flight routes and prices: LONG ISLAND, EUROPEAN, FLORIANE, COLUMBUS

COLUMBUS

NEAR EAST

14 Days Cairo, Luxor, Jerusalem, Petra—£998 14 Days Damascus, Krak, Palmyra, Petra—£763 12 Days Nile Cruise—£210 9 Days Amman, Petra, Aqaba—£509

EXODUS EXPEDITIONS Walking, Adventure and Cultural tours in Britain, Bolivia, China, Egypt, Greece, Guatemala, India, Indonesia, Japan, Kashmir, Kenya, Ladakh, Madagascar, Mexico, Morocco, Nepal, Pakistan, Peru, Spain, Sri Lanka, Tanzania, Tibet, Turkey, Yemen.

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HEAVY SNOW FALLS SKI BARGAINS Chalet parties from £129 Self-catering from £89 Late bookings Pay by credit card, collect tickets at Gatwick SKI Mac G 01-351 5446

Hotels

Touch down and Take off

Advertisement for Air France Holidays and Welcome to France Holidays, featuring a car illustration and flight information.

U.K.

Advertisements for Dorset Square Hotel and Golf Holidays.

Large advertisement for Halley's Comet Transatlantic Cruise, featuring a map of the route and detailed text about the 3-week cruise to North Africa, Brazil and the Caribbean.

Advertisement for India, featuring a scenic image of a mountain landscape and text about a 9-hour flight to India.

Advertisement for Gino & Elena & Ted & Alice... but not Tom Dick & Harry, featuring a list of holiday properties.

Advertisement for Motor Cars, listing various models and prices from Bradshaw & Webb.

Advertisement for Gardening, featuring Garden Soil Testing Brings and Big Dividends!

Advertisement for Company Notices and Contracts and Tenders.

Advertisement for Personal services, including J. Dege & Sons Special Offer.

Advertisement for Clubs and Gardening services.

DIVERSIONS



'Hippos are quite shy, except Henry'

Lucia van der Post

BACK IN London it had sounded rather a lark. "I am off to canoe down the Zambezi..."



shouldn't trail a band or a leg in the water if I were you. I remembered reading somewhere that there were said to be one crocodile for every 50 yards of river.

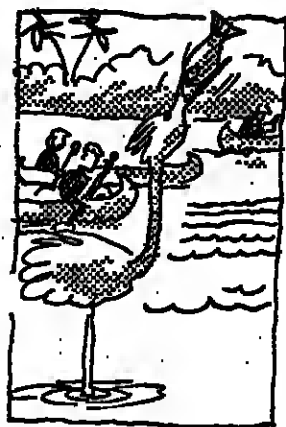
expect to share our spot with lion, buffalo, elephant, hyena, rhino and all the other animals that are so thrilling when viewed from a Land Rover but a little too thrilling when there's nothing between you and them but a wild hope that they'll behave like the textbooks say and push off.

tion to take and to head off the hippo. I tapped mercilessly with my paddle on the front of the canoe, giving the hippo ample time to prove how shy they were and duck down into deep water.

Behind us came the three other canoes. A South African couple must have been practising in secret—they took to it like Red Indians and were soon heading off to check on birds, their great passion.

The third canoe was making chequered progress but it was soon clear it would not be long before they got their act together. The fourth canoe supplied the comedy. Veering crazily between the Zambian and the Zimbabwean sides, they seemed able to go backwards and sideways but not forward. It was not long before the atmosphere aboard resembled nothing so much as that between Captain Bligh and Fletcher Christian.

But we made it through the gorge in time to pull into the first sandy bank where we were to pitch camp. We all helped unload the boats, put up the table and chairs and set together the little canvas stretchers we would sleep on. We collected firewood with many anxious looks into the dusk for looming shapes. Tony gave us Spaghetti Bolognese with salad and plenty of wine. We all felt good. We had made it through the first day. We edged our stretchers close



plains with long views to the line of Zambian mountains in the distance. Incredible bird life (our South African bird lovers were beside themselves with excitement, grappling with binoculars, cameras and bird-books) and lots of sleepy islands which we began to eye as breakfast and bathing spots. Breakfasts were late, after we had paddled in the most beautiful light of the day, but they were vast—sausages, eggs, tinned fruit, toast, tea or coffee. Mid-morning we would link the canoes together by hooking a leg over into each other's canoe, enabling us to drift downriver together sipping Zambian wine, cracking silly jokes and hoping wildly there wasn't a hippo in the way.

We had our small adventures. Once when Tony and I had dropped in the river, the going two different ways around a group of hippo, cutting them off from deep water. Everybody saw the danger at the same time. A wonderful thing, adrenalin. They might have been testing for a place in an Olympic boat, judging by the speed with which one canoe set off for Zambia and the other for Zimbabwe.

The nights were noisy but relatively free from drama. Once, or so they tell me, two hyenas fought a personal battle just 20 yards from our stretchers. I slept.

and the sort of jaws that it's much easier to admire in photographs than close-to. They tend to hang around in groups and are highly territorial so Tony seemed pretty confident of being able to predict where they were likely to be. "What if, or, they've moved a bit or you get it wrong?" "You paddle like hell, making sure you never cut them off from deep water. Always aim for the sides of the river and the hippo will dive for cover like a Russian submarine in the wrong harbour. They're quite shy really—except for Henry. Henry's different but I'll give you lots of warning when we get near him."

Then there were the crocodiles. "Not much of a bizard," said Tony. "but I shouldn't trail a band or a leg in the water if I were you. I remembered reading somewhere that there were said to be one crocodile for every 50 yards of river. "What if, or, the canoe tips over?" "Very unlikely, you'd have to do something very silly but if you do and it does you'll have to hang on or swim for the bank until I can get to you."

At this point I pass on for free the best advice I have to offer to anybody bent on a similar adventure—choose your canoe partner carefully. I was lucky. I got Tony, the guide. Sunburned, blond, wiry and all of 20 years old, he knew exactly what time of day it was. Husbands and wives, he had observed, do not necessarily make the perfect team. "There have been some surprisingly nasty incidents with paddles," he told us, "and you'd be surprised at how well sound travels across the water."

The thing about canoeing is that it takes two. The chap in the front can contribute effort and general elbow grease. He cannot affect the direction. It is the chap in the back who does the steering. So, if you start heading for a group of hippos or you find yourself lodged in a thornbush, and you are in the front, there isn't a lot you can do except hope for the best. At night we would be pitching our camp in wild, uninhabited areas on the Zimbabwean side of the river. There we could



HOW TO SPEND IT

Henry the hippo was waiting for us. As we rounded the corner for Rukomechi, he headed straight for us. Tony had him taped, though, and skinned him skilfully. A last sip of wine, a last drift down the river and our adventure was almost over.

For four days there had been just the eight of us and the river, the birds and the animals that belong there. The only other people we had seen were a few Zambian fishermen fishing the way they'd always done since time began. It can't have changed much since Livingstone's day. We had had an African experience that all of us can't wait to repeat.

Abercrombie & Kent's Beccater safari takes in four days on the Zambezi, two days at the enchanting Rukomechi camp (from which you can walk, drive and view game at the nearby Mana Pools reserve). It costs £223, excluding flights. It can be added onto any other Abercrombie & Kent holiday and there are also seven-day trips available.

For further details write to: Abercrombie & Kent, Stone Square House, Helpline Place, London SW1 8NS. Tel 01-730 9600.

Dial a bongo drum to order your kit

THE CHIEF difference between Livingstone's mode of travelling and ours is that he had 100 porters or more to carry the stuff. You will be wise to bring no more than you can comfortably carry yourself.

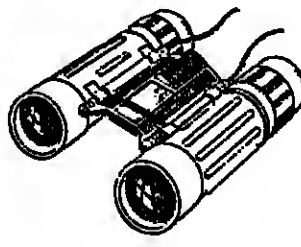
Few people are likely to head for Africa for funancing alone — most are likely to tack on before or after a more traditional look at some of Africa's game parks.

On the canoeing safari you will be allowed only one small holdall (you wouldn't want to do without the hoze, the stretchers, the food and all the other essentials that have to be stowed aboard would you?). The ideal solution would be to pack a waterproof holdall into your main suitcase and then simply pull it out and pack it in the canoeing section. If you don't own (can't find a waterproof version) you can do what I did — simply enclose the whole thing in a strong dustbin liner and fuol it at the lip — snug, elegant, but extremely practical. Abercrombie & Kent issues a very comprehensive list of other essentials which you are wise to follow implicitly (apart from anything else film, medicaments and many other necessities are very difficult to find anywhere in Zimbabwe).

The clothes that look best in Africa are the classic, pure cotton, safari style garments in beige or khaki (so as not to frighten the animals) but I have had little luck tracking them down in Britain. If you are going through Nairobi, you can kit yourself out in authentic gear either in the town itself or in the Hotel Norfolk's excellent shop — the plain safari-style shirts, in soft, pure cotton, seem good value and certainly are practical and comfortable to wear.

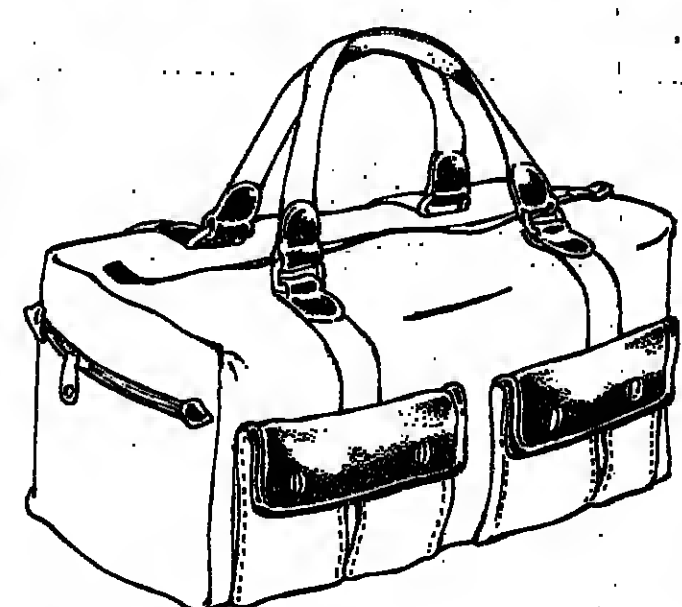
Similarly, if you are going through Victoria Falls, the Victoria Falls hotel has a shop that usually has some good classic clothing — also a topee if you have the kind of personality that can carry it off.

If you are of a nervous disposition and don't like to leave such vital purchases until you get there, let me introduce you to the most authentic source of true safari gear that I have found — Banana Republic Travel & Safari Clothing Box 7737, San Francisco, CA 94120. It has a gem of a catalogue which you can order by post or by telephone (415.777.5200). Do not be put off by the sound of bongo drums at the other end — this is their way of



Above: lightweight, foldaway khaki, 8 x 21 binoculars, £49.99 from Kaleidoscope.

Above right: jaunty classic, copied from an authentic French army bush hat found in a Paris flea market. In 100 per cent water repellent cotton, four grommets for ventilation, \$15. Right: wide-legged 100 per cent cotton Gurkha shorts, \$25, both from Banana Republic



In tough, natural linen, with leather trim, completely washable, travelling bag, 23in by 12in by 11in, \$149 from Banana Republic. There is also a duffel bag (\$149) and a shoulder bag (\$129) in this Linea Viaggio range.

any moment. Readers in Britain can order by phone by quoting an American Express number (or, more conventionally, by post). For those who can't be bothered with transatlantic transactions I can only suggest scouring the army surplus shops.

Banana Republic caters for the adventurer, the traveller and tois of people who never go anywhere but just like simple, classic clothes in pure, natural fabrics. Besides the most useful bush hat I have found outside Africa, the most comfortable pair of khaki shorts, some beautifully plain leather belts with solid brass buckles, it has its own range of luggage in tough linen and leather ("The idea of selling synthetic bags to our astute and demanding customers was about as appealing as wearing long polyester underwear in the jungle").

Jan Morris, author of Journeys and many other travel books, is an ardent admirer of the Linea Viaggio line. This is what she has to say about them. "These bags are much the most extravagant travelling gear I have ever possessed, but they have affected me unexpectedly. Carrying them around has not made me feel richer, or grander, but essentially more loche. Their easy floppiness gives me a raring sensation, as if this is their way of

leather fittings have something of the poacher's bag. Their linen substance is a bit sort of raffish. And their capacious external pockets of open mesh which remind me of map-containers in the roof of very old Rolls-Royces, reassures me that in an emergency I can stuff almost anything into them. forged passport to Maria Theresa dollars, before fleeing into the night!"

For serious photographers there is the British Correspondent's bag which will hold four lenses and three camera bodies, as well as the photo-journalist's vest which has fifteen pockets ("a world record perhaps?") for lenses, film cans, light meters, keys, wallets etc.

For serious safari-goers

SafariQuip, a British company at 20 Mill Brow, Marple Bridge, Stockport SK6 5LK, is a useful company to note. It supplies very sturdy torobes, tools, a good cotton money belt, waterproof matches, and some extremely strong, dustproof camera bags as well as the best insect repellent I know — Jungle Formula. Write for a catalogue, a new, larger improved one will be out in February. Some fine plain cotton (twill) clothing will also be available to order.

Don't go without a birdbook — Newman's Birds of Southern Africa (MacMillan, £9.95) is the book for the Zambezi valley. Ferraday & Sons of Manica Road, Harare, Zimbabwe, I'm told, make to measure tough protective canvas zipped covers

for books going on bazarzard journeys.

Binoculars are another essential but are difficult to choose unless you are very knowledgeable or get a more than usually helpful sales person. For safaris, I like binoculars to be light enough to sling round my neck (what with your camera, birdbook, suncream, sunglasses and sunhat you can easily find yourself as laden as any of Livingstone's porters). The best bargain I have come across recently is the light, foldable set produced especially for Kaleidoscope, the mail order company. They are khaki-coloured, fold down to 11" by 2 1/2" by 4", weigh 264 grams, yet magnify to 8 x 21, all for £39.99. To order write to Kaleidoscope Christmas Edition, Gedding Road, Leicester LE2 5DL, quoting the catalogue number 26K 466.

When choosing binoculars, remember the first number (the 8 in this case) refers to the number of times the image will be magnified. The second number (21) gives you the diameter of the lens. In general, the larger, the brighter. For perfect bird-watching you could probably do with 8 x 30 and the crème de la crème are, of course, the Zeiss and Leitz medium-weight ones. These, though, would set you back about £200.

my little Olympus XA2, and much laughter it provoked from the heavy gang with their lenses, zooms and other paraphernalia. However, I was always much less-laden down than they were. I saw most of the trip with my own eyes and not through the lens (I sometimes got the feeling the keen photographers never saw the real thing, just images at the end of a black tube) and I'm left with some smashing holiday snaps. If nothing holds you a glossy magazine.

For those who want something a little more sophisticated, the FT's Picture Editor, Glyn Genin, who specialises in wild life photography, has some advice.

A 35mm single lens reflex fitted with a medium telephoto (135mm, 180mm, or 200mm) lens, or a telephoto zoom (with an 80mm to 200mm range) will cope well with most wildlife photographs in the bush. A wide-angle (28mm or 35mm) will cover most other situations.

Cameras with a "Program" automatic setting, such as the Nikon FA, cope superbly with difficult light. You will probably have to pay about £300 just for the camera.

If you use longer focal length lenses, invest in a monopod (a one-legged tripod) to support the weight — a folded abrit or sweater can help support a lens on Landrover roof or window sill.

Golf

Daft successes

THE GIMMICK-MAD golf equipment manufacturers of US, where most such innovative developments originate, caught a real cold in 1985. For the first time in recent memory the sale of matched sets of woods and irons fell significantly, according to a survey conducted by the American magazine Golf Digest. It is an indication of consumer suspicion that is hardly surprising.

Over the last 10 years the buyer has been bombarded by a plethora of shameful gimmicks. Aluminium, fibreglass, graphite carbon fibre, titanium and ultra-lightweight steel shafts have been forced upon the market in quick succession.

Toe-heel-wrought, investment-cast irons which were hollowed out in the back, dull grey in finish, and largely off-set, became all the rage when King's founding genius, Karsten Solheim, brought them to the market place. He was not amused by flattery in the form of shameless imitation. Iron blades completely hollowed out inside, like the metal woods that preceded them, are now sold.

There is one major exception, however. ProGroup Inc, the Chattanooga, Tennessee company with which Arnold Palmer is associated, has come out with a set of irons, trademarked Axiom, that are radically different in shape to anything I have ever seen.

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وكان من الأفضل

DIVERSIONS

Starting from scratch

Please excuse me, I must fly...



Dina Thomson hang-gliding near Pewsey, Wiltshire.

COW DUNG and sheep droppings—the hidden dangers of hang-gliding. Apart from falling head-first into the substance, consider also the indignity of having to wave away the offending animals before you take to flight. Blissfully unaware of such pitfalls, on a misty winter morning, seven intrepid aspiring pilots, myself included, met at the offices of the Wiltshire hang-gliding centre. A physicist, a civil servant, a builder, a British Telecom manager—we appeared to have little in common except a reasonable state of physical fitness and a seemingly lunatic desire "to fly". We were welcomed by Tony Hughes, 30, current European hang-gliding champion who set up the centre, and Steve Morris, 29, one of our instructors. After introductions, we signed a "disclaimer" relieving the centre of all responsibility in case of damage to life or limb. That woke us up. Steve Morris spent an hour or so going through the basics of aerodynamics and the workings of a hang-glider. So long as the air is rising faster than the glider is sinking to earth, it will maintain or gain height. You control the glider by shifting your weight forwards and backwards to alter speed and from side-to-side to turn. Simple. The more impatient among us began to shift in our seats. We were given a chance to use a simulator of a glider's control frame, tucked away in a garage. Clambering into a harness and suspending myself from the top of the control frame, I had my first taste of what it felt like to "hang" from a glider—wonderful, if a bit silly. A quick pub lunch and we were off to an extremely gentle slope chosen for wind direction, which happened to be inhibited by a flock of sheep. We trudged up, carrying two unrigged hang-gliders and equipment, the slope beginning to feel distinctly like a hill. The equipment was undeniably heavy. At the top, we split into two groups according to weight and size. You can fly a hang-glider regardless of your size, but you should have an appropriate glider. The weight in our group ranged from just under eight to just over 13 stone. One glider for the entire group would have been too large for some and too small for others. The two instructors went over rigging and safety checks with agonising precision. Impatience to "get on with it" was studiously ignored. Hang-gliding is no more dangerous than many adventure sports but carelessness or recklessness could cost your life. We were ready. There was very little wind. Mist had given way to glorious sunshine, but the sheep had been joined by numerous cows who came up to lick the wings of the gliders, now resting on their noses like giant butterflies. I confess to a vague feeling of apprehension. Ropes were attached to the wings, rear and nose of the glider. To be left aloft unless necessary, and intended partly, I suspect, for reassurance. With a fellow student holding each rope and the instructor the "nose," I strapped myself in, picked up the glider by the control frame, and ran down the hill. The instructor abouted directions about keeping the wings level, but when I was lifted into the air and felt my feet leave the ground, all I felt was sheer delight. Too much perhaps. Ignoring the rule about keeping legs straight and getting ready to land, I flung them behind me, ready to head for never-never land. A tug on the "brake" rope at the rear as we approached the bottom of the field and I landed — on my hands and knees. In fact, I seemed to do a lot of that. Each time one of us took a turn with the glider, the others ran down the hill clutching the ropes, leaving them slack till landing. Then it was back up the hill carrying the glider. Four students, three turns each four or five times in one day... a great deal of running and, in my case, falling down. Sunset found most of us keen to continue. By Sunday morning the wind had gained in strength. We felt like old hands as we got the gliders ready. The routine was the same—we were learning to take-off, manoeuvre, and land the craft properly. On one of my "flights" Steve shouted at me to break the rules and look down to see how high I was. It felt marvelous—I was all of 20 feet off the ground. By Sunday evening the wind had dropped to the point where we had to run fast to get the glider off the ground. Most of us were also extremely tired, and the opportunity to go "solo" without the ropes, was tantalising, but difficult. Those who managed a successful solo flight "flew" a distance of about a hundred feet, if that. The air was so still, by now that a micro-light, a powered hang-glider appeared on the horizon. So did a hot air balloon. Amidst the silence and the setting sun, I was aware that all my muscles ached and my left hand was throbbing. My colleague will cry misanthropic if I neglect to mention that I finished with my left arm in plaster—a tiny broken bone resulting, no doubt, from persisting after exhaustion had set in. But now that it has come off, I can't wait to head for the Wiltshire Downs again.

Dina Thomson

Saleroom Shares in art energy



Kate Blacker's "Geisha 1981" at the Contemporary Art Society's Distribution Exhibition

A RARE event took place in London last Wednesday. The curators of more than 100 public art galleries — from the mighty Tate to the tiny Merihyr Tydfi — assembled at Christie's to select a new acquisition for their walls, courtesy of the Contemporary Arts Society (CAS). Every three years, the CAS makes a distribution of the works it has bought in that period. This enterprise both bolsters painters and sculptors and ensures that the galleries are refreshed with new works. Inevitably, some of the galleries will want the same picture, so a committee is called upon to make a distribution. The galleries can have few grumbles though; they make a small annual contribution to the CAS of just £200 and on average the picture they receive costs £1,000. By some quirk, most get the work they want. The CAS is making a fuss about this distribution because it has just celebrated its 75th anniversary. It is one of the more healthy progeny of the Bloomsbury Group, being started by Ottelie Morrell and her lover, Roger Fry, with the simple, if foolhardy, aim of making the British more conscious of the genius of their contemporary artists. Its first acquisition was Augustus John's "Smiling Woman" and works by William Nicholson, William Rothenstein and Eric Gill were among the early purchases, along with a Gauguin—hardly British but certainly a good buy. Over the period, the CAS has distributed 4,000 works of art to British galleries. It has had its ups and downs but is now exhibiting a new burst of energy. Its funds come from public galleries, from 2,000 "friends" and from corporate members who between them contribute around £60,000 annually. Each year, two members of the committee are let loose on the country and told to buy: on average, they acquire around 13 works which appeal to them, and once every three years there is a general share-out. Usually, they can buy at a discount. What choices have the museums at the present show (which is open to the public until Tuesday)? There are plenty of big names on offer such as Howard Hodgkin, Bridget Riley, John Burt Foster, Peter Blake, Terry Frost and John Walker. But while it would be nice to think that their work will grace some small provincial gallery, inevitably the committee tends to send the more costly acquisitions to the bigger galleries, who make a large contribution to funds. However, one of the joys of the CAS system is that insignificant purchases can become major masterpieces. More than 30 years ago, the small gallery at Batley, which contributed a pitance, was allocated a painting by the little-known Francis Bacon. It never took to the work and it is rarely on show; but it is now considered one of his masterpieces and would fetch £500,000 on the open market. Since most visitors to galleries pay more attention to the labels than to the pictures themselves, they should be aware of the contribution of the CAS to 20th century British art. The Tate has works by Sickert, Henry Moore, Matisse and many more, thanks to the CAS; and the attractive history produced for the 75th anniversary illustrates the Duncan Grant which graces Southampton Art Gallery, the William Roberts at Bradford, the Edward Burra at Nottingham, the Paul Nash at the Fitzwilliam in Cambridge and so on. For years, the CAS was restricted in its ambitions by its limited resources. It was treated generously by rich private patrons in the days when they existed but it is only in recent years that it has attempted to sell itself to business. As well as a drive for corporate sponsors, it offers companies a buying service for the enhancement of their office environment. It chose the art which enables the new headquarters of De Beers. It worked for Unilever on the renovation of its Blackfriars offices, buying not for investment but at the company's wish, to patronise promising young British artists. Its highest commission has been to furnish with art the NatWest skyscraper in the City, a task which cost over £100,000 but which, in time, will repay NatWest many times over. Some of its assignments are more modest, like the prints it secured for the BP dining rooms. Buying contemporary British art to brighten up offices and factories is the easiest, most practical and shrewdest way in which companies can sponsor the arts in the UK. Now that most contemporary art is figurative, there should be no fears that the CAS will attempt to foist the numbingly avant-garde on its corporate walls. The CAS will buy according to instructions—but it will buy quality which will appreciate, while enhancing the environment of employees. A visit to Christie's next week will give some idea on what the committee members of the CAS consider to be the best of British art available for purchase with a modest budget. The buyers are sometimes encouraged to go for small sculptures, or certain names; but in the main they regard it as a personal competitive exercise, using the rare opportunity of spending the CAS's money on acquiring works of art which they hope will grow in importance over the years. It is as good an opportunity as any to see where the professionals think British art is at in 1986.

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Antony Thorncroft

Christmas quiz solutions

THE standard of entries in the FT Christmas quiz was "really impressive," according to Honey Russell who compiled and judged the quiz. Most entrants had only a couple of wrong answers. Congratulations, and a magnum of champagne to Stephen Barty, John Prentice and Ms G. Phillips.

- CITY TEASERS
1-Debenham, taken over by Burtons.
2-Kit McMahon, deputy governor of the Bank of England who moved to Midland Bank.
3-James Gulliver of Argyl group who bid for Distillers.
4-Ernest Saunders of Guinness who took over Bells.
5-Brian Sedgmore, Labour MP, who consistently attacked City "scandals" in the House of Commons (1985 marked the 300th anniversary of the battle of Sedgmore).
6-Trustee Savings Bank, whose plan to be floated as public company was delayed by the Scottish Court of Session.
7-Nationwide Building Society, whose proposed merger with the Woolwich was ralled off.

- 8-Allied Lyons group fighting a bid from Elders DXL.
9-Laura Ashley group who went public.
10-Hanson Trust, whose take-over bid threatened Imperial's plan to merge with United Biscuits.
11-Jan Hay Davidson, who announced his resignation as chief executive of Lloyd's of London.
12-Pineapple Dance Studios, the USM company that announced a sharp decline in profitability.
13-Securities and Investments Board, and Marketing of Investments Board Organising Committee.

- RING OUT THE OLD
1-(a) Mrs Cotton was a surrogate mother (b) Britain's first black-bishop (c) Foreign Minister (d) The House of Lords (e) Union of Democratic Mine-workers.
2-(a) Italian liner hijacked by a PLO faction off Egypt (b) Civil servant acquitted of breaking the Official Secrets Act (c) Failed executive jet project in Northern Ireland (d) Wimbledon men's singles champion (e) Bradford headmaster suspended after criticising race policy (f) London RGB head who defected.
3-(a) The coal strike (b) Greenpeace (c) The Boeing 737 which crashed at Manchester Airport.
4-(a) Oxford University (b) The miners' strike (delegate conference) (c) Alleged irregularities in the first ballot.
5-(a) Prince William made finger-mice on his first day at school (b) Princess Margaret is the Dover-Calais Hoverport ferry which crashed in the harbor on arrival (c) Roland Rat and Debbie Rex.
6-(a) A burst dam (b) Elena (Gloria also accepted) (c) Bradford City football stadium fire.

- 7-(a) Sir Clive Sinclair (b) Sir Freddie Laker (c) Dorchester Hotel.
8-(a) They both sank during an attempt on the Atlantic crossing record (the discovery was the Titanic) (b) They appear on stamps for British Film Year (c) Shula Archer (of The Archers and Jeffrey Archer.
9-(a) Martin McGuinness, IRA, Gregory Campbell, Loyalist (b) Harley Street slimming expert (c) JFK Stadium, Philadelphia.
10-(a) In German and Austrian wines (b) It is the book by Sarah Keys (c) Phone-tapping.
11-(a) Lord Beeching (b) Orson Welles (c) Roy Plomley (d) Yul Brynner.
12-(a) Uganda (b) Ian Botham (c) Barry McGuigan (d) Douglas Hurd (e) Lester Piggot.
13-Margaret Thatcher.

- LOOSE CONNECTIONS
1-The week.
2-Another fine mess.
3-Man.
4-Cagney.
5-East Enders in Westpoint.
6-William Morris.
7-Railway stations.
8-Teddy and Dolly.
9-Fletcher for the Archers.
10-(a) George Cole (b) Siegfried and Tristan (c) Iolambe is Reggie Perrin's middle name.
11-Change of name to that of a revolutionary leader.
12-2001.
13-Faith, hope and charity.
14-George and Yootha.
15-Sleeve.
16-Blake.
17-Punch and Judy (Hobby also accepted).
18-(a) "Road" films (b) P. D. James books and TV serials (c) Watch.
19-Ford.
20-Changed their surname to Fields.
21-Atlas Smith end Jones.
22-Enterprise.

Costs

enough to determine whether or not you are committed.
● Your first hang-glider could cost as little as £250 for a second-hand machine; about £800 for a new one. Harness and helmet could be another £200. Warm clothing, stout footwear and gloves are a must.
Men and women of all ages can hang-glide, as long as they are reasonably fit and active. Training may differ in style from school to school, but for your own sake, make sure the school is registered with the BHGA.
● British Hang Gliding Association, 170 High Street, Barching, Bedford (0234) 751688.
● Tony Hughes or Steve Morris, Wiltshire Hang Gliding Centre, 170 High Street, Barching, Marlborough, Wiltshire (0672) 816321.

Prices are competitive, but a weekend introductory course at The Wiltshire Hang Gliding Centre will cost you £35. Prices fall if you decide to opt for several days in a row — a beginners' six-day week costs £132.50. A two-day introductory course should be

Gardening

Seeds of success

BREEDING new plants to be raised from seed has become such an international business that most retail seedsmen are left with the role of marketing other people's novelties. The principle newcomers each year will be found in almost all the catalogues. I have just been comparing the lists of four of our leading seedsmen, and they are so different that I would not wish to be without any of them. Unwins of Histon, Cambridge is the simplest in presentation, a straightforward alphabetical list without even an index to help you on your way. I like the method Unwins use to draw attention to newcomers by ringing them with a blue or red line that looks as if casually drawn with a ball-point. The catalogue from Suttons Seeds, Hale Road, Torquay, keeps most closely to traditional methods of naming and presentation. It is mainly alphabetical, with sweet peas at the end of the flower section, but there is also a separate page for seeds of rock garden plants and a well-illustrated nine page section on bulbs, corms and tubers for spring planting, which includes dahlias, gladioli and lilies. Suttons also give good cultural advice, both specifically and in a more general way in two pages interspersed between the flower and vegetable sections. This catalogue includes a comprehensive index which gives popular as well as botanical names. Dobies of Llangollen, Clwyd, have an altogether different approach to catalogue making. They believe in numerous sections: foliage plants, greenhouse plants, half-hardy annuals, hardy annuals, and perennials linked with biennials. Each section is given a distinctive colour tag on every page for easy reference. What I like best of all about the Dobies catalogue is the clarity and comprehensiveness of the cultural recommendations, which are the most help-

BRIDGE

TODAY'S hand from rubber bridge teaches valuable lessons of dummy play and defence. Let us see how a declarer brought home a tricky contract:
N ♠ 4
♥ 7 6 5 3 2
♦ K 5 3
♣ 7 5
W ♠ K J 8 6 2
♥ 10 9 5 3
♦ A Q 9
♣ J 10 9 8
E ♠ Q 7
♥ A J 8 4
♦ 8 6 4
♣ A K Q
With East-West vulnerable, South dealt and opened the bidding with one heart. West passed, and North's raise to four hearts concluded the auction.



West led the club knave, and the declarer, assessed the position. If the trumpa broke evenly there was no problem, but if one defender held both king and queen, everything might depend upon the position of the diamond ace. Winning the club lead with his queen, declarer cashed the ace of hearts, finding East with both missing honours. He then crossed to the spade ace, returned a club to his king, and followed with the ace on which he discarded dummy's remaining spade. Ruffing his spade queen on the table, he threw East into the lead with a heart return and claimed his contract. East was helpless. A diamond return would set up dummy's king, a spade ruff would concede a ruff discard. A first class performance. "We've all seen endplays before," you say. "What's so special about this one?" The answer is the perfect timing. If South, after cashing the trump ace, sees the obvious chance of an endplay, but without sufficient thought cashes his other two club honours in order to discard the four of spades, and then crosses to the ace of spades, bow is he going to return to hand to complete the elimination by ruffing the spade queen? He must lead back a trump, and allow East to escape the endplay by exiting with a spade. E. P. C. Cotter

HARRODS SALE DAVID MORRIS IS OFFERING 50% DISCOUNT on selected models of Piaget, Baume & Mercier, Van Cleef & Arpels and Vacheron Constantin watches during Harrods sale, until the 1st February in the David Morris Room, Ground Floor, Harrods, Knightsbridge, London SW1X 7XL. Tel: 01-730 1234. Ext: 2551. *All reductions are from Harrods previous prices.

NINA CAMPBELL LTD SALE STARTS WEDNESDAY JANUARY 15th FOR ONE WEEK ONLY OPENING TIMES: MON-FRI 9.30-5.30 SAT 10-4 9 Walton Street, London, SW3

TELEPHONE 01-246 8086 for the FT INTERNATIONAL MARKET REPORTS *Including Wall St, Tokyo, Sydney and Hong Kong *Updated twice daily to include opening Wall St advices

We are pleased to announce our WINTER SALE You are invited to take advantage of the appealing reductions on our collections of Polo for men and Ralph Lauren for women. The Polo Ralph Lauren Shop 143 New Bond Street London W1 (01) 491-4967

BOOKS

Clem—architect of postwar era

CLEMENT ATTLEE A POLITICAL BIOGRAPHY by Trevor Burridge Jonathan Cape, £20, 401 pages

THE STORY of Clement Attlee in large part the story of Britain in the first half of the twentieth century. It has taken a long time for the fact to become clear. Attlee was overshadowed by Churchill in the second world war. A public opinion poll in April 1942 suggested that only 2 per cent of the electorate would have liked him to succeed, should anything have happened to the Leader. Most of the rest preferred Eden or Cripps.

He was slightly upstaged again when Labour lost the general election in 1951 and Churchill returned as Prime Minister, making way for what turned out to be 13 years of Tory rule.

Yet the continuity lies with Attlee. It was he as much as anyone who was responsible for policy during the war, for the preparation and conduct of foreign policy after the war was over, for Indian independence, and for the establishment of the welfare state. It was he, not Churchill, who won the General Election of 1945—the first for 10 years—and who shaped so much of what subsequent generations have inherited.

Indeed one can go further. After a relatively idyllic, if undistinguished, youth (minor public school and Oxford), Attlee never changed. His father was a Liberal; Attlee's own initial instincts were basically Tory and imperialist. The transformation took place after university when he visited London's east end and saw the poverty.

was to become an integral part of the coalition during the second. His aim was to unite the people in peacetime as they were sometimes united in war. But he was still a Labour Party man. He had been Private Parliamentary Secretary to Ramsay MacDonald, but did not follow him into the national government in 1931. When he took Labour into the wartime coalition, he made certain that it would maintain its separate identity. The ultimate proof that he was right was the sweeping electoral victory in 1945.

There have been two major books on Attlee in the last few years. The first, and authorised, biography was written by Keoneth Harris and published by Weidenfeld and Nicolson in 1952. It had the asset of being based partly on direct conversations with the subject, one of which includes Attlee's wife, Vi, saying: "Clem was never really a socialist, were you, darling?" When Attlee just grunted, she added: "Well, not a rabid one."

Trevor Burridge is professor of British history at the University of Montreal. His work was three-quarters written when Harris's appeared, though there was still time for some co-operation between the two authors. In a curious way Burridge turns out to be almost as personal in giving the flavour of the man.

Attlee was famous for being laconic, for giving monosyllabic answers to long lectures or letters. Burridge gives two examples of his view of politics. "Democracy of course meant government by discussion, but it was only effective if you could stop people talking unnecessarily." And again, in standing up to the Labour Party Conference: "If you begin to consider yourself solely responsible to a political party, you're half way to a dictatorship."

Attlee was to spend most of his life trying to answer that question in a practical manner. There was also the war, or the wars. Burridge brings out more clearly than before Attlee's role in the shaping of British policy after 1945. Much of it had been carefully formulated in advance and indeed Attlee was the chairman of the relevant sub-committee of the War Cabinet. He had three main aims: to prevent a German resurgence, a US withdrawal from Europe, and to counter Soviet intransigence. In all, he broadly succeeded, though there was no guarantee at the time that the Americans would stay, and one of the reasons why he kept the British bomb was as a diplomatic tool to persuade the US that Britain was a serious power.

Attlee himself ascribed any success he had in politics to being a good chairman, which undoubtedly he was. Yet perhaps there was something in the climate of the time that favoured him. In one respect he was lucky: he kept his seat in the General Elections of 1931 and 1935 when other potential Labour leaders were outside Parliament. Had it not been for that, he might never have been leader at all, and certainly not for so long. Luck apart, however, he combined the qualities that were right for the times. He was a patriot, well-versed in the realities of foreign affairs and warfare, and insistent on social justice.

No one could easily attack his credentials. Even in the Labour Party his public school background was probably helpful. He had grown up with the same values of loyalty as some of the trade union leaders such as Ernest Bevin who became Foreign Secretary and was his closest political friend. If there

was any suggestion that he was subservient to Churchill during the war, some of the correspondence that has been published in the past few years belies it. Attlee could be extremely tough. He was a national leader.

The scale of the triumph in 1945 surprised almost everyone. What must have been pleasing to Attlee were the results from the English counties where Labour nearly drew level with the Conservatives. It was the realisation of a dream of bringing all the strands in British life together. With hindsight it was also Labour's finest hour. Never again has the Party done so well in the South. By 1951, when the Tories came back, the north-south divide in British politics was already getting under way. Yet it is worth pondering that voters started deserting Labour—many simply switched in 1951 from Liberal to Tory—not because the Government had failed, but because it had achieved most of the things it had set out to. A more affluent society tends to vote Conservative, and anyway the Churchill who again became Prime Minister had been heavily influenced by the approach and policies of Clement Attlee. It was the latter who produced the wartime and the post-war consensus.

Burridge's book lacks some of the sweep of Harris's. In particular, it lacks the two splendid self-contained chapters on India and Palestine. Indeed Attlee seems to have woken up to the importance of India in Attlee's career rather late. There is a distinctly cursory reference to his membership of "a" Statutory Commission in 1927. It was the Simon Commission, which was to shape all Attlee's subsequent thinking on the subject. As Burridge himself recognises later on, it was perhaps his emergence as Labour's foremost spokesman on India affairs in the 1930s that first set him on the path to the leadership. It was "possibly India," Attlee said in 1959, for which he thought he might be best remembered.

Still, both books should be read. Attlee's reputation is rising all the time. Malcolm Rutherford



Attlee caught by a Vogue photographer. It is one of many fascinating period photographs in "The Forties in Vogue" compiled by Carolyn Hall (Octopus Books, £10.95).



Smith's shop in Kingsway, London, as it was in the early part of the century—an illustration from "First With the News" reviewed below

Paper chain power

FIRST WITH THE NEWS. The History of W. H. Smith, 1792-1972, by Charles Wilson. Jonathan Cape, £16.00, 510 pages

THE BRITISH passion for newspapers dates from the eighteenth century. Well-to-do readers liked them, then as now, to have them delivered to their doorsteps. Towards the end of the century a Mr and Mrs Henry Walton Smith established a small newskiosk business (a paper-round) in Mayfair. He died in 1792 but she kept the business going with the help of a partner until her death in 1816.

It was a busy period for news, home and abroad, but a difficult one for newspapers to whose regular production costs were added the burden of the Government stamp duty. However, the business survived and developed. After the mother's death, her two sons took it over in partnership, from a house in Duke Street where the younger and more able one, William Henry (W. H. Smith I) lived with his family. H. & W. Smith now styled the scope of their business as "News, paper agents, Booksellers and Binders."

Such was the origin of the business still going strong today, still selling newspapers and other reading-matter, and many other products as well, in response to modern consumers' demands, still essentially engaged in distribution rather than production. W. H. Smith I managed the business soundly and strenuously for some 40 years, making it the leader in its field. Eventually in the high noon of the Victorian era the time came for him to hand over to his son, W. H. Smith II.

The son had a much wider range of interests than his father. As a young man he had wanted to become a priest (hence his later nickname, Old Morality) but he relinquished that ambition to go into the firm which, when he took it over, had reached a crucial phase in its development on account of the network of railways then under construction, linking the entire country, making it possible for newspapers to become truly national in their area of distribution. The routine business life did not wholly satisfy W. H. Smith II who had many educational and charitable interests. In 1856 he announced his intention to stand for Parliament. His career as an MP and Cabinet Minister has been the subject of two previous books and is therefore not gone into in this one. He continued whilst MP

to remain the head of the business, and still to keep an eye on it, but leaving the day-to-day management and decision-making to others. "The firm was to become," writes Charles Wilson, "in effect an early and in many ways unique example of a business that remained strictly private yet professionally managed." Something of this still lingers even though it is now a huge public company.

As the story unfolds throughout the 18th and 20th centuries the name Smith (and Hableton the name taken when Smith II's widow was ennobled) continues to dominate the partnership, and later the board of directors, but gradually it is joined by other names, such as Hornby and Troughton, on whose owners' abilities the success of the company comes to depend.

Company history, of which First With the News is a fine example, has taken on a new lease of life in the hands of Charles Wilson, Emeritus Professor of Modern History at Cambridge. In his earlier three-volume history of Unilever he showed how big corporations may serve as models for the interplay of the main social and economic forces of the period, and here he reveals how this is equally true of a non-manufacturing company like W. H. Smith.

Wilson's method, which he applies so energetically here, in full command of a vast archive, is to highlight the personalities of those servants of the com-

pany who played a significant part in its history against the background of the larger historical tendencies that determined their field of operation.

In the case of W. H. Smith, the main fact of life for many years was the expansion and rationalisation of the railway system. The chief outlet for the company's products throughout the 19th century was the railway bookstall. The most dramatic part of this history is the long war of attrition—it seems fair thus to describe it—between Smith's and the railway companies over the rentals through which these bookstalls could continue to operate profitably. Smith's were squeezed beyond endurance until at length the decision was taken in 1905 by C. H. St John Hornby to transfer the company's business to shops in the High Street.

The history is not only dramatic at times but also wonderfully complete, even though the period from 1919-1972 is dealt with merely in outline. The one omission seems to be any reference to the Awarard, the first of the post-war major literary prizes in Britain, set up several years before the Booker Prize and with an exceptional record of worthy recipients. This continuing effort at patronage of literature on the part of the company, deserved a paragraph at least in its history. Otherwise, full marks.

Anthony Curtis

Fiction Splinters of reality

YOUNG HEARTS CRYING by Richard Yates. Methuen, £9.95, 347 pages

BACK IN THE WORLD by Tobias Wolff. Cape, £8.95, 221 pages

THE WORM IN THE ROSE by Tom Stacey. Heinemann, £9.95, 283 pages

THERE BE DRAGONS by Sharon Penman. Collins, £11.50, 503 pages

"EVERYBODY'S ESSENTIALLY ALONE," someone remarks at the end of Young Hearts Crying, to give the book its theme. Failure in relationships—between men and women, parents and children, friends, professional and artistic failure, too, and what it means. From the mid-1940s on, since he leaves the American Air Force where he has been a gunner, Michael Davenport spends his life trying to become a poet

and a playwright. One of his plays is acted by a student group; his poems are published but forgotten. Of them all, one called "Coming Clean" he hopes desperately will be picked for an anthology and live on. Some of his friends achieve fame and fortune and respect as writers or painters. Why them, not him?

His relationships, though not total failures, are never quite right either. Tacitly, ill-advised or perhaps just ill-starred, a born muddler and even "crazy" (for which he gets locked up, once, in a brutal institution of stinking padded cells), he waves from his island of loneliness and lack of self-knowledge to others seemingly less fortunate. But when they wave back, he lacks the confidence to believe in, to get his acknowledgement right.

Yates's Revolutionary Road was warmly praised by Tennessee Williams and Kurt Vonnegut. This novel uses a similarly realistic technique but is more tentative; the people vivid across three decades are seen in their own misty desperation. Despite their paths a hollow centre makes them inaccessible, ill-defined.

An even better writer, to my mind, is Tobias Wolff, whose ten short stories in Back in the World, are not microcosms (a whole in miniature), or even slices of life (a historian's whole of life, wholeness; splinters of unexplained experience. They give a sense of the hugeness of America, the lonely enormity of living with so few overlaps of knowledge.

Nothing in them tells one where Wolff comes from or who he knows, his age, background or beliefs. His people range from a teenage shoplifter to a fund-raising Catholic priest, from a couple whose car breaks

down in the desert to soldiers at various non-mortal moments. The fragmented life of road, hotel, gas-station, bar, even birthday party or convent, the talk of garrulous though not necessarily articulate people, the understatement, the echoes and underflow: these are all used to powerful, almost eerie effect.

Nothing is explained or analysed, little described; we have Wolff's straight narrative, short sentences, simple, recognisable talk, all disturbing the spirit, stirring strange responses. These responses cannot be achieved (it is the unfairness of art, of talent) by rote, by technical fudging, even by juxtaposition of opposites (as in Greene). Tom Stacey's The Worm in the Rose is part thriller, part metaphysical story. Lured by curiosity, restlessness and coincidence, a retired journalist turned farmer goes back on the trail of what is called accident and turns out (of course) to be murder.

A Gulf princeling has been killed on a shoot in Wales, on land that belongs to a one-time close friend of the hero, Anthony. Answers—all complex—in the adjoining sheikdoms of the Gulf: where killings, fear, violence, adventures of all sorts indoors out (in



Tobias Wolff: eerie understatement

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desert and hotel), and complexities of a very complex plot all multiply. At home, in England and Wales, memories of childhood march with a vicious present.

In other words, there are two genres, the thriller and the story of Anthony's inner life; two conflicts, between Gulf opponents tentatively bound to shepherds in North Wales, and smoothies in the House of Commons; and between a man, and his wife, and the present and his past, a tormented, religious soul with the usual feet of clay of his generation, of all generations. Too ambient, perhaps? It tells its present-day story well but the sub-text, the soul's message, disappoints.

Over 800 large pages about the Plantagenets suggest the need for a transatlantic flight or convalescence from his but there Be Dragons is better than the usual historical blockbuster. It is Sharon Penman's second novel (her first, The Sunne in Splendour, was about the Tudors) and deals with the ruling English and Welsh at the end of the 12th century, the beginning of the 13th, John in England, Llewelyn (to whom he marries his daughter to secure a truce) in Wales. Torn between husband and father, both of whom she adores, where do Joanna's loyalties lie?

An intelligent book, though with a certain Technicolor air and at times a slight gadozookery of tone and dialogue, on the whole it handles its violence, battles and intrigues with deftness though sometimes with too modern, too familiar, an outlook. Bad King John emerges as much more human and likeable than usual; the complexities of Plantagenet family life, with all sorts of acknowledged bastards to complicate it further, are sorted out fairly well through the sheer vivacity of presentation (one does not, in other words, forget who's who).

The legend, "There Be Dragons" was written on ancient maps where the terrain was unknown. It is a modest title, though an aptly Welsh one, for a book that seems steeped in knowledge of its period.

Isabel Ogilvy

Keeping craft afloat

A STAR TO STEER HER BY by Tristan Jones. The Bodley Head £10.95, 271 pages

TRISTAN JONES has always been a man to set himself tall in life—he has been the earliest north in a small craft and has sailed from the lowest to the highest lake in the world, voyages described respectively in Ice and The Incredible Voyage.

By comparison his voyage round the world from West to East from San Diego, should have been absurdly easy for him. Sadly, it became a battle against all the odds, for he has been forced, after a traffic accident, to have a leg amputated. His new adventure is intended to demonstrate to the

world that physical disability does not mean the end of an active life.

As a concession to his disability he has switched from a lifetime in monohulls to an experimental trimaran, as he cannot manage on a sloping deck. The problem with ocean voyaging in multi-hulled craft is that with most designs they are likely to capsize more easily than monohulls, and once capsized they are almost impossible to right. With typical ingenuity, Mr Jones has thought up the idea of using seawater as ballast in each hull by fitting what he calls "cool tubes." While the hull is in the water, the tube weighs nothing, but once it rises above the surface the weight "won't not only be what it outside of its own element, but it would

be multiplied by its distance from the capsize fulcrum," is the keel of the ice outrigger.

This simple idea has been patented by Mr Jones in the US, and could go a long way to lengthening the odds against capsize in multihulls of the future. In addition, Mr Jones and the trimaran designer have designed a means of righting the vessel—called with typical Jones humour Outward Leg—should it still turn turtle.

In addition to the problems of putting to sea while disabled, this book features the usual adventures which readers have come to expect from this author. His indomitable character and sheer spirit amply compensate for any tendentiousness in the writing.

David Blackwell

CRIME

CHARLES HAMMOND is a Mr Fixit, a go-between involved in international arms and electronics deals. Imagine the consternation in board rooms round the world when he is kidnapped. Instead of a ransom note, invitations are sent out to an auction to buy him back. Big businesses combine to bid for him, but the Soviet Union is interested too.

Violence erupts as the kidnapers fight off the efforts of various parties to pre-empt the auction by grabbing back the prized lot. Although the hero is an ex-CIA head of security for a US corporation, The Auction is reminiscent of James

Lucy, the wife, is a delightful invention—a former ballet dancer, Russian, who is well able to look after herself when some decidedly undesirable people take an interest in her husband's activities. Once again Mr Murphy has produced a book with authentic background to help bind together an ingenious plot.

Commissario Trotti finds himself in a morass of intrigue and corruption as he sets out to find the killers of the man who has been shot down beside him at a safe on the shore of Laka Garda in The Puppeteer.

As Trotti wallows around he finds more and more links between the apparently respectable and the criminal, and between the crimes of the present and of the past.

The dialogue is a joy with most of Trotti's questions being

ignored or answered with half-truths. There are dishonest bankers, lawyers and academics, with the power of the masons working over all. Timothy Williams paints an unflattering picture of Italy in this taut, ingenious novel. Long live Trotti.

Brian Ager

IN OUR list of Literary Awards in 1985 (FT, December 28) it should have been stated that the main Mitchell Prize for a book on the visual arts (\$10,000) was won by The Mosaics of San Marco in Venice by Otto Demus, and the joint winner of the Wolfson Literary Prize for History and Biography (£7,000) was Lloyd George: A Peace to War 1912-1915 by John Gigg.

THE AUCTION by Justin Scott. Granada £8.95, 271 pages

THE MOSLEY RECEIPT by Kenneth Royce. Hodder and Stoughton, £9.95, 287 pages

DANCE FOR A DIAMOND by Christopher Murphy. Secker and Warburg, £8.95, 269 pages

THE PUPPETEER by Timothy Williams. Gollancz, £8.95, 224 pages

CHESS

WORLD CHAMPION Gary Kasparov has regained the No 1 position from defeated Anatoly Karpov in the latest FIDE six-monthly international ranking list. The top five men are Kasparov 2,700 points (up 20), Karpov 2,700 (down 20), then are Vaganian (up 20) and Yusupov (up 45) of the USSR and Timman of Holland (up 5) who are all bracketed at 2,645.

These last three, together with Sokolov of the USSR, represent the challengers whose knockout semi-finals this month will eventually decide which of them qualify for a chance to break the KK duopoly.

Most good judges rate Yusupov the coming man among the new faces. Bearded and powerful built, with a rock-solid playing style and an aura of purposeful ambition, Yusupov at age 25 is from the Kasparov generation. He won his international at Tunis last summer, and was placed first on tie-break week he faces his stiffest burdle when he travels to Hilversum, Holland, for his semi-final with Timman.

game he brought out a new "Gary Gambit"—a knight sacrifice for two pawns and a persistent attack which broke through the Dutchman's stubborn defence.

White: G. Kasparov. Black: J. H. Timman. Queen's Indian Defence (6th match game 1985). 1 P-Q4, N-K3, 2 P-QB4, P-K3; 3 N-KB3, P-QN3; 4 N-B3, P-N5; 5 B-N5, B-N2; 6 P-K3, P-KR3; 7 B-R4, P-KN4; 8 B-N3, N-K5; 9 Q-B2.

In game two of the match Kasparov's surprise gambit 9...N-Q2 also led to an artistic win: 9...N-QN; 10 P-RN, B-P; 11 R-B1, B-N3; 12 P-KR4, B-P; 13 R-P, B-Q3; 14 Q-N4, B-R7 (sounder is Q-K2); 15 Q-R5, P-B3; 16 P-Q2, N-K2; 17 B-Q3, P-Q3; 18 Q-N7, R-KN1; 19 Q-R7, R-KB1; 20 N-R4, N-B4; 21 N-R3, Q-K2; 22 P-N4, N-R5; 23 Q-N7, Q-O-O; 24 N-B6, B-P; 25 P-P, R-N1; 26 R-N, B-P; 27 P-N5, B-P; 28 R-P, P-Q; 29 P-R7, Q-B; 30 R-Q1, R-R1; 31 N-N8! N-N5; 32 P-Q1, Q-B4; 33 Q-R, P-Q5; 34 R-Q1, P-Q; 35 K-K2, Resigns, for if Q-R (R3); 36 R-R ch and 37 Q-Q.

9...ExN cb; 10 P-B, P-Q3. Here and in the next few moves Black creates weaknesses rather than developing pieces. The alternative 10...NxB; 11 R-PxN, N-B3; 12 N-Q2 or E-Q3, Q-K2 has its problems (White can attack Black's long castled king by R-QN1 and P-QB5) but is more resilient.

11 B-Q3, P-KB4; 12 P-Q5, N-B4. An attempted improvement over 12...P-P; 13 P-P, B-P; 14 N-Q4 which is better for White. 13 P-KR4, P-N5; 14 N-Q4, Q-B3; 15 Q-O, N-B; 16 QxN, P-K4; 17 N-P! Preparing a great surprise. Instead of 17 N-K6, R-R2 is good for Black.

Patients' minds

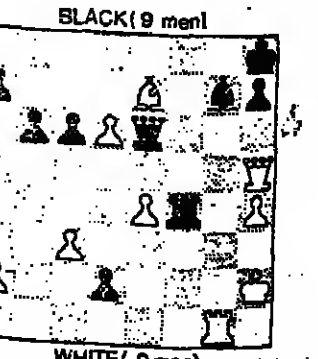
THE MAN WHO MISTOOK HIS WIFE FOR A HAT by Oliver Sacks, Duckworth £9.95, 233 pages

THE MAN who mistook his wife for a hat did so because of some of his powers of perception had gone bizarrely wrong. A professional musician, his musical ability remained superb but he had completely lost the faculty to recognise people or objects by sight. He could define a flower in words and knew everything about his wife but when they were before his eyes he could identify them only by circumstantial evidence.

Over Sacks is a neurologist who has before entertained and engrossed his readers with stories from his casebook. Harold Plinter used one as the starting point of his A Kind of Alaska, about a woman who like the sleeping beauty awakes

after years from a trance. Curiosity about medical matters and freaks can smack of voyeurism or callousness but by wit and erudition Sacks mainly avoids these pitfalls.

Sarah Preston



PROBLEM No. 602 BLACK (9 men)

Korchooi v Timman, IBM Amsterdam 1972. A tricky puzzle—so much so that Korchooi failed to solve it. Should he continue as White (to play) by (a) 1 Q-N5 (b) 1 Q-R8 ch (c) 1 RxB or (d) 1 P-Q7?

Solution Page XIV Leonard Barden

Yes Minister, India-style

Theatre and the absurd

Private View

IAN McKELLEN and John Mortimer will on Tuesday...



As the theatre in Britain fights more tenaciously for its life...

The only award really worth having, anyway, was the £10,000...

These awards were eventually given out in a televised ceremony...

Now, we have the BTA's Awards, themselves originated only six years ago...

If this continues, it is going to be quite something to be able to claim that you have not received an award...

The most prestigious of the awards remain the Standard's. Over 30 years, it has pinpointed the emergence of Beckett...

two or three years time when he has given us Lear and Antony at the National? One felt that the award was a discreet compensation...

All of those cities serve the capital's theatre and produce valuable work throughout the year...

Mobil Oil lately gave £23,000 to a playwrighting competition; Texaco has in the past sponsored the National Youth Theatre's playwrights...

If a bright new West End play comes out of this initiative, one award might literally lead to another...

Michael Coveney

NEWS OF the launch in Britain of television's Yes, Prime Minister made the front pages of one of India's main newspapers this week.

The country's educated elite enjoys laughing, through the medium of Jim Hacker, at the way its own civil service impedes, running the country, and the three series of Yes Minister drew large audiences when shown a couple of years ago.

The audience was the educated vocal minority, the decision-making class, who influence how the country is run, says one television executive.

Yes Minister jokes were cracked across the floor of the Indian Parliament as ministers were ribbed for their ineffectiveness, and the late Mrs Indira Gandhi, like Mrs Margaret Thatcher, was said to be a regular viewer.

Some people especially like what one civil servant-turned-businessman, who knows the UK well, calls "a sort of Guardian newspaper style of irreverence towards ministers and civil servants - we take them too seriously here."

The Yes Minister books have sold in large numbers. At least 3,000 copies, including 1,000 combined volumes, are estimated to have been bought in north India alone.

Yes Minister arrived on Indian television in 1983 and drew 20 per cent of the 2m to 3m sets then in use. This was a very high rating, given that only just over 4 per cent of India's 740m population speak English, and it exceeded most other imported programmes such as Fawcett Towers, To The Manor Born and The Lucy Show.

"I love it because I see a top civil servant dodging making decisions until he's collected all the junior signatures needed to protect him,

just as it happens here," says one Delhi businessman. "Then, he signs the paper himself without reading it properly, and later puts his head in his hands and says 'Oh God' when it all goes wrong."

Britain left behind many legacies when the days of the Empire faded nearly 40 years ago. One of the most enduring was the Indian civil service, based firmly on British structures, which has helped to maintain the stability of the world's largest democracy.

However, India has nurtured and developed that old legacy, adding its own special flavour of stifling rigidity, huck-passing and even pomposity. The desks of civil servants of all levels in Delhi ministries are piled high with buff files, tied solemnly with pink ribbons, each containing a slow-moving application for some bureaucratic permission.

Even after a year of efforts by Rajiv Gandhi, the new Prime Minister, to reduce the stifling impact of the bureaucracy, civil servants continue to avoid responsibility - There is always a

colleague or government department available as an excuse for inaction. So the Yes Minister series, which might seem something of a parody elsewhere, is very true to life in India, with the exception that ministers possibly wield more direct power and patronage than say, in Britain.

Neighbouring Pakistan, which has similar British-based civil service traditions, has also shown the first of the three Yes Minister series, although one episode was banned because it was "not found fitting" according to moral and other official tastes. More episodes are to be shown later this year.

In India, where there are now more than 6m sets in use, it is Jeweled in the Crown which is topping the ratings, tugging on other memories and legacies of British rule. Yes, Prime Minister is expected to be screened in the summer, which will spark more jokes about the problems faced by Mr Gandhi in trying to reform the civil service.

John Elliott



Cricket

Graceless Aussies limp to cricket disaster

SACK THE selectors. Raffles the team. Burn the bats, and plough-up the wickets. In a nutshell, that is the advice thrust on the men who run Australian cricket in the wake of this week's drawn Test against India at the Sydney Cricket Ground.

It was a match of the greatest borrow from Raymond Chandler, one of the driest wastes of time and talent (the talent being India's) outside an advertising agency.

Over five laborious days, it laid bare the utter poverty of Australian cricket. This can hardly be good for the game internationally; if Australia has forgotten how to play cricket, will become even more of a colonial curio than it is now.

There, on a wicket made in heaven, India hatted first and declared at 600 for four. There were flickerings of light in Australia's first innings but the last six wickets fell for 27 runs and they followed-on. The explained reason, the Aussies

In my view, part of the problem is the coarseness, cussedness and sheer lack of grace that Australians take with them onto the cricket field. Perhaps they should emulate Michael Gross, the West German swimmer and bolder of four world records, who was in Sydney this week.

Gross is modest and approachable, the model sportsman. Asked if he hoped to compete in the 1988 Olympics, he said: "As I have in the past, I will take it year by year. I am preparing now for this season. And then there will be next season."

In greatest contrast, Australian cricket is limping from minute to minute.

Michael Thompson-Noel

F.T. CROSSWORD PUZZLE No. 5,919

Crossword puzzle grid with numbers 1-30 and letters.

Prizes of £10 each for the first five correct solutions opened. Solutions to be received by next Thursday, marked Crossword on the envelope, to The Financial Times, 10 Cannon Street, London EC4P 4BY. Solution next Saturday.

ACROSS and DOWN crossword clues and solutions.

SATURDAY TELEVISION AND RADIO

Television and radio schedule for Saturday, including BBC 1, BBC 2, Channel 4, and London.

SUNDAY TELEVISION AND RADIO

Television and radio schedule for Sunday, including BBC 1, BBC 2, Channel 4, and London.

TELEVISION AND RADIO

Television and radio schedule for the weekend, including Regions, Ulster, Yorkshire, and Radio.

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